# Maine Logging Industry and the Bonded Labor Program: An Economic Analysis

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#### **KEY FINDINGS**

The report that follows is designed to be an in-depth and comprehensive study of the logging industry and the H-2 Bonded Labor Program in the State of Maine. As the report demonstrates, the economic issues and the labor market itself are complex and highly interrelated. As such, the report is also complex and provides the detail necessary to thoroughly analyze the relevant facets of the logging industry. The main body of the report is approximately 250 pages in length, and there is yet another volume of supplemental information and appendices.

To assist the reader of this report, these Key Findings are extracted from the full report. This section briefly addresses the major issues and concerns that interested parties have expressed to the Maine Department of Labor over the past year. Please note that, because these issues are complex and interrelated, we urge the reader not to view the Key Findings or even the Report Synopsis (following) as the equivalent of the contents of the full report.

The following are the highlights of this report:

\* Number of Loggers in Maine: We estimate that there were 3,600 persons employed in the logging industry in Maine during the 1998-1999 operating season (i.e., from June 1998 through March 1999). Of this number, an estimated 76% (or 2,700) are US citizens and 24% (or 900) are citizens of Canada. The 900 Canadians that work in logging in Maine further break down as follows: 12% (or 450) are Permanent Visa Workers, while the remaining 12% (or 450) are Temporary Visa Workers (i.e., H-2 bonded workers).

- \* Imperfect Markets Exist in the Logging Industry in Maine: The North Woods logging industry is a market characterized by imperfections, including relatively concentrated landownership. These imperfections limit the extent of market-competition at various levels of the industry, and have implications for relative bargaining power among industry participants at all levels -- including logging contractors and workers. In this report, we use the term "monopsony" to describe these imperfect market conditions. The market imperfections are felt most acutely in northernmost Maine.
- \* Geography is the Primary Determinant of Imperfect Markets and the Labor Market

  Conditions that Exist in the Maine Logging Industry: Geographic realities, including the

  location of the international border relative to the local supply of labor, are the primary causes of
  labor market imperfections in the Maine logging industry.
- \* Movement Toward Mechanical Harvesting Will Continue: Though the logging industry in Maine adopted new technologies relatively slowly in the past, the present mechanization of logging is gaining momentum -- and is partly a result of a chronic shortage of labor in the North Woods. Output per worker has been increasing in the logging industry, and will continue to increase with further mechanization. One result will be fewer logging jobs.
- \* A Labor Shortage of US Logging Workers Does Exist: At present, the logging capital stock in Maine drives a demand for workers which cannot be met from domestic sources alone. Thus, the H-2 program serves a purpose in allowing the Maine logging industry to function as it does with sufficient labor to generate current levels of output.

- \* The H-2 Program Does Not Clearly Depress Wages on a Statewide Basis: Although logging wages do not compare favorably to an estimate for a "perfect" market, logging wage levels on a statewide basis do not appear to be depressed by the H-2 program. On the other hand, it is likely that the H-2 program does have a slightly negative effect on the annual incomes of US loggers in isolated labor markets in far northern Maine, primarily in and around the St. John Valley.
- \* Raising Wages Would Not Attract Sufficient Workers: There are strong indications that raising wages would not attract enough US workers to the logging industry to meet current labor requirements. Demanding working conditions, commuting distances, and other issues mean that the general population views traditional logging work as unattractive, even when it would mean a raise in pay relative to jobs in other industries.
- \* The Certified Logging Professional (CLP) Program Benefits the Logging Industry: CLP training is positively associated with reduced workplace injuries and has dramatically reduced Workers' Compensation costs for employers. Indeed, CLP is now a "prevailing practice" in the Maine logging industry. However, to continue to benefit both workers and employers, CLP techniques should be uniformly practiced throughout the State. We recommend that MDOL adopt CLP practices in their enforcement and audit program for H-2 employers.
- \* Changes to the Bond Program Can Help US Workers and Contractors in the Short Run: Several short-term changes should be made to the H-2 program to help it operate more effectively. In particular, changes to the annual Woods Wage Survey and the establishment of heavy equipment reimbursement rates will make the H-2 program more efficient in ensuring its goals. Payroll audits and field inspections are an important component of "leveling the playing field" for all loggers. In addition, MDOL should more closely monitor the number of bonded workers actually employed in order to be more aware of changing impacts of the H-2 program.
- \* Options for the Future: Policymakers should consider policy options regarding the H-2

program which would mediate negative effects on those US workers who are harmed by the presence of bonded Canadian labor, while bearing in mind that logging in the future will have fewer, more mechanically oriented jobs and will continue to face the systemic market imperfections discussed above, at some level.

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# **AUTHORS' NOTES**

The core Pan Atlantic Consultants/Irland Group (PAC/IRG) team consisted of Patrick Murphy (Pan Atlantic Consultants); Jennifer Senick (Pan Atlantic Consultants); Eric Bassett (Pan Atlantic Consultants); Kristina Morse (Pan Atlantic Consultants); Lloyd Irland (The Irland Group); Dr. Jonathan Goldstein (Bowdoin College); and Kevin Allcroft (Forestree Concepts).

In order to maintain good communication and an ongoing flow of advice, the PAC/IRG team met monthly with the Project Steering Committee, a group of current and former public officials from the Maine and US Departments of Labor (MDOL and USDOL) and the Maine Department of Conservation (MDOC). The Steering Committee included Alan Hinsey (MDOL), Ray Fongemie (MDOL), Larry Ludwig (USDOL), Ray Lopez (USDOL), George Bourassa (MDOC), and Gail Backus (former USDOL). At each meeting, historical, statistical, and other background information were shared for review, issues were discussed, and early results of interviews were presented. A special thanks also to Valerie Landry, Maine Commissioner of Labor, for her involvement and support.

PAC/IRG also met regularly with the MDOL-sponsored Logging Industry

Subcommittee, which includes individual loggers, contractors, landowners, and others in order to be informed about the issues discussed and to be available to answer questions about the project's progress and methodologies. PAC/IRG would like to thank the individual members of the Subcommittee, including James Dube, Jim Farmer, Juan Perez-Febles, Hilton Hafford, Troy Jackson, Stacy Kelly, Vaughn LeBlanc, Barry Ouellette, Juan Padro, Saul Roman, Cheryl Russell, and Charles Tardiff.

PAC/IRG would like to thank key contributors to this report, including Roland Roy (CBR Forest Management Services, New Brunswick), Claire Bolduc, and Karen Boutot. Thanks also to the MDOL Labor Market Information Services staff, who were invaluable in pointing us to -- and, in some cases, gathering -- secondary-source information and statistics. Finally, we owe thanks to the Professional Logging Contractors of Maine for their support in encouraging logging contractors to participate in our survey.

# INTRODUCTION

In March 1999, Pan Atlantic Consultants and the Irland Group (together PAC/IRG) contracted with the Maine Department of Labor (MDOL) to undertake a study of logging practices in the Maine Woods. The cost of the study was underwritten by the US Department of Labor (USDOL), which along with the MDOL continually monitored and guided PAC/IRG's research effort.

To wit, the study was to focus on two key areas:

- 1. Wages and working conditions for logging professionals in Maine; and
- 2. The effect of the Federal H-2 bonded labor program on Maine woodsworkers\* and the overall Maine economy.
- \* Please note that, for the purposes of this study, "Maine woodsworkers" incorporates both US-born and visa-holding Canadian citizens. The status and conditions relevant to Maine woodsworkers are herein contrasted to those of the "Canadians" who work in the Maine Woods. In this context, "Canadians" are H-2 bonded laborers only. With regard to their right to work in Maine, visa-holding Canadians, whether they reside on this side of the border or not, are entitled to the same rights and privileges as "US workers" under the H-2 regulations.

PAC/IRG's approach involved over **eight months** of secondary research; interviews with industry experts; interviews in the field with loggers and logging contracting firms; telephone interviews with loggers, non-loggers, and logging contracting firms; and analysis and writing incorporating **thousands of hours** of labor. As the reader will note, the results begin with a thorough background of logging in the Maine Woods and continue with a topic-by-topic breakdown of the results of the telephone and personal interviews.

The centerpiece of this analysis, however, is a series of 10 hypotheses generated as a result of so-called "strategic interviews" conducted with influential and representative parties across the spectrum of the Maine Woods logging economy – landowners, loggers, contractors, academics, regulators, and relevant association executives. Each of the 10 Hypotheses was subsequently tested in the field through querying dozens of logging contracting organizations and hundreds of Maine logging workers; in a few cases, marshaling and analyzing an extensive body of secondary-source literature was the answer to "testing" a hypothesis. The study concludes with a series of recommendations and conclusions relevant to MDOL policies and procedures tied to its administration of the H-2 program.

This study incorporates the findings of a grand total of **over 500** interviews and surveys, including over 20 strategic interviews, 290 logger surveys, 81 contractor surveys, and 125 surveys of non-loggers.

The steps in PAC/IRG's research methodology are highlighted in the table on the following page, and are explained in further detail in a section in the appendices concerning methodology which accompany this report.

#### Research Methodology

**Secondary-Source Research.** PAC/IRG investigated an extensive series of historical data sources, including MDOL and USDOL records, workers' compensation premium rate histories, Certified Logging Professional (CLP) program literature, etc.

Strategic Interviews. PAC/IRG conducted strategic personal and telephone interviews with landowners, regulators, relevant academics and trade associations, and a small sample of contractors and individual loggers to establish a qualitative "baseline" of facts pertinent to the logging industry in Maine. From these, PAC/IRG was able to establish its hypotheses to test in quantitative field research.

**Personal Interviews with Logging Contractors and Workers.** Though the basis of these interviews was a lengthy series of survey questions centering on employment in the Maine Woods, the face-to-face format of these interviews allowed the opportunity for additional, qualitative commentary as well. PAC/IRG has attempted to faithfully recreate the essence of both the quantitative and qualitative portions of the interviews in these project results.

*Telephone/Mail Surveys of Logging Contractors, Logging Workers, and Non-Loggers.* In order to augment the number of in-person interviews – but in order to also maintain a control on project costs – PAC/IRG conducted 200 worker surveys by telephone and over 50 logging contractor surveys by mail. To establish benchmark data regarding occupational choice and labor supply issues, PAC/IRG interviewed 125 non-loggers in northern Maine towns by telephone.

Analysis & Report Writing. With such a large body of existing/background and new data to analyze, a very important component of the study is the digestion of all of the raw data into a form that is more useable (and useful) to policymakers and the general public. Our analysis consists of test hypotheses, basic statistical analysis (i.e., frequencies and cross-tabulations), and econometric analysis to determine the logging labor supply curves (and, by extension, the wage it would theoretically take to bring sufficient US workers into the woods to fill all available logging jobs).

# **REPORT SYNOPSIS**

The issues and controversy surrounding the use of Canadian labor in the Maine Woods are not new. In fact, this Federally sanctioned practice has endured repeated demonstrations by US worker coalitions and the scrutiny of at least four major policy studies in only the last forty years.

This study is the most ambitious in scope to date. It brings to bear extensive secondary and primary data and analysis regarding logging employment, wages/compensation issues, and working conditions. Further, it examines economic issues of labor supply and occupational choice and attempts to define the labor supply curve, including defining the wage that would theoretically draw sufficient US workers to fill all current woods jobs.

In establishing and testing 10 categorical hypotheses, this study goes beyond a presentation of relevant variables to establish the causal linkages between them. On this basis, informed policy decisions regarding the H-2 bonded labor and related programs can be developed and implemented.

The results of this eight-month study -- *The Maine Logging Industry and the Bonded Labor Program: An Economic Analysis* -- are organized into four sections. The first two sections, "Background" and "The Political Economy of Logging in Maine," summarize our findings with respect to employment, wages, working conditions, and the key actors impacted by the H-2 Program -- the workers and contractors. The third section, "Hypotheses," gives an overview of our 10 hypotheses, analyzes key issues, and details our decisions for accepting or rejecting each of the hypotheses. The fourth and final section contains our primary recommendations regarding the continuation and administration of the H-2 and related programs.

#### I. Background

Historians have recorded the presence of Canadians in the Maine Woods for over 150 years. The scale of logging operations -- and consequently of the work crews necessary to harvest the wood -- has at times been much larger than today's industry in terms of marshaled manpower. Wood flows evolved to today's mix of incoming workers and logs which leave Maine to supply Canadian sawmills and pulpmills.

In reaction to chronic labor shortages of US workers in the woods, four major studies were commissioned to examine the impact of Canadian labor on various aspects of Maine's economy. The earliest dealt with here, out of Bowdoin College's Public Affairs Research Center in 1968, called for an end to the H-2 Bonded Labor Program. Others examined means for improving the image of the logging industry and facilitating mechanization for the creation of "better" (if fewer) jobs.

#### II. The Political Economy of Logging in Maine

The well-being of the logging industry depends on the economic well-being of the lumber and paper manufacturing industries, which are mature and also cyclical industries, subject to relatively low profitability. Moreover, it is important to recognize that the evolution of the logging industry in Maine is somewhat unique.

The proximity of large amounts of labor and horses (followed by skidders) to the forestlands, in combination with large fixed investments (i.e., mills) created a stasis in terms of Maine's logging technology paradigm until the 1970's. Though much of the rest of the country had mechanized by that time, Maine only fully left the horse and river-driving era during that decade. (It is interesting to note that one of our survey respondents still logs with a horse.)

Poor stock market performance in recent years in the forest products sector has increased management pressures for cost-cutting; that factor plus a weak market for pulpwood in Maine have combined to create steadily rising cost pressures on landowners, which have translated into cost pressures on logging contractors and their workers. Indeed, production, logging employment, and total "covered" wages (i.e., wages subject to unemployment insurance) are down in the period 1985-98, even as employment in mills and the manufacturing sector have been increasing.

Most northern Maine counties have seen slow population growth since 1980, with the exception of Aroostook County, which has seen its population fall continuously since that time. Aroostook County, of course, is where much of the North Woods logging takes place. During the same period, Quebec's unemployment rates have also been high, but falling.

How many loggers are there in Maine? Estimates vary from as few as 2,411 (Census of Maine Manufactures) to 3,800 (Professional Logging Contractors of Maine). Based on our analysis, we accept a current figure in the 3,500 to 3,700 range -- a number which is declining with each year due to retirement of both US and Canadian workers and too few young loggers to replace them. [Our estimate of this year's *actual* bond population in Maine would amount to between 10% and 12% of the total workforce.] We find it important to note here that there are varying distinctions as to how US labor law treats Canadian workers. Under US labor law, only bonded workers are treated differently than US workers, whereas Canadian visa-holders are accorded the same rights as US workers. Adding "visas," both those resident in Maine and those who commute daily or weekly from Canada, would approximately double the number of "Canadians" in the Maine Woods.

Based on our sample of 173 worker interviews, the average logging worker is in his early 40's, has worked in the woods for his whole career, has lived in the same area for most of his life, and has two other family members also in logging. He works an average of 41 weeks a year, 5 days a week, 10 hours a day, and commutes an hour each way to work -- and for this he earns on average \$31,505 per year in gross logging income.

Regional differences, as well as differences between US and Canadian residents, play a

role in North Woods logging. The following table summarizes the means for loggers by nationality and according to one of three regions: the northern North Woods (nearest the Canadian border), the southern North Woods (a strip running across the middle of the state from New Hampshire to Washington County), and Quebec, Canada.

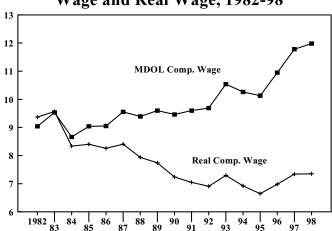
# **Geographic Differences -- Augmented Sample**

	<u>North</u>	<u>South</u>	<u>Canadian</u>
Number years total experience	19.9	21.7	28.2
Age	40.3	41.9	46.4
Years schooling	12.2	12.2	8.4
Average weeks/year	43	45	37
One-way time to work (mins.)	59	52	79
Nights/week	1.47	0.37	2.73
Percent reporting no overnight	48	85	20
Gross annual income from logging (\$k)	33.7	39.6	28.7
Non-overtime wage/hour N=	11.86 (46)	12.00 (38)	11.98 (11)
Percent CLP	74	82	94

Source: PAC sample of 290 loggers, contacted in person and by telephone.

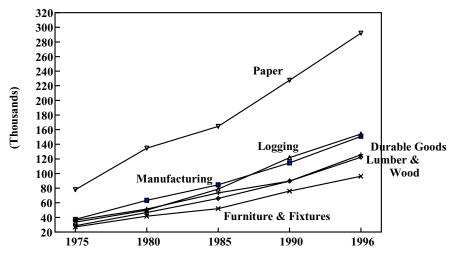
Placing the average logger's annual earnings in context involves examining those earnings' comparative worth over time. The following chart demonstrates that, for most of the past 20 years, real wages have steadily declined. Since 1995, however, the wage has actually increased in real terms, most likely based on the kinds of new, higher-paying jobs attendant to mechanized logging operations. The second chart demonstrates mechanization's markedly increased output per worker for logging and other wood products industries.

Maine Composite Woodsworker Wage and Real Wage, 1982-98



Sources: MDOL, Woods Wage Survey; and Econ. Rept. of the President, Table B-62.





The following table indicates one of the key factors in the comparison of Canadians and US workers -- gross annual income -- and the distinctions in our sample.

Reported Gross Annual Income from Logging (\$US)

		<u>Canadian</u>
	<u>US</u>	<u>&amp; Dual</u>
Below \$10,000	1.0%	0.0%
\$10-20,000	6.0%	30.0%
\$20-30,000	40.0%	38.0%
\$30-40,000	35.0%	19.0%
\$40-50,000	11.0%	2.0%
\$50,000+	7.0%	11.0%
N=	72	47

Source: PAC Worker Survey.

Loggers of any nationality receive few fringe benefits, with a few key differences between Canadians and US workers. Canadians are more likely to receive disability coverage, though twice as many US workers as Canadians report receiving health insurance. US workers generally receive better vacation, sick leave, holiday, and retirement benefits than their Canadian counterparts, according to our sample. US workers, in general, appear more likely to perceive differences between themselves and Canadians in terms of benefits received. Approximately one-third of US workers surveyed suggest that there are differences. The Canadians surveyed, meanwhile, believed that everyone is treated similarly with regard to benefits.

Logging workers and non-loggers alike are very unlikely to recommend logging as a career for their children. Logging contractors, however, are somewhat more optimistic -- fully one-third of those contractors surveyed did or would have encouraged their children to become loggers, an approximately 50% greater proportion than that of workers. At the same time, 70% of these contractors report that their profits have been reduced at least "somewhat" over the course of the 1990's.

Finally, new types of heavy equipment are becoming increasingly common in the mechanized North Woods. The mechanized production paradigms and the heavy equipment they entail include teams of feller-bunchers, grapple skidders, and delimbers; and cut-to-length processors and forwarders. The more expensive of these pieces of equipment cost in the area of \$300,000, but firms -- and even individual loggers -- own them.

**Worker Equipment Supplied** 

Number of Workers Supplying Equipment

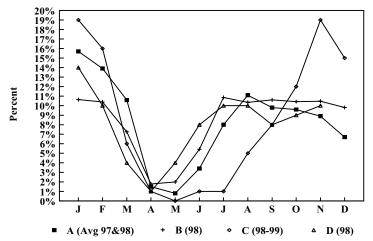
<u>U.S.</u> <u>Canadian</u>

	<u>U.S.</u>	<u>Canadian</u>	
Chainsaws	16	52	
Cable Skidders	15	35	
Grapple Skidders	2	2	
Feller-Bunchers	1	0	
Delimbers	2	0	
CTL Processors	1	1	

Source: PAC Worker Survey.

Confidential scaling reports from landowners confirm that the logging season runs from June through March, though intra-seasonal wood flows differ by landowner. Wood volumes scaled by month are highlighted below (wood is generally scaled one to two weeks after it is cut):

Major Northern Maine Landowners Wood Scaled by Month



Source: Confidential data provided by four landowner (indicated as  $A,\,B,\,C,$  and D).

#### III. Hypotheses

Whereas Parts I and II of this report provide historical context and descriptive statistics regarding the Maine logging industry, Part III lays out a series of 10 leading questions representing categorical hypotheses about the logging industry, including the degree to which the H-2 program has affected it. Collectively, these hypotheses tell the story of logging in Maine from a labor economics point of view.

The 10 hypotheses are grouped according to the following topics:

- --Hypotheses 1 and 2 address the role of *technological change*.
- --Hypotheses 3 and 4 examine how *market structure* has set the parameters for the positions of the major actors in the Maine logging industry today.
  - -- Hypothesis 5 explains the pivotal role of *geography*.
- --Hypothesis 6 analyzes the effects of *public policy* on the industry, and the impact of industry structure on public policy.
- --Hypotheses 7 and 8 consider the possible *effects of the H-2 program* on US workers and the Maine economy.
- --Finally, Hypotheses 9 and 10 answer key questions regarding *occupational choice and labor supply* with regard to US workers and the logging industry.

#### The Role of Technological Change

HYPOTHESIS 1: Did Maine Experience Late Mechanization Compared to Other U.S. Timber-Producing Regions?

The purpose of including this hypothesis is to give the context within which Maine has experienced extremely rapid and dislocating change.

HYPOTHESIS 2: Did Rapid Technological Change Lower the Demand for Labor in Logging and Place Downward Pressure on Incomes for Some Workers?

Historically, there has been a clear trend toward fewer loggers earning less income. While previous studies have also made this point, they have not attempted to analyze the long-term dynamic by which rapid technological change leads to these outcomes.

On the basis of a high degree of correspondence between changes in logging productivity and technology, on the one hand, and generally decreasing employment levels and income, on the other, we provisionally accept that rapid technological change in the industry has lowered demand for labor while also reducing incomes for some categories of workers.

#### **Market Structure**

HYPOTHESIS 3: Does Market Structure at the Landownership and Log-Buying Levels Affect the Conduct and Performance of the Logging Labor Market?

Issues of importance to the Maine logging industry are inextricably linked with related industries in the wood products supply chain. The market structure of these intersecting industries affects the conduct and performance of the logging labor market.

Key in our analysis is evidence that, historically, many market imperfections have existed. In particular, concentrated markets have resulted in muted competitive pressures.

"Implicit contracting" has tended to yield extremely stable landowner-logger-mill relationships.

The descriptive and statistical evidence supporting this description of the marketplace is, in our opinion, persuasive.

HYPOTHESIS 4: Do Industrywide Factors Place Maine Landowners and Loggers Under Cost Pressures?

This hypothesis explores in great detail how, in an environment of severe cost pressures, concentrated landownership and imperfect markets allow for a double-squeezing of the profits of logging contractors while also exerting significant downward pressure on the real wages of loggers.

To document the wage and profit squeeze in the industry, we analyze the interconnectedness of costs, pricing decisions, and profits of three relevant economic agents (landowners, contractors, mills). The economic technique employed is a "mark-up pricing representation" of the relevant price and cost-profit nexus, and is based on secondary and primary statistical data.

As a result, it is shown that Maine loggers have felt the effects of a real-wage squeeze that is large even in comparison to the real-wage declines experienced in the paper and sawlog industries and in the national economy.

While acknowledging that the causes of this situation are multiple, we accept that industrywide factors have placed landowners and loggers under severe cost pressures.

#### Geography

HYPOTHESIS 5: Is Geography the Primary Factor in Explaining Employment of Canadian Workers in the Maine Woods?

This hypothesis has formed the centerpiece of several previous studies. Statistical and anecdotal evidence on the historical use of bonds and workers' willingness to commute or stay over at distant cutting sights lead us to the conclusion that geography deserves significant weight as a cause for the Canadian labor situation in the Maine Woods.

It is important to note here that this hypothesis does not attempt to describe a counterfactual situation of no Canadian bonds in Maine, nor does it suggest a "reserve wage" at which US workers may be willing to endure greater commuting distances to cutting sites.

#### **Public Policy**

HYPOTHESIS 6: Does Public Policy Affect the Shape of the Industry?

This hypothesis considers the role that programs such as Workers' Compensation (WC) have played in the evolution of the Maine logging industry.

A. High Workers' Compensation (WC) rates in the early 1990's created an incentive to mechanize and eliminate company operations.

B. The effectiveness of social protections, such as OSHA regulations and WC coverage, is impacted by the shape of the industry.

There are sufficient qualitative, anecdotal, and narrative arguments by which to accept the hypothesis that WC rates were important contributors to mechanization and the shift toward more contracting and the near-elimination of company operations. In addition, it appears that the effectiveness of social programs, such as WC, is impacted by industry structure -- and in logging by the prevalence of the so-called "independent contractor."

#### Effects of H-2

HYPOTHESIS 7: Has the H-2 Program Reduced Incomes and Employment Levels of U.S. Workers?

Our approach to this complex question is to establish and explore five levels of labor market effect (LME). Not all arenas of LME are within the scope of this study, so some are only briefly referenced here. The relevant US labor market is impacted by the following factors:

- 1. The marginal LME of a single Canadian worker entering the US to work.
- 2. The total LME of the existence of the H-2 program.
- 3. The total LME of the admittance of any Canadian workers (visas, dual citizens) to the United States to work.
- 4. The LME of Canadian equipment working in the Maine woods.
- 5. The LME of exported logs.

In the final analysis, we believe that the main hypothesis, that the H-2 program has reduced incomes and the employment level of US workers, has been true historically. More specifically, it was true in the 1950's and 1960's when the bonded labor workforce represented one-third to one half of the total logging workforce in Maine. We believe that the H-2 program at present is a *secondary* cause of economic harm to workers within select geographies, such as the St. John Valley. The effects of mechanization and declining demand for woods labor appear to be more profound causes of economic harm to these workers. Finally, we do not believe that the H-2 program causes measurable harm to logging workers on a statewide basis.

HYPOTHESIS 8: Has the H-2 Program Caused Negative Impacts on the Maine Economy?

Understanding the effects of the H-2 program on the Maine economy involves different issues, but some of the same complexities, as understanding the effects on US workers.

The theoretical arguments are similar to those governing our analysis of labor market effects. Determining if and to what extent the H-2 program injures the Maine economy requires summing across a number of positive and negative impacts at different market levels.

We find that there is evidence of a net negative effect from the H-2 program on the Maine economy. For example, one important measure of negative effect is lost wages (# bonds x annual earnings), an amount equal to less than \$13 million per year. Unemployment Insurance (UI) payments to recipients in Quebec, which exceed industry contributions, also comprise a welfare loss to the State of Maine. In the aggregate, we can report that these losses do not constitute a large overall dollar amount, even in relation to the economic activity of Aroostook County alone. Moreover, these figures cannot be taken as an accurate estimate of the net effect to Maine if the H-2 program were abolished, as some percentage of bonds' wages are indeed spent in Maine, for example. The above-noted welfare losses are constructed in a static sense only -- that is, on an H-2/no H-2 basis. In reality, if the H-2 program were eliminated, wage rates would likely change, the amount of wood cut in the State would likely change, and so on, leading to a different net effect.

An irony worth noting here is that over the past 25 years, as the number of loggers

employed in the North Woods has declined, the bulk of the economic adjustment has been felt in Quebec (and to a lesser extent in New Brunswick), not in Maine.

## **Occupational Choice and Labor Supply**

HYPOTHESIS 9: Would Occupational Preferences Be Difficult to Overcome in Seeking to Attract Additional U.S. Workers to the Logging Industry?

One premise of this study is that it is desirable to attract more US workers into the Maine logging industry. However, occupational choice -- the willingness of various groups of people to supply their labor to various professions -- is a complex question, not dependent solely on wage levels.

Based on our survey results, we find that the occupational preferences of potential US loggers are at odds with attracting them into the industry. In particular, while there are positive indications among current loggers that they hold their work in high esteem, like the outdoors, and enjoy applying their physical and manual skills to physically demanding tasks, these factors are countered by a distaste for seasonal work, nights spent away from home, and requirements for up-front cash outlays for training and equipment.

Non-loggers would be difficult to recruit for logging based on an aversion to important factors in logging work, including physical labor, the risk of serious physical injury, and nights spent away from home. In general, the logging profession would also need to improve its standing relative to other professions.

HYPOTHESIS 10: Is the Supply of U.S. Labor to the Maine Logging Industry Inelastic Relative to the Wage Rate?

According to our survey and econometric analysis, the answer to this question is "yes" -in the long run, the supply of labor to logging is unlikely to change even given a higher wage
rate (i.e., the elasticity of labor supply is not statistically different from 0).

This means that, owing to a variety of factors including geography, it could prove very difficult to increase the supply of US workers to the Maine logging industry. This situation is

further exacerbated by our occupational choice findings (noted in Hypothesis 9), which indicate that non-loggers do not generally find the profession attractive.

## IV. Program Recommendations

This study contains several recommendations to improve administration of the Federal H-2 regulations as they apply to logging. Most are specifically targeted to the annual Woods Wage Survey conducted by the Maine Department of Labor and aim to reflect more of the reality or "ground-truth" of the logging industry in the administration of policy. These recommendations include:

- Discontinue surveying for piece rates; setting an equivalent minimum wage should suffice.
- Be aware of a bias towards always trending prevailing wage rates upward. Competitive market forces may periodically dictate downward-trending prevailing wage rates for some job classifications as well.
- Revisit the policy distinction made between "employees" and "contractors" -- this may work in other industries, but will only create increasing confusion in logging. More importantly, it will continue to allow hundreds of Maine loggers to go statistically unrecognized in terms of wage, hour, and employment surveys.
- Change select MDOL job classifications. At present, these classifications are misleading in terms of the business realities faced by logging employers. In similar fashion, job classifications in the Woods Wage Survey include many which are no longer filled by bonds at all.
- Eliminate or refine the "all-around logger" designation. There is a very common type of logger acting as a one-man chainsaw/skidder operator for manual felling operations; he is usually paid on a piece rate. However, mechanized operators are specialists; though they both operate and perform maintenance on their machines, they do not switch from one type of machine to another, or from manual cutting to machinery operation.
- Change the geographic scope of industry surveys. Upstate New York, Vermont, and New Hampshire are currently combined with Maine in surveys and findings. In fact, labor market

- dynamics in these regions are very different -- a more appropriate designation might be to subdivide Maine into northern and southern zones.
- Improve the sampling process by reviewing lists every three years or so. The Department of Conservation's Forest Practices Act reports are a good way to supplement ES-202 employer listings.
- Continue with the reinstituted program of employer audits in conjunction with H-2 enforcement. Employers who believe they have a one-in-three or one-in-four chance of being audited in any given year are more likely to follow rules closely.
- As a part of a regular auditing program, conduct annual counts of the number of bonded workers actually employed during the prior logging season. This could be completed through employer surveys each spring "mud season."
- Terminate the so-called "pooled interview" process for the logging industry. It serves no practical purpose in recruiting loggers, and wastes employers' and government time and money. Word-of-mouth advertising and recruiting potential new loggers at their homes and schools are the most effective methods; the potential applicant pool, as small as it may be, is not found at pooled interviews.
- Endorse and continue to support the Certified Logging Professional (CLP) Program. CLP has been an effective means of reducing once-onerous workers' compensation premium costs, and seems to be running well without State (or Federal) Government regulation or intervention. It should not only be left alone but should be officially encouraged in its mission to improve the levels of safety and training of Maine loggers. We recommend continuing the MDOL program of full or partial scholarships to the CLP program. In addition, because CLP can now be stated to be a "prevailing practice" in the logging industry, MDOL should enforce its implementation among H-2 employers. Such enforcement could accompany augmented auditing and field inspection efforts to ensure general H-2 regulatory compliance.

# PART ONE BACKGROUND

# THE ORIGINS OF CANADIAN WOODS LABOR IN MAINE

Historians note that Canadians appeared at an early time in Maine logging operations. In his history covering the 1820-1860 period, Wood notes that "the labor supply consisted for the most part of native sons, to whom were added men from the neighboring Canadian provinces" (1961, p. 191). The names of operators mentioned in his book include only a few of obvious French provenance. Coolidge places the beginning of substantial Canadian employment in the Maine woods in the 1830's (1963, p. 521). Others note that the 1850-60's saw a significant shift toward using more Canadians. In the early to mid 19th century, workers from New Brunswick, PEI, and even Newfoundland appeared in the Maine woods, and operations in the northerly borderlands were only for local markets. Judd quotes an 1850 reminiscence observing that most of the woodsmen were immigrants from England, Scotland, and Ireland at that time, but quotes a 1904 study showing that in three camps, there were 26 Maine loggers and 91 Canadians (1989, p. 110). Part of the explanation for this is that operations on the St. John and Allagash, near the Quebec border, began to accelerate in this period as larger mills were built downstream on the St. John. But the use of Canadians spread rapidly beyond the border area, as Smith reports: "most of the bark peelers at Winn in the summer of 1873 were Frenchmen from Madawaska and Edmunston" (Smith, 1972, p.19). Smith notes that as early as the 1870's and 80's, complaints were seen in editorial columns alleging that the Canadian workers were taking jobs from Americans.

Speaking generally of northern New England, Pike, without being specific as to dates, noted that the French Canadians "swarmed into the woods until frequently a camp would not have an English-speaking woodsman in it" (1967, p. 59). By the mid 1920's, according to Judd (1989, p. 195), "about 85% of the men working in the western Aroostook woods were from Quebec." The pattern of Canadian contractors bringing along a workforce with them was established at an early date, solving a recruitment problem for landowners and timber buyers. In some periods, labor agencies in northeastern cites were used to recruit workers, but the results were often unsatisfactory (Judd, 1989, p. 193-194).

The scale of the recruiting and management effort involved in woods contracting in the 19th century was substantial. The histories repeatedly mention operators going into the woods with up to 300 men and 100 horses, all of them needing to be recruited, fed, and transported into and out of the woods. Camps of 100 men and 40-60 horses were common, and log drives commonly employed up to 150 men. By organizing and managing these large forces of men and animals, and all of their support equipment and supplies, the contractors were running large businesses and relieving landowners and wood users of a substantial managerial task.

After the Civil War, the state of Maine saw a slight reduction in population, and the farming economy of the regions surrounding the Wildlands began to shrink. Maine farmland peaked in 1880, and the peak of the Penobscot log drive was 1872. Farming expanded until much later in the potato country of Aroostook, but on an increasingly mechanized basis. The shrinkage of farming materially reduced the supply of workers available for winter season logging work. The impact of this shrinkage is also indicated by the fact that logging operations operated farms in the wilderness, as at Seven Islands and Grant Farm, to support the horses and camps, and they imported feed and provisions from Quebec. During this period, the population of Quebec not only continued to increase but supplied a large volume of immigrants to the milltowns of Maine and southern New England. As a result, the shift in the composition of the woods workforce had a basis in demographic factors. As historian Charles Clark observes, "Yankee farmers and woodsmen moved out faster than French-Canadian and European immigrants replaced them" (1977, p. 152).

The State's all-time peak of lumber production was in 1909, coinciding with the national peak. This occurred at a time when the paper industry was growing rapidly, with its need for more labor intensive wood bucked commonly to four foot lengths and often peeled in spring. Thus, labor demand in these years would have been very high.

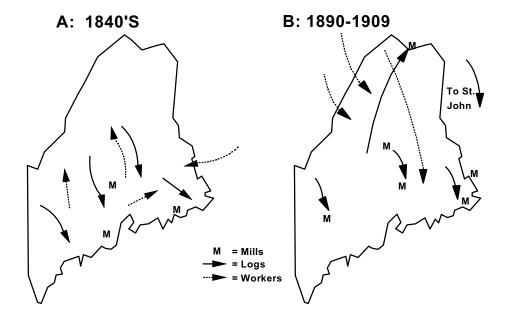
At a later time, Scandinavians and eastern Europeans were commonly found in the Maine woods, their numbers dwindling after early 1920's immigration restrictions were enacted (Pike, 1967, p. 59; Smith, 1972; Judd, 1989, p. 192). During the 1920's, there was considerable debate over Canadians in the Maine woods and federal officials were involved (Judd, 1989, p. 194-196).

In the war years, wartime labor shortages led to the extraordinary practice of using prisoners of war as woodsworkers. Some 2,000-2,500 German prisoners were employed in the Maine woods during that time. By the time of the Bowdoin PARC study in 1968, it was accepted that the workforce in the Maine woods was about 75% Canadian. This workforce totaled some 10,000 workers. In addition to the border woods, Canadians were also working in Washington and Hancock Counties, long distances from Quebec. This suggests that not only geography was involved.

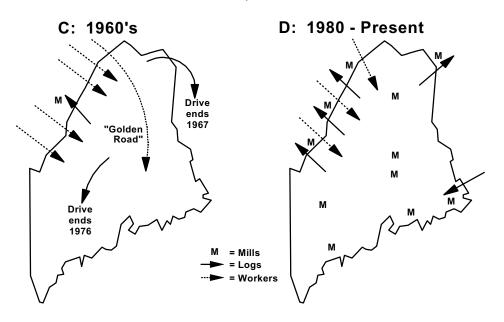
The historians do not clearly resolve the question of impact on US workers. They note the controversies over Canadian woodsworkers and the claims that American could fill all available jobs but do not resolve the question. How much of an increase in wages, or improvement in working conditions would have been required to fill all of the jobs with Maine residents? Since the actual numbers of workers in each period is not known with any precision, it may never be possible to resolve the specific connections between labor needs and demographic factors.

Figure 1

LOGS AND WORKERS, CHANGING PATTERNS



# LOGS AND WORKERS, CHANGING PATTERNS



Wood movement out of Maine is a practice with long historical precedent. Rails did not reach northern Aroostook until 1885, and even then was of little service to the wildlands. Logs moved northward by river-drives down the Aroostook, Allagash, and St. John to mills on both sides of the river, as far downstream as St. John, New Brunswick. By 1909's lumber production peak, the paper mills had assumed control of much of the supply and rearranged the logistics of the industry. For a time, shipments of wood from northern Maine went to mills in New York. By this time, the dominance of Quebec contractors and workers in the Wildlands was complete.

By the 1960's, the sawmilling industry was fairly small and wood utilization was dominated by the paper industry. This is indicated by the focus of the Bowdoin study on pulpwood cutting. At this time, major log exports had not yet arisen, though a sawmill industry was growing on the Quebec border. In the 1980's and 1990's, the pattern of heavy log exports to Quebec mills, cut and hauled by Canadian crews, was well established. The chips from much of this wood returned to feed the state's pulp mills. A large sawmill industry had been reestablished using highly efficient mills. A lesser flow of wood now moved to New Brunswick, as part of a complex pattern in movements of sawlogs, pulpwood, chips, biomass, and other products.

# SYNOPSIS OF KEY POINTS FROM PRECEDING MAINE WOODS STUDIES

An important part of the history of Canadian labor in Maine is the work which has preceded the present effort to assess the precise impact of Canadians on the economic well-being of "US workers." In this case, many articles and reports have shed light on aspects of bonded labor in Maine, but four studies, spanning over thirty years, stand out in particular. These four studies are listed below in chronological order, and are then briefly summarized:

- Bowdoin College Public Affairs Research Center's Study of Problems Relative to
   Obtaining a Continuing Supply of Domestic Workers for Woods Operations in Maine,
   June 1968 (herein referred to as PARC).
- 2. Robert S. Bond's *Bonded Canadian Labor in New England's Logging Industry*, January 1977 (herein referred to as Bond).
- 3. Jonathan Falk's *The Organization of Pulpwood Harvesting in Maine*, February 1977 (herein referred to as Falk).
- 4. Richard Donovan's and Elizabeth Swain's *Maine Woods Labor Study*, 1984-85, May 1986 (herein referred to as Donovan & Swain).

A summary of the findings and recommendations from these studies follows, as well as a brief analysis of similarities and differences across the authors' sets of conclusions and recommendations.

#### PARC (1968)

- 1. At the Federal level, USDOL policy on the importation of foreign labor should be internally consistent for all industries and should be clearly stated. A 10-year policy statement is desirable. Also at the Federal level, the complete elimination of the bonded worker program within 5 years is recommended.
- 2. At the State level, job counseling in high schools and vocational schools should be greatly expanded, emphasizing worker responsibility and enthusiastic work attitudes.

Maine's manpower policy and needs should be articulated in a 10-year statement, with annual review. Likewise, Maine planning should focus at least five years ahead rather than on immediate employment opportunities. Also at the State level, simplify local office procedures to allow for easier compliance. Finally, the State should encourage the development of a two-year vocational training program at the University of Maine School of Forestry.

3. Industry should strengthen in-state and New England area recruiting, increase the mechanization of harvesting, and work toward a greater integration of the woods and mill labor force. Additionally, realistic promotional statements on the nature of woods work need to be developed, and lumber camp life should be improved. Finally, an inter-industry "permanent community" might be developed in northern Maine to utilize new town planning concepts and to encourage the formation of an integrated economic base including wood harvesting, wood products manufacturing, and woods recreation.

#### **Bond (1977)**

- The Canadian bonded labor program should not be terminated until it can be
  established that the Maine timber economy can function without this supplemental
  labor force. However, the State should maintain tight control over the program and
  continue cooperation with the INS and IRS. Furthermore, the certification process is
  too time consuming, and need not involve the regional ETA or USDOL head office.
  Maximum certification time should not exceed one month.
- 2. Newspaper advertisements and listings in unemployment offices are not a part of the job search in the logging industry and informal contacts should be emphasized instead.
- 3. The Federal Government should attempt to pass legislation that would restrict Canadians' ability to be primary timber harvesting contractors, as alien bonds are most often hired by Canadian-owned logging firms. Firms employing predominantly Canadians may unintentionally create an environment that deters domestic workers.

- 4. The logging labor force is severely undercounted in statistics, and a study should be undertaken to define the structure and conduct of timber harvesting to identify the number of people involved in supplying wood that are bonds, visa-holders, and domestics. An estimate of the economic impact of wages paid to bonds that leave the state should be included.
- 5. The lack of adequately trained domestic laborers should be redressed through encouragement of stability among contracting firms (to encourage long-term planning), better employee benefits, improvements in the working environment and mechanization of the more arduous logging tasks, and the implementation of "alternative living arrangements" such as new towns to permit daily commuting to the jobsites.
- 6. Additional timber harvesting training programs similar to one offered at the Washington County Vocational Technical Institute in Calais should be initiated to bring qualified new loggers into the trade.
- 7. The annual wage survey is "suspect" in its methodology in that it uses one week in the fall of the year to estimate annual wages, which gives a poor projection as to actual annual wages. A study should be instituted to determine the most efficient and accurate way to arrive at annual estimates of loggers' earnings.
- 8. A study should be initiated to measure the effect of Canadian labor on the wages of domestic workers to determine "if an unfavorable situation prevails."
- 9. The fixed and operating costs of chain saws, skidders, and other equipment owned by employees and hired by the primary producers should be determined, as they affect minimum payments received by bonded workers.

10. New England's timber firms are generally willing to hire domestic labor when it is available. Recruiting bonds is time-consuming and costly, and improving technology will increase the attractiveness of woods work to domestic workers. The risks of eliminating the bonded labor program should be carefully weighed against the benefits before a decision is taken.

### Falk (1977)

- 1. Logging in Maine continues to be characterized by low wages, dangerous working conditions, and seasonal employment.
- 2. The extensive use of Canadian labor in the Maine Woods has slowed improvements in wages and working conditions by vastly increasing the pool of available labor. The role of Canadian labor in Maine is analogous to that of blacks in the South, where the large underemployed rural black population has helped depress wages. In the past, racial divisions have hindered efforts to organize Southern workers.
- 3. It is possible that organized loggers may succeed in securing improved wages and working conditions by a combination of direct demands on employers and pressure on government agencies to eliminate the use of Canadian labor.
- 4. Wage rates that are likely to prevail in the immediate future, and continuing inflation of equipment costs, indicate that a large-scale application of mechanical harvesting will continue to cost more than conventional harvesting with chainsaws and skidders.

### Donovan & Swain (1986)

- 1. During the last 10 years, logging has become increasingly mechanized. Wherever possible, logging companies have attempted to replace the chainsaw with feller-bunchers or feller-forwarders. Where successful, it has been because high production levels could be achieved and the use of large equipment has been possible. However, the great versatility of the chainsaw, in combination with a wide range of tractors, skidders, forwarders, etc., continue to make it a versatile, silviculturally appropriate and cost-effective tool in wood harvesting.
- 2. The two principal forces behind mechanization are: 1) the prevalence of clearcutting in the state due to spruce-fir budworm salvage and new large-scale biomass energy programs; and 2) high rates per person or employee for workers compensation, which place labor-intensive harvesting operations at a cost disadvantage.
- 3. It appears that fewer young people are interested in becoming loggers, particularly manual "chain saw" system loggers. Thus, when production demand rises, greater reliance will be placed on Canadian labor and regional labor shortages will appear. Second, workers compensation rates continue to rise rapidly. Safety also remains a major problem.
- 4. The State needs to consider ways of elevating the public image of the woods worker. It could encourage reduction in workers' compensation rates through various programs.

5. There are few, formal private-sector training programs that comprehensively address technical harvesting, safety and business management skills. Public-sector training programs exist in the northern part of the state but are largely absent in the south. However, the public sector programs that do exist (at vo-tech institutes and vocational high schools) focus almost exclusively on conventional semi-mechanized harvesting systems (chain saws and skidders). The State should consider setting forth a statewide harvesting training strategy that creates new training programs, clarifies the roles of the public and private sectors, incentivizes students to become loggers, and sets forth safety standards.

#### **Brief Comparative Analysis**

• The logging industry continues to suffer from an image problem. One of the issues touched upon in all of these studies over the last thirty-plus years centers on the ability of the logging industry to attract new workers. Bond and Donovan & Swain place particular emphasis on the need to revamp and improve recruiting efforts, not only for particular jobs with particular firms, but to attract young people to the industry as a whole. Bond's suggestion that "traditional" recruiting methods such as newspaper advertisements and job service center announcements are ineffective has not given rise to new techniques, and the problem of recruiting continues to plague the industry 22 years later.

- compensation have been addressed in the 1990's through CLP. PARC's concerns about a lack of vocational training opportunities and Donovan & Swain's emphasis on high workers compensation costs seem to have been remediated as much of the industry has embraced CLP. Interestingly, the success of the CLP Program at improving injury/fatality rates and sharply reducing WC costs may tend to forestall further mechanization in the industry, which all four study authors suggest is critical to attracting new domestic workers. Therefore, it would seem that the relative severity of the labor shortage in 2000 and beyond will weigh against the costs of further mechanization in the economic decisionmaking of logging firms. In this context, Falk notes the pivotal importance of Canadian bonded labor, which tends to alleviate the market's labor shortage, thereby making labor more attractive (i.e., cheaper) than capital in the production mix. In short, achieving the beneficial safety and training goals of CLP on an industry level may actually be exacerbating the industry labor shortage in the absence of more effective recruiting methods.
- All four of the previous studies suggest that further mechanization in logging would improve the prospects of recruiting younger generations, albeit in the reduced numbers required by a capital-intensive industry. Further mechanization, it is suggested, will bring the supply of and demand for labor to equilibrium. Any measure which forestalls mechanization, in this line of reasoning, is bad for the industry. Drawing the argument out further, some of the studies suggest that by supplementing the existing tight market for US workers with relatively cheap Canadian labor, the H-2 program acts to forestall mechanization by making it economically feasible for labor-intensive logging methods to persist. As a result, PARC recommends that the H-2 program be abolished.

# **PART TWO**

# THE POLITICAL ECONOMY OF LOGGING IN MAINE

# MAINE FOREST PRODUCTS INDUSTRY ECONOMIC STRUCTURE, CONDITIONS & TRENDS

Issues of importance to the Maine logging industry are necessarily and inextricably linked with the related industries in the wood products supply chain. The fundamentals of these related industries, such as pulp and paper, as well as their momentary market conditions are the backdrops against which our analysis of logging must occur.

Lumber and paper manufacturing are cyclical industries. In addition, they are known as mature industries subject to chronically low profitability compared to other manufacturing industries. Further, periodic investment cycles create periods of low prices (Figs. 2 and 3) and profitability. During these periods, such as the one we are experiencing today, downward pressure is placed on delivered wood costs and on all other raw material costs. Delivered wood prices are often cut during downturns. Plant operating rates may decline, leading to reduced volumes of purchases. Quality specifications may be increased, placing added costs or burdens on loggers. At the same time as the industry's customers are benefiting from lower prices, its suppliers are subject to intensified cost squeezes. During such downturns, logging contractors lose work for equipment and crews but still have heavy payments to make on equipment. Some machines are financed with "skip" payments, requiring ten instead of twelve per year, to allow for the normal spring Mud Season shutdowns.

The economic context for the current conditions in the Maine logging industry is established by the economic position of the lumber and paper industries, its principal markets for logs. At present, lumber prices have improved compared to 1998, but the pulp market, a good indicator for the paper industry, is very weak. Large mills in the southern US are being closed, and pulp production at Westbrook (Sappi) is being halted. The industry's performance is mirrored in the stock market (Fig. 4). Poor stock market performance has generated strong management pressures for cost-cutting.

Figure 2

Dry 2x4 R/L and Green 2x4 R/L,
del. Boston, Jan. 1990 to May 7, 1999

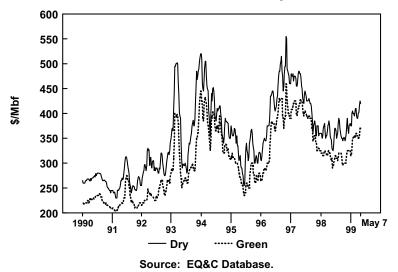
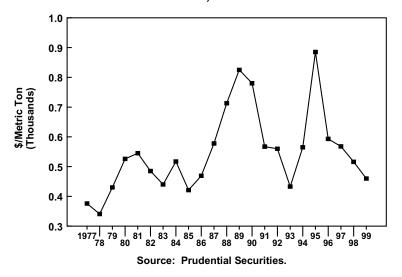


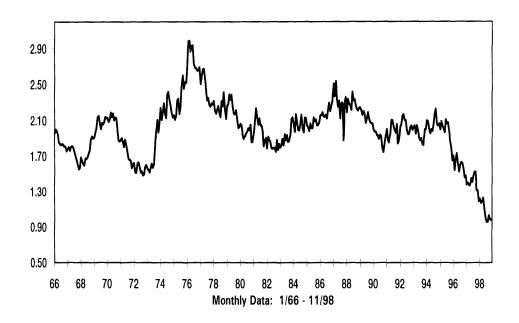
Figure 3

Market Pulp -- Bleached Northern
Softwood, 1977-1999



Current conditions in lumber and pulp and paper markets are affecting the industry nationwide, which has not gone unnoticed in securities markets (Fig. 4).

Figure 4
S&P Paper & Forest Products Group
Stock Prices--Relative to S&P 500

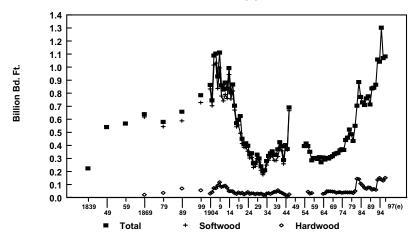


#### **Trends in Production**

Maine is located within the "culture hearth" of the continent's lumber and paper industries. As such, its millsites are generally among the oldest in North America, though many have received large doses of investment in paper machines, pulp ends, and energy systems, not to mention pollution control facilities. The trends in production show that the growth of both paper and lumber industries is tightly resource-limited, as well as being constrained by competition from other regions and continents. Maine's lumber industry is primarily a softwood industry, while roughly half of its pulpwood usage today is hardwood.

Figure 5

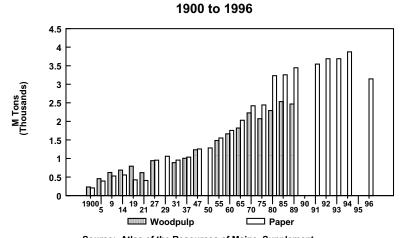
Maine Lumber Production Estimates
1954-1997(e)



Source: 1839-1946, Steer's tables 1, 4, and 5 ff; "estimated" values where available. 1947 to date, U.S. Dept. of Commerce, as used in various USDA Forest Service sources, and in Current Industrial Reports, MA 24-T (annual). Maine data for 1980-81, and Maine hardwood 1982-85 are author estimates.

Figure 6

Maine Woodpulp and Paper Production



Source: Atlas of the Resources of Maine, Supplement Feb. 1987, The Forests of Maine; Current Ind. Rept. MA26A(89)-1 to 1989; and Paper 1991-96 from AF&PA.

Pulp data not available after 1989.

During the period since the 1960's (when bonds were numerous) to the present, lumber production has risen dramatically, and paper production has also increased.

### **Trends in Timber Harvesting**

The Maine Forest Service data show totals by major product category for softwoods and hardwoods (Figs. 7 and 8). They illustrate the large increase in hardwood cut, and the heavy softwood cutting of the 1980's in response to the budworm outbreak. The softwood harvest, primarily from northern Maine, declined significantly after its mid 1980's peak. This contributed to a weakening of labor demand in logging, and to pressure on revenues for landowners.

Maine Hardwood Timber Harvest, 1960-97 3.2 3.0 2.8 2.6 2.4 Million Cords 2.2 2.0 1.8 1.6 1.4 1.2 1.0 0.8 0.6 0.4 0.2 0.0 91 93 95 97 1960 70 80 85 + Pulpwood △ Total ■ Sawlogs Firewood

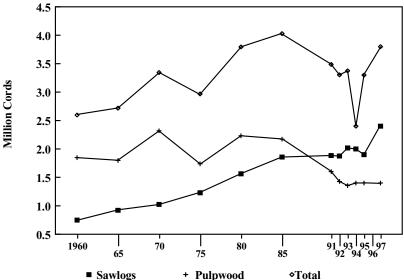
Figure 7

Maine Hardwood Timber Harvest, 1960-97

Source: MFS Assessment, p. 29; and 1992-95 and 1997 Wood Processor Report; includes exports but not biomass.

Figure 8

Maine Softwood Timber Harvest, 1960-97



Source: MFS Assessment, p. 29; and 1992-95 and 1997 Wood Processor Report; includes exports but not biomass.

# **Size of the Wood Products Industry**

The principal industries relying on Maine forest products generated some \$5.4 billion in product value in 1996, according to the Maine Department of Labor (Figure 10).

Meanwhile, the shrinkage of employment in logging has resulted in a significant decline in total wages paid. This is demonstrated in covered employment statistics (based on the MDOL's unemployment insurance records) from 1985-98 -- where it can be seen that total wages fell from \$78 million to \$62 million (Figure 11) over the time period. This 20% decline is particularly striking in that it comes during a time when wages for covered employment in sawmills rose by 32%, and for covered employment in manufacturing by 43%. The term "covered employment" refers to a category established under US employment security law wherein employers must provide USDOL with quarterly reports of wages and contributions.

One possible explanation for this trend is that the effect is partly due to shifting workers from "logging" firms to "trucking" firms (another industry) and from shifting workers from employee (covered) status to that of "subcontractors" (not covered). The data is not decisive on this point.

Figure 9

Average Annual Employment in Maine by Selected Industries, 1980-98

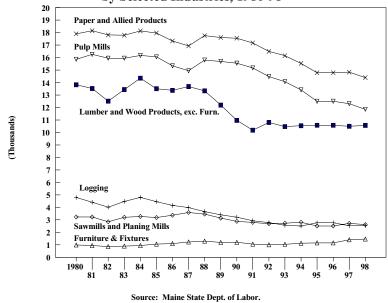
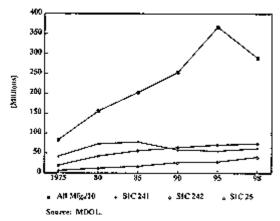


Figure 10
Census of Maine Manufacturers
by Major Industry and Industrial Groups, 1996

	Value of	Gross	Average	Total No.
(SIC) Industry	Product \$	Wages \$	Wages	Workers
24 Lumber & Wood Products	1,230,548,648	233,065,538	23,165	10,061
2411 Logging Camps & Contractors	371,706,552	55,859,294	23,169	2,411
242 Sawmills & Planing Mills	427,808,847	67,282,206	26,891	2,502
243 Millwork & Cabinets	86,093,104	22,910,599	22,008	1,041
244 Wood Containers	23,699,344	5,707,727	18,837	303
245 Wood Buildings & Mobile Homes	37,160,453	8,080,307	18,748	431
249 Miscellaneous Wood Products	284,080,348	73,225,405	21,709	3,373
25 Furniture and Fixtures	127,005,676	34,150,214	25,891	1,319
26 Paper	4,113,594,120	649,787,099	46,107	14,093
262 Paper Mills	3,723,579,469	573,407,245	48,759	11,760
2621 Paper Mills	3,723,579,469	573,407,245	48,759	11,760
265 Paperboard Containers & Boxes	106,784,011	17,905,063	31,634	566
	5,471,148,444	917,002,851	95,163	25,473
249 Miscellaneous Wood Products  25 Furniture and Fixtures  26 Paper 262 Paper Mills 2621 Paper Mills	284,080,348 127,005,676 4,113,594,120 3,723,579,469 3,723,579,469 106,784,011	73,225,405 34,150,214 649,787,099 573,407,245 573,407,245 17,905,063	21,709 25,891 46,107 48,759 48,759 31,634	3,373 1,319 14,093 11,760 11,760 566

Source: MDOL, Census of Maine Manufactures.

Figure 11
Private Covered Annual Wages for Selected Industries, Maine



### **Number of Wood-Products Industry Firms and Plants**

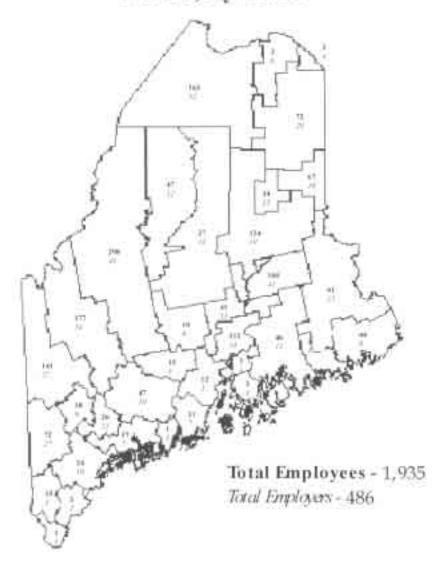
The number of firms engaged in this sector has shrunk dramatically over the years, as mill sizes and capital requirements have increased. At present, only one paper company operates more than one mill in Maine, though several operate sawmills. In the early decades of the century, there were 60-70 paper mills in Maine, not all of them making pulp, and not all of them relying on wood pulp. A number of them made pulp for sale to others ("market pulp"). Today, there are only about a dozen paper mills in Maine. Several of these sell market pulp to other firms or ship pulp to other company plants; several produce no market pulp at all, instead buying their fiber needs on the open market. There are hundreds of sawmills in Maine, though only a few dozen account for most of the output.

A convenient measure of firm size in logging is employment size. As noted elsewhere, many smaller firms have no employees as defined in US labor laws. This means that an operator who can cut wood using exclusively subcontractors, will have no employees on payroll, and not be captured in the employment statistics. Most Maine logging firms recorded in the Department of Labor's ES-202 database, which contains records for covered employment, are quite small: 361 out of 486 firms listed employ 4 workers or less. Only 7 out of 486 firms employ 25 or more workers, while some record 0 employees (owners are not employees). While there are certainly small operations not covered in the 202 data, this picture of employment by firm size is almost certainly accurate for the industry as a whole.

# Geography and the Wood Products Industry

The wood products industry spans the entire state, with no county devoid of logging and wood products employment (Fig. 12). The log and pulpwood production is concentrated in the larger, heavily forested counties (Fig. 13). Because of the history of log driving to mills, however, Aroostook County does not have a pulp mill.

Figure 12
Logging Employers and Employees in Maine, by LMA



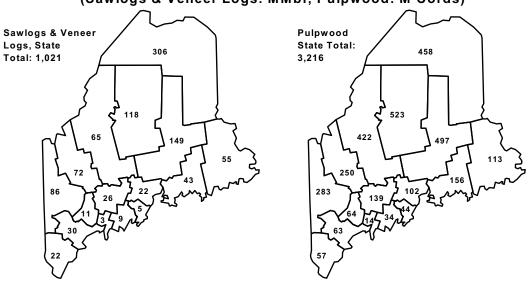
NOTES: LMA= MDOL Labor Market Area

This data represents covered employment statistics only.

Source: MDOL Covered Employment Statistics

Figure 13

# Maine Wood Production by County, 1997 (Sawlogs & Veneer Logs: MMbf; Pulpwood: M Cords)



Source: MFS, Woodprocessor Report, Jan. 1999.

Figure 14
Maine Pulpwood Receipts, 1997
(1,000 Green Tons)

	<u>Hardwood</u>	Softwood	<u>Total</u>
Roundwood Chips	2,524 3,284 *	2,806 2,082	5,330 5,366
TOTAL	5,809	4,888	10,697

<sup>\*</sup> Much of this processed at offsite chip plants.

Source: American Pulpwood Assn., 98-A-8, p. 2.

NOTE: Reported totals in Figures 13 and 14 above differ from summed totals due to rounding.

# LABOR MARKET OVERVIEW

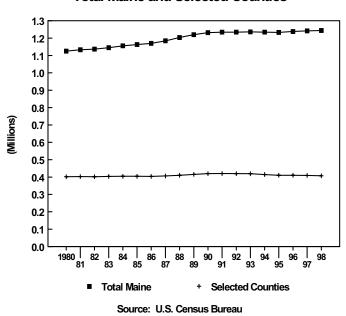
Also part of the backdrop to the Maine logging industry and questions of labor supply are general demographic trends in the region. This section establishes the context of overall population changes in the specific regions in the Maine North Woods in which logging takes place. The people in these regions form the "labor market" from which logging employers draw their workforce.

## **Population**

Counties in the wildlands have shown slow growth and declined in share of Maine population; Aroostook has lost population continuously since 1980 (Figs. 15 and 16).

Number of Residents, 1980 to 1998
Total Maine and Selected Counties

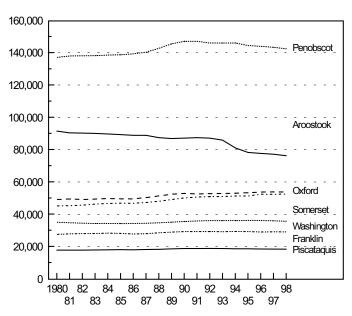
Figure 15



<sup>\*</sup> See Figure 16.

The divergent economic forces affecting different geographical areas of the State have many underlying causes. It is possible that shrinking wood industry employment is one factor. With the shrinking farm and food processing sector, there is less scope than in the past for recruiting seasonal workers for winter work.

Figure 16
County Populations, 1980-1988



Source: U.S. Census Bureau

#### **Northern Maine**

The labor markets surrounding the wildlands display higher unemployment rates than the state as a whole (Fig. 17). It is in these labor markets that the most likely "commutershed" for logging workers in the North Woods will be found. In the 1970's and 1980's, northern markets experienced extremely high unemployment rates compared to the state as a whole; the high rates of those years have recently declined markedly.

Figure 17

March 1999

Northern Maine Labor Markets

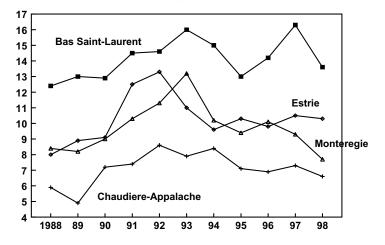


# Quebec

The unemployment rate in Quebec labor markets on the Maine border has long been high. Rates have declined near Montreal but not to the North. Industrial development in the St. George region has improved the labor market balance there.

Figure 18

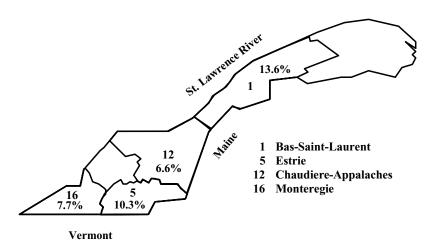
Unemployment Rate, Annual Average
Select Quebec Regions, 1988-1997



Source: Labour Force Historical Review 1998, Statistics Canada 71F0004XCB.

Figure 19

# **Administrative Divisions of Quebec** with 1998 Unemployment Rate



# **HOW MANY LOGGERS ARE THERE IN MAINE?**

It has long been recognized that the economic censuses and the ES-202 datasets undercount persons employed in logging. The small size of firms, their seasonal nature, and the coverage of the labor laws all affect the ability to obtain accurate and complete counts of workers engaged in this occupation. A detailed discussion of the statistical problems and sources was given in the 1966 Bowdoin PARC report, which estimated that some 9,000 workers were engaged during that year in cutting pulpwood alone in Maine.

Estimates from recent years regarding the total number of loggers in Maine include:

Census of Maine Manufactures	2,411
American Pulpwood Association	3,235
US Census	3,023
Professional Logging Contractors of Maine	3,800

#### **ES-202**

The Department of Labor's ES-202 data is the basic source for estimates of covered employment and non-farm wage and salary employment used in the nation's economic statistics. The ES-202 file represents the employers covered under employment-security laws. It is recognized that some logging contractors are not covered under these laws by reason of having no "employees" as defined in the law. There are in fact three regulatory definitions of "employees" versus "contractors" relevant to the logging industry -- those for unemployment insurance, ... and taxes.

The data acquisition and interpretation are the responsibility of the Labor Market Information Services (LMIS) Division of the MDOL. The Division supplied us with a special extract from its ES-202 database, showing the fourth quarter of 1997 to the fourth quarter of 1998. This extract yielded the following annual averages for this time period:

Maine logging employers	506
Maine logging employees	2,620
Maine logging wages/employee	\$29,700

# **Census of Population**

Though the Census of Population (CP) is of 1990 vintage, its results are a useful point of reference for many facts. It has been suspected that the CP, which asks respondents what their occupation was on April 12 of the Census year, may undercount loggers because April 12 typically falls during the off-season for loggers. In a reflection on ES-202 as a source for a thorough logging census, however, note that in most periods the CP has yielded *higher* logging population counts than ES-202.

For our purposes, the CP is most valuable for its details on demographics of the worker population. The 1990 CP shows the following totals:

**Number of Loggers** 

	Year Round Fulltime	Other*	<u>Total</u>
Male Female	1,508 <u>39</u>	1,429 <u>47</u>	2,937 <u>86</u>
Total	1,547	1,476	3,023

<sup>\*</sup> refers to part-year or part-time loggers.

Source: Census Bureau.

# HOW MANY CANADIANS ARE THERE IN THE MAINE WOODS?

Since the focus of this report is the economic effects of Canadian workers in the Maine Woods, it is important to come to an understanding of how many there are, the kinds of work they perform, and how these statistics have changed over time.

Who is a "Canadian"? This would seem a simple matter, but it is not. Along the St. John River, there are number of individuals who enjoy dual citizenship for one reason or another. They may reside on either side of the border, and may speak more comfortably in French than in English. Some of these dual citizens have served in the US armed forces. In our interviews, however, only a small number of dual citizens were encountered.

In addition, there are Canadian citizens who hold visas to work in the US. These visas are long lasting and in many cases were awarded years ago. At one time, an entire logging camp in northern Aroostook was staffed almost entirely by visas. There are firms whose workforce consists almost entirely of visas. A visa worker may reside in Canada ("commuting visa") or in the USA ("resident visa"). Considering where many of the H-2 workers are now working, commuting is feasible for camp workers. There is no information available from US immigration agencies on the number of these workers in logging or otherwise.

Both dual citizens and Canadian citizens holding visas are considered to have the same rights as Americans under US labor law (including H-2 regulations), regardless of where they reside or what language they speak. It is easy to see that this legal position may not coincide with the public perception of the matter in communities along the border.

Canadian citizens not falling into the above two categories may work in the US under one of a number of immigration law provisions. Certain professionals and managers may enter under the H-1 program, which is not of concern in this study.

We have tabulated MDOL figures from a variety of sources to show a time trend in the number of bonded workers ("bonds") certified through the H-2 process (Fig 20). These numbers are weak in that they represent different months from year to year, and the numbers can fluctuate within the year. MDOL records do not lend themselves to consistent reporting of long-term trends.

The number of "bonds certified" can be misleading. We do not know about the past, but in recent years, the actual number of bonds working has been significantly below the numbers certified. Employers are supposedly not permitted to ask for more bonds than they intend to use, but in fact they have done so in practice in recent years. The MDOL has no regular means of determining the actual number of bonds used, by individual employers or in total.

In 1999, 41 companies requested bonds, in total numbers of 446 openings. These consisted of 190 all-around loggers and 256 others, including truckers, heavy equipment, and roadbuilding workers. In 1998, 46 firms requested bonds, in total numbers of 696 openings. These consisted of 383 all-around loggers and 313 others. Therefore, the total number of bonds requested was down 36% between 1998 and 1999, whereas the number of bonds requested for the all-around logger category decreased by 50%.

From the 1998 Woods Wage Survey we tabulated the status of the reported workers, for both H-2 firms and for all respondents (Fig 21). Only 30 of 40 H-2 firms responded to this survey. There is also a discrepancy in that the results show a few bonded workers working in non-H-2 firms, which suggests either violations of the rules or misunderstanding in reporting. Given the potential for semantic confusion between "contractors" and "employees" we may not be entitled to draw any conclusions as to the presence or absence of true "contractors" in these figures. Imperfect as they are, they give a partial picture. For the 394 employees of the H-2 employers, 25% were domestics, while more than half were bonds. Commuting visas were 10% of all the reported workers in responding firms. We may not be justified in interpreting this as a fair sample, so it should not be assumed that these percentages apply to the entire population, even of H-2 employers alone.

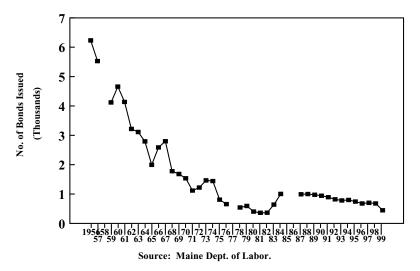
To illustrate, the 1998 Woods Wage Survey responses (30 of 40 H-2 employers responding) break down as follows:

Total workers	2,094
Domestic workers	76.5%
Bonded workers	11.6%
Resident visas	1.8%
Commuting visas	10.1%

In terms of US labor law, only 11.6% (i.e., the bonded workers) of these employees do not receive the same rights and benefits as US workers. As a nearby neighbor might see it, as many as 23.5% (i.e., bonded workers and resident and commuting visa-holding Canadians) should not receive the same rights and benefits as US workers. In our analysis, we primarily consider the broader definition, incorporating visa-holders, in summary statistics. The 28 H-2 firms interviewed for this study employed a total of 275 bonds in 1998. Projecting that the remaining 30% of 1998 H-2 firms employed bonds in similar numbers, the total number of hired bonds in 1998 would have been approximately 390 workers.

Figure 20

Number of Canadian Bonded Woodsworkers
Certified to Work in the Maine Woods, 1954-1999



<sup>\*</sup>Data was unavailable in 1958, 1977, and 1985-1986.

# Figure 21 Survey Estimates of Workers by Residency Status, 1998-99

The data in this table are derived from MDOL's 1998 Woods Wage Survey, and are illustrative of the level of non-US employment in the Maine Woods. Please note that actual numbers reported for each category of worker are likely underestimated given an incomplete response rate to the survey (see below).

Residence Status	Employees of H-2 Firms Only (% of H-2 Employment)	Employees of All Logging Firms (% of Total Employment)
Domestic workers*	98 (24.9%)	1,601 (76.5%)
Bonded workers	217 (55.1%)	243 (11.6%)
Resident Visa-Holders	7 (1.8%)	38 (1.8%)
Commuting Visa-Holders	72 (18.3%)	212 (10.1%)
Total	394 (100.0%)	2,094 (100.0%)

<sup>\*</sup>Some "domestic workers" may also be dual citizens of the United States and Canada.

Please note that 30 of a total of 40 H-2 employers responded to this MDOL survey.

# "INDEPENDENT CONTRACTORS" VERSUS "EMPLOYEES"

Linked to the difficulties in accurately tracking the number of loggers in Maine are differing regulatory requirements regarding how "independent contractors" and "employees" are defined. Though this issue is not directly germane to the H-2 bonded labor program, we were requested to consider the attendant industry implications, especially pertaining as to which loggers receive social protections.

Under US labor law, small employers are provided with exemptions from many requirements. There are hundreds of thousands of such small contractors in businesses as diverse as roofing, auto repair, trucking, and logging. These small employers have enormous political power and want to be exempted from such labor laws. A recent Workers Compensation Commission report discussed many of these concerns.

In the context of Maine logging, the prevalence of the independent contractor results in the following situation for the individuals involved.

- \* No OSHA jurisdiction;
- \* No workers' compensation requirement;
- \* No health plan;
- \* No withholding for FICA or Medicare;
- \* No risk of unionization (contractors cannot band together to negotiate);
- \* Ability to redirect payments to equipment, rather than to wages;
- \* Long-term commitments are avoided;
- \* Paperwork is minimized.

Many workers seem to prefer operating this way. Yet it creates disadvantages for them. They can end up with Internal Revenue Service (IRS) audit problems. They can find themselves without health coverage when needed, and at the mercy of the charity of their employer or physician (or worse). It is not inaccurate to say that, from the standpoint of US labor law, these workers do not exist.

In an industry such as logging, beset by a cost squeeze and with overcapacity relative to demand, there is every temptation to cut costs wherever possible. Many individual contractors feel they have no choice but to take advantage of these exemptions in order to survive.

In recent debates on logging and related issues, the independent logger has figured from a number of standpoints. The "independents" value their independence and bridle at being required by wood buyers or insurers to take courses like the Certified Logging Professional (CLP) program. In addition, they fear the implementation of Sustainable Forestry Initiative (SFI) rules, including CLP, by the large woodbuyers because they fear the costs of compliance and the additional power it brings to woodbuyers. This is an issue nationally and operators resisting SFI are using threats of litigation in order to seek leverage.

Large operators, for their part, usually have their workers on a payroll with workers' compensation, unemployment insurance, and other costs assumed. They fear unfair competition from what they call "rogue" loggers who assume none of these costs, and from whom their customers continue to purchase wood.

In effect, the prevalence of contracting has fragmented the industry, and it also means that statistics on "covered employment" do not in fact cover a significant portion of true industry employment. This is because the only data available on most industries comes from the ES-202 program, which maintains records for the unemployment insurance program. Covered employment is a category of the Employment Security Law, wherein employers must file quarterly records with MDOL for such things as UI contributions, etc. Contractors are not included in this category.

Following are synopses of the regulatory definitions of "independent contractors":

# 1. Unemployment Insurance Definition

- 3-part "ABC Test"; all three parts need to be proven "to the satisfaction of the bureau."
- Tests involve (1) Service provider's independence; (2) Service performed is "outside the usual course of business" or performed outside places of business; (3) Service provider is customarily engaged in independent work.

### 2. Workers' Compensation Insurance Definition

8-part test; all eight parts do <u>not</u> need to be proven; WC board looks at whether the
employer exercises the right to control the service provider in the context of their
overall relationship.

Test focuses on (1) Existence of a contract; (2) Assistants employed?; (3) Obligation to furnish tools; (4) Right to control progress; (5) Relationship of work to employer's regular business; (6) Typical independent status; (7) Amount of time; (8) Method of payment.

#### 3. IRS/Tax Definition

- 20-part test to determine whether the employer exercises or has the right to exercise control.
- Test areas include who directs the work; where it is conducted; whether training is
  involved; who pays expenses; whether tools are furnished; investments in facilities;
  realization of profit or loss; whether the service is available to the public; and the
  right to terminate.

# THE WORKERS

In our review of traits of loggers, we rely on our full interview sample, in which as many as 173 responses are used (58 Canadian, 111 US, 3 Dual). For many questions, the number of responses was lower. In addition, for a few questions -- particularly those related to income and demographic factors -- we are able to make use of an "augmented sample" of 290 loggers.

A few averages begin the story. The *average* logger for our full sample:

- -- is 43 years old;
- -- has 23.3 years logging experience;
- -- reports a mean of 151 cords/week cut (median of 70 cords/week);
- -- has lived within 30 miles of his current home for 36 years;
- -- has 2.13 family members in logging;
- -- has 1.05 children 18 and under;
- -- has completed 11 years of schooling;
- -- has \$31,505 (US) gross annual logging income.

Though we have little independent information for comparisons as to the degree of representativeness of our sample, we calculate its margin of error to be  $\pm$  5.90 percent at the 90 percent confidence level. This reported annual income level substantially exceeds the 1998 average annual wage for covered employment, which was \$24,609. There is no recent Census data against which to judge the age and other data.

There is a somewhat higher degree of generational continuity among Canadian than American loggers. Sixty-four percent of Canadians reported that their father was a logger, and farming was the second most common occupation among Canadian loggers' fathers. For Americans, 56% reported their father to have been a logger, and 6% were from farm families. In our sample (N=169), 86% were married; percentages were virtually identical for US and Canadians. These are rooted people, though significantly more so for the Canadians (Figure 22). Forty-four percent of the Canadians reported living 46 or more years in the same area.

Figure 22 Number of Years Within 30 Miles of Current Residence (N=97)

	<u>U.S.</u>	Canadian and Dual
0-15	8	5
16-30	9	13
31-45	15	15
46+	6	26
Total	38	59

Source: PAC interviews.

Experience in logging differs considerably, with almost half of the Canadians reporting 31 or more years in logging (often starting in their teens); compared to only 11% of the Americans (Figure 23).

Figure 23
Years of Experience, by Citizenship (N=172)

		Canadian
	<u>U.S.</u>	and Dual
0-10	13	6
11-20	49	8
21-30	37	17
31-40	9	28
41+	3	2
Total	111	61

Source: PAC interviews.

Means: U.S., 20.62 years

Canadian, 28.48 years Dual, 22.67 years

Those responding reported a striking difference in formal schooling; 60% of US respondents (N=111) reported completing 12 years, but only 5% of responding Canadians (N=58) reported 12 years. Sixty-nine percent of Canadians reported nine years of schooling or less. This squares with the impression that at the time many of these workers were in their teens, in rural communities, and high school completion was far lower than today. Also, rural people entered the full-time workforce at a young age at that time.

Many loggers in our sample have a strong attachment to the industry, as 81% of the US respondents, and 95% of the Canadians, had not changed occupations in the past 5 years (Figure 24).

Figure 24
Number of Times Changed Occupation in Last Five Years

No. Times Changed Occupation

Last Five Years	<u>U.S.</u>	Canadian	<u>Dual</u>	<u>Total</u>
0	90	55	2	147
1	10	1		11
2	5	2	1	8
3	3			3
6	1			1
8	1			1
10	1			1
Total	111	58	3	172

Source: PAC surveys.

Work patterns for the sample as a whole (all loggers, US and Canadian) were:

	<u>Average</u>	Median
Weeks worked/year	41.2	40
Days worked/week	4.8	5
Hours/day	10.2	10
One-way time to work (minutes)	65.2	60
Cords per week*	151.0	70
Overtime/week	8.02	8
Number in a crew	2.49	2

<sup>\*</sup> That the average cords per week is so much higher than the median cords per week indicates that a few survey responses greatly skewed the total number of cords cut, while 50% of the total number of responses were at or below 70 cords per week.

Patterns of work differ significantly between US and Canadian workers, based on the higher rate of work in camps by the Canadians (Figs. 25-28). These differences include:

- -- Fewer days/week by Canadians.
- -- Less variance in hours per day for Canadians.
- -- Far fewer nights away from home for Americans.
- -- The method of payment is diverse, partly due to differing occupations.

Figure 25 Number of Days Worked/Week Operating Season (N=168)50 40 30 20 10 1.0 3.5 4.0 4.5 5.0 5.5 Days/Week Source: PAC Surveys.

Figure 26

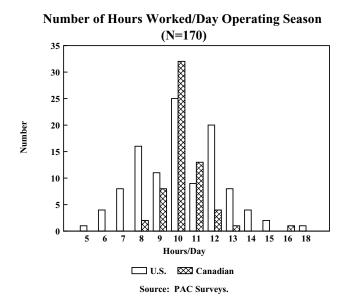


Figure 27



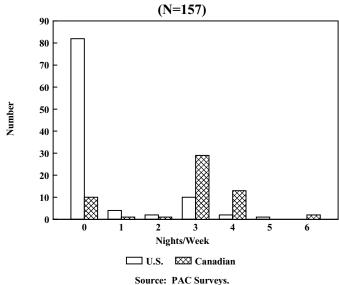
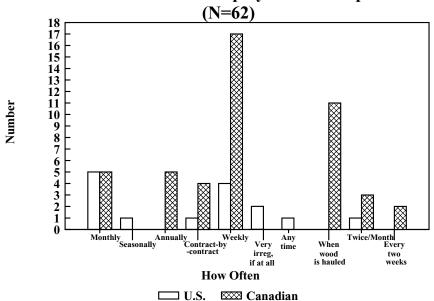


Figure 28

# **How Often Does Employer "Settle Up"?**



Note: "Settling up" is the process whereby logging contractors reimburse workers being paid on a piece-rate system for wood that has been scaled. This process occurs some length of time after the wood has been cut. This graph demonstrates the length of time that individual loggers must wait to receive 100% of the value of their cut wood.

Source: PAC Surveys.

#### **Differences Between US and Canadian Workers**

Our survey was able to establish a number of differences in working patterns between US and Canadian workers. In our interviews, we noted that occupational patterns vary from area to area. The occupational diversity makes comparing wage and annual earnings averages difficult. In some firms, the crew consists of US foreman and truck drivers, and Canadian feller-buncher and skidder crews. We repeatedly find situations in which the skidder crews are Canadian within a job. Of 60 workers responding, we found that of 22 Americans, 16 supplied chainsaws, while of 54 Canadians, 52 supplied chainsaws. It is common for a chainsaw/skidder operator to own two or more saws (Figure 29). Also, CLP completion is higher for the Canadian workers responding (55 of 59) than it is for the Americans (22 of 36), again likely because employers tend to require skidder crews to take the CLP but have not yet required all other equipment operators to do so.

Figure 29
Equipment Supplied, as Reported by Worker Interviews

	Number of Workers Supplying Equipment		
	<u>U.S.</u>	<u>Canadian</u>	
Chainsaws	16	52	
Cable Skidders	15	35	
Grapple Skidders	2	2	
Feller-Bunchers	1	0	
Delimbers	2	0	
CTL Processors	1	1	

Source: PAC interviews.

Of 98 total respondents to our Worker Survey, 68% of US workers said they would not encourage their children to enter logging, while 78% of the Canadians gave the same response.

One way to depict experience is by the decade when a worker entered logging (Figure 30). This comparison shows a very large entry of the Canadians in the 1960's and 1970's, and a large entry of US workers in the 1970's and 1980's. This data implies that the number of bonded workers available to work in the Maine Woods is declining through age-related attrition. Therefore, if current trends continue, the supply of available Canadian woods labor will continue to diminish.

Figure 30
Workers by Decade Entering Logging (Percent)

	<u>US</u>	Canadian	<u>Total</u>
1950's	5.4%	8.5%	7.3%
1960's	5.4%	47.5%	31.3%
1970's	40.5%	27.1%	32.3%
1980's	40.5%	6.8%	19.8%
1990's	8.1%	10.2%	9.4%
Total	100.0%	100.0%	100.0%
N=	37	59	96

Source: PAC interviews.

Experience on equipment differed. In total, 60 Canadians responded to the question "How many years of on-the-job experience in and out of logging do you have operating heavy equipment, similar in size to bulldozers, backhoes, skidders, or harvesters?" Of these, 36 (or 60%) claimed 10 or fewer years experience, compared to 16% of US workers reporting the same. Given the Canadians' relatively advanced average age and the length of time that the sample population had been in logging, this result may point cross-training opportunities being afforded to Canadian workers. On the other hand, it may only reflect the shift toward the one-man skidder crew from the two-man teams of a decade ago (i.e., chainsaw operators had to learn to operate skidders, too). The results on this point are inconclusive.

The work schedules differ in terms of weeks worked per year. The average for Canadians was 37.49 and for Americans 43.18 -- a difference of 5.6 weeks. At a wage of \$11.00, and a 40-week shift, this would be \$2,464.00, or about 10% of the average annual logging wage in 1998 (according to covered employment statistics).

#### **Workers by North/South Region (Augmented Sample)**

For available variables, we merged the phone demographics responses with the interviews for a sample of about 290. We have stratified this sample according to nationality and residence:

In this instance, we define the "North" as including MDOL Labor Market Areas (LMAs) numbered 26, 27, 28, 30, 32, 33, 34, and 35, plus the upper halves of LMAs 22, 24, 29, and 31 -- roughly, the area of Maine *north* of a line drawn between the White Mountain National Forest (Bethel) near New Hampshire to Houlton in northern Maine. The "South," then, includes MDOL LMAs 19, 21, and 23 and the lower halves of LMAs 22, 24, 29, and 31 -- the area *south* of the line from Bethel to Houlton. (For a map depicting North and South, see Appendix I.)

This demarcation of "North" and "South" was chosen based on two primary factors:

- 1. <u>Landownership patterns</u>: Land is more often held in large landholdings in the North, in small woodlots in the South. This has implications for the number of landowners that a logging contractor may work for and, apparently, how loggers are paid (i.e., wage versus piece rate).
- 2. <u>Presence of Bonds</u>: Bonds only worked in the North during the 1998-99 operating season, our study's baseline year.

It is important to note that, for the purposes of this study, we exclude Washington County and "Downeast Maine" from the North Woods because it has relied on no bonds for many years.

The comparisons show a few patterns (Figure 31)

- -- Canadians are older.
- -- On most indicators, the N-S differences within the US are small.
- -- Canadians work a shorter season but report virtually the same hourly wage.
- -- Gross annual income is highest in the South.

Figure 31 Geographic Differences -- Augmented Sample

	<u>North</u>	<u>South</u>	Canadian
Number years total experience	19.9	21.7	28.2
Age	40.3	41.9	46.4
Years schooling	12.2	12.2	8.4
Average weeks/year	43	45	37
One-way time to work (mins.)	59	52	79
Nights/week	1.47	0.37	2.73
Percent reporting no overnight	48	85	20
Gross annual income from logging (\$k)	33.7	39.6	28.7
Non-overtime wage/hour N=	11.86 (46)	12.00 (38)	11.98 (11)
Percent CLP	74	82	94

Source: PAC sample of 290 loggers, contacted in person and by telephone.

#### WAGES & COMPENSATION

#### **Secondary-Source Data**

We have compared wages from the Woods Wage Survey with other sources to see how logging wages compare with other occupations. Generally, the comparisons show that Maine is a state where wage levels are low for many skilled occupations, not just the operation of complex logging machinery. Rates at \$11.00 per hour for running road graders, processors, or heavy trucks (Figure 32) would be considered very low in most other states. In the statewide occupational wage survey (Figure 33), the classification "faller-bucker" (using west coast terminology here) earns only \$10.39, and log truck and other equipment operators earn amounts very similar to the findings of the woods wage survey. Occupations generally considered to be skilled, such as carpenters, plumbers, and mechanics, also earn very low wages according to this survey. Also, the statewide construction wage survey shows quite low wage levels for occupations similar to those that would be encountered in logging, and shows a sectoral average lower than what one might expect based on general knowledge of the industry.

While one might consider more thorough comparisons to be useful on this point, these other data sources on wages in Maine do not suggest, on quick examination, that there is any general tendency of the logging field, as reflected in the Woods Wage Survey, to pay unusually low wages compared to other industries using similar skills. Nor is there any indication that Maine workers require premium wages to work in the woods under remote conditions in jobs with relatively high accident rates. Further, there does not appear to be any obvious reason based on these comparisons to suspect an unusual influence of the H-2 program on logging wages, since they are so closely comparable with wages in related field.

Figure 32 Logging Occupation Wages, 1998 Woods Wage Survey

All-around logger	\$10.00
Grader	11.00
Processor	11.00
Slasher	10.00
Supervisor	12.00
Flatbed truck driver	8.00
Self-load flatbed	9.00
Log truck driver trailer	8.00
Bulldozer	8.00
Delimber	10.00
Skidder, cable	none
Loader	10.00
Mechanic	10.00
Grapple skidder	9.50

Weekly rates imply weeks longer than 40 hours.

FLTST/LBB	All spp	30.00
	SW	25.00
	HW	24.00

Figure 33
Maine 1997 Occupational Wages: Logging and Other Skilled

Code	<u>Job</u>	Wage
72002	Supervisor, logging	\$13.90
73002	Faller-bucker	10.39
73008	Log handling equipment operators	11.04
73011	Log truck operators	11.59
73099	All other logging	11.95
81099	All other supervisors	17.36
85110	Machinery maintenance mechanic	13.10
85314	Mobile heavy equipment maintenance	12.41
87102	Carpenter	11.42
87502	Plumber, etc.	14.58

Source: MDOL, 1997 Maine Occupation Wages, OWS-21.

Figure 34
Average Maine Construction Wages, 1998

	Hourly Wage
All Construction	\$11.73
Building Construction	
Bricklayer	\$11.42
Plumber	\$17.00
Crane operator	\$14.18
Highway Construction Grader Operator	\$13.44
Special Trades	
Ironworker, structural	\$14.64
Truck driver, heavy	\$9.05

Source: MDOL, Maine Construction Wage Rates, 1998.

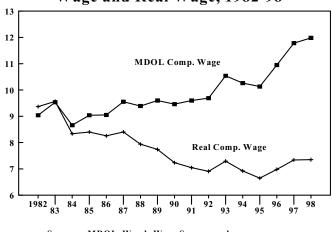
#### **Wage Trends**

There are several sources of wage data at the 3-digit level; all have their uses. The most direct source is the Woodsworker Wage Survey conducted annually by the MDOL. In this survey, a large population of loggers is surveyed to determine wage payments and equipment rates for a number of different logging activities and occupations (for full description of methods, see the Methodology section in the appendices). This survey is used by the USDOL to set wage levels for the bonded labor program. The MDOL calculates a "composite" wage representing an average of the major occupations for which a large sample of reports is received. This "composite" has declined in real terms over the years (Figure 35).

Figure 35

Maine Composite Woodsworker

Wage and Real Wage, 1982-98



Sources: MDOL, Woods Wage Survey; and Econ. Rept. of the President, Table B-62.

Interestingly, the average weekly logging wage in Maine covered employment does not show nearly as severe a downtrend in real terms, over a somewhat longer time period. During the period after 1995 general economic conditions and conditions specific to logging -- namely, increasing mechanization -- drove the average real logging wage up in tandem with the wage for the broader 241 SIC category. In addition, output in the broader wood products industry was up during this period and employment was down. In other words, *on average* there are fewer workers producing -- and earning -- more.

Figure 36

Covered Employment: Maine Logging Industry Earnings Adjusted for Inflation

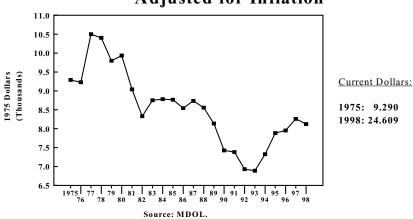
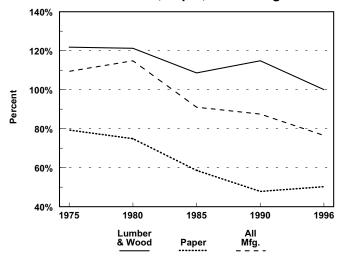


Figure 37

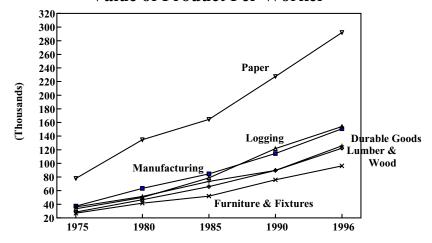
# Logging Wages as Percents of Lumber & Wood, Paper, and All Mfg.



Source: Maine Bureau of Labor Standards.

Figure 38

# **Census of Maine Manufactures Value of Product Per Worker**



#### **Survey Findings on Wages**

The PAC surveys focused on wages for the 1998-99 operating season. As with any effort to elicit self-reported incomes in survey research, there are many methodological questions. Yet, as an independent source of comparative information, we present our results.

In this sample, Canadian respondents reported lower annual incomes from logging than the Americans (Figure 39). Thirty percent of Canadians reported \$10,000-20,000 (US) of income, while only 6% of Americans reported this range. Thirteen percent of Canadians, but 18% of Americans, reported more than \$40,000. Does this mean that Canadians are depressing wages? By itself it does not, because our sample also represents some differences in occupations. US workers in our sample, though many are engaged in "all-around logging" activities (i.e., cutting with a chainsaw, skidding, etc.) for which they are paid on piece rate, also include a mix of foremen and heavy equipment operators who are paid more on a wage or salaried basis. Canadian workers are nearly all "all-around loggers" paid on a piece rate. Adjustments for differences in productivity between the two populations must be made before making a true "apples to apples" comparison of earnings. This level of analysis is done in the econometric analysis later in the report.

Figure 39
Reported Gross Annual Income from Logging (\$US)

		<u>Canadian</u>
	<u>US</u>	& Dual
Below \$10,000	1.0%	0.0%
\$10-20,000	6.0%	30.0%
\$20-30,000	40.0%	38.0%
\$30-40,000	35.0%	19.0%
\$40-50,000	11.0%	2.0%
\$50,000+	7.0%	11.0%
N=	72	47
\$40-50,000 \$50,000+	11.0% 7.0%	2.0%

Source: PAC Worker Survey.

Reported wages, piece rates, and weekly and annual income comparisons show ranging patterns (Figs. 40-43). Response rates for these inquiries were far lower than for the other items.

Figure 40
Worker-Reported Non-Overtime
Piece Rate, 1998-99

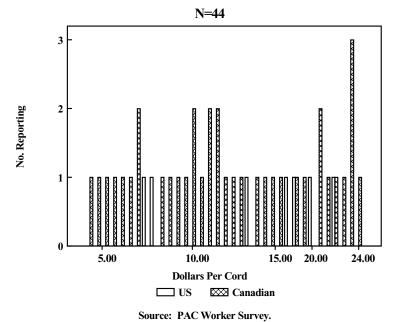
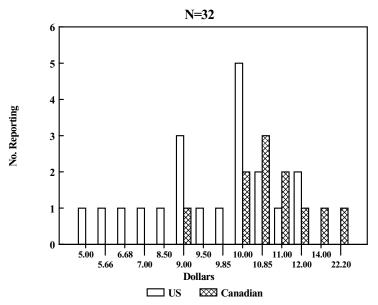


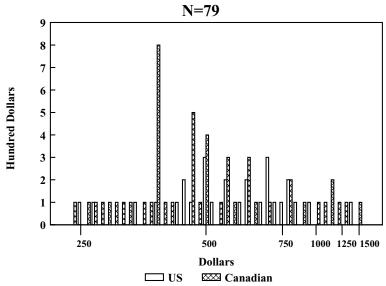
Figure 41
Worker-Reported Non-Overtime
Wage, 1998-99



Source: PAC Worker Survey.

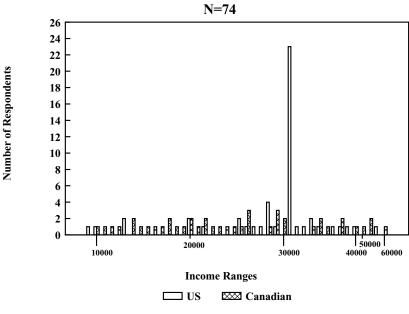
Figure 42

Weekly Income with Overtime



Source: PAC Worker Survey.

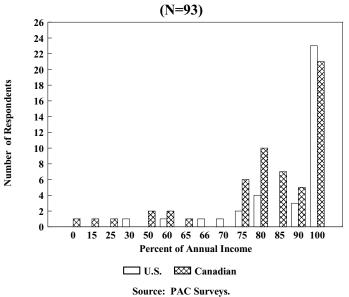
Figure 43
Gross Annual Income from Logging, 1998



Source: PAC Worker Survey.

Somewhat more Americans than Canadians reported 100% of income from logging, while more Canadians reported that between 75 and 90% of their personal incomes were derived from logging (Figure 44).

Figure 44
Logging's Percent of Annual Income

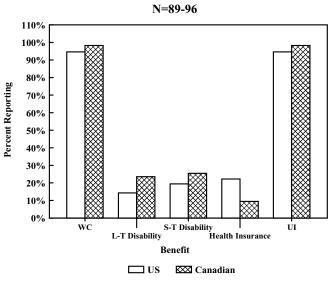


In terms of annual incomes, the wide range suggests that a statistically significant comparison is not obtainable, especially in the absence of complete data on hours worked by each. In the Canadian responses, there are three small peaks in the data, one at very low levels of annual incomes, one in the 19,000-22,000 (\$US) range, and another in the \$29,000 and up range. These different peaks probably represent different combinations of weeks worked and types of occupation.

#### **Worker Fringe Benefits**

Generally in logging and related occupations, the availability of formal fringe benefit programs is low. Programs that are legally mandated or required by landowners or insurers have high participation, at rates that are substantially the same for US and Canadian workers. (Figs. 45-47). There is a large difference in medical provisions, given that Canadians have a socialized medical system. Yet more Canadian workers than Americans reported receiving disability benefits, while twice as many Americans as Canadians reported health insurance. In categories of vacation, sick leave, holidays, and retirement benefits, Americans reported rates that were low but still higher than Canadians. There was not complete agreement among respondents as to whether US and Canadian workers received identical benefits. Of Americans, 32% did not believe benefits were the same, though they may have been referring to Canada's system of socialized medicine. Only 9% of Canadian respondents (N=58) disagreed with the statement that benefits are the same.

Figure 45
Worker-Reported Benefits, 1998-99

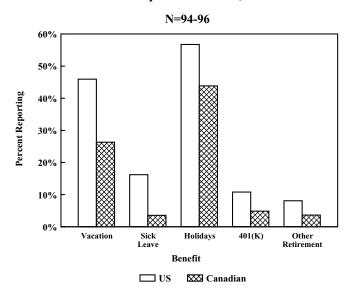


Source: PAC Worker Survey.

WC = Worker's Compensation; UI = Unemployment Insurance

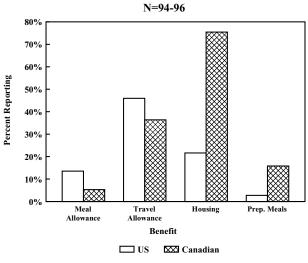
NOTE: In Figure 45, "L-T Disability" stands for "Long-Term Disability Insurance" and "S-T Disability" stands for "Short-Term Disability Insurance"

Figure 46
Worker-Reported Benefits, 1998-99



Source: PAC Worker Survey.

Figure 47
Worker-Reported Benefits, 1998-99



Source: PAC Worker Survey.

Of 23 US respondents, 5 (21.7%) reported ever being laid off, while half the proportion of Canadians reported ever being laid off (5 of 48 = 9.4%).

In general, traditional camps with cooks and cookhouses are on the way out in the North Woods. More typically, they are now "batch camps," some of them fairly new. In older camps the cookhouses are still used by the workers to cook, eat, and socialize in the evenings. Or basic cooking and food storage is available in individual trailer units or camps. The H-2 program no longer has camp cooks.

Our worker survey made a number of inquiries about camp life. A somewhat smaller number of Americans (37) responded to these questions than Canadians (57).

	<u>US</u>	Canadian
Receive meal allowance	13.5%	5.3%
Receive travel allowance	45.9%	36.4%
Housing provided	21.6%	75.4%
Prepared meals	2.7%	15.7%

These responses reflect the low rate of US workers working out of camps, and the shrinking of the role of the traditional camp facility. They indicate that US workers are more likely to receive travel allowances and meal allowances than the Canadians. At times, some of the workers use company vehicles from camp to cutting sites in both instances.

#### **Exchange Rate and Healthcare Differences**

For the duration of the 1998-99 operating season, the US Dollar was worth just under Can\$1.50. There is most likely some benefit accruing to Canadians who work in Maine and who spend most of their income back home in Canada. Offsetting this apparent source of "advantage" for Canadian workers are the following observations:

- According to our Worker Survey, Canadians on average work fewer weeks per year than US workers, thereby earning less annual gross income from logging. This is borne out in our findings on annual earnings for US and Canadian workers.
- Because many Canadians (especially bonded workers) spend several nights a week in employer camps or other housing, they inevitably spend some portion of their income in the United States.
- It is common practice for US citizens living near the Canadian border to cross the border to shop and otherwise spend income. There is no reason to believe that US workers' families do not share this practice, thereby benefiting from the favorable US-to-Canadian exchange rate.

Likewise, Canadian residents are believed to benefit from being able to rely on socialized Canadian medicine, whereas US workers must pay directly for health insurance. It is very difficult to estimate what, if any, actual benefit accrues to an individual Canadian worker from his ability to avail himself of "free" healthcare in his home country. Again, however, we must observe some pertinent facts about the situation:

• Canadians pay other taxes, including the value-added tax (VAT) and other nationwide and provincial taxes. It is also worth noting that, on average, Canadians in our sample reported earning a lower percentage of their total gross annual income from logging than US workers. In many cases, this means that Canadian loggers earn income in the off-season in Canada, on which they will pay taxes to Canada. All of these taxes help to offset the Canadian loggers' "free-ride" on the Canadian healthcare system.

Because woodswork takes place in remote US locations and often for US employers, in the event of an emergency Canadian workers would be taken to a US hospital, nullifying the Canadian healthcare system's role. Furthermore, even for non-life-threatening conditions, Canadians who are living in company-sponsored camps or housing during the week are also likely to visit US healthcare facilities when necessary.

Our survey reveals that twice as many US workers as Canadians receive health insurance benefits from their employers. (Nevertheless, the overall number receiving such benefits is low.)

There is a limit on the quality and extent of "free" treatments available in Canadian medicine. More complicated and expensive treatments involve direct payments.

On balance, the exchange-rate differential and the Canadian healthcare system are likely advantages for Canadian workers. However, the extent of that advantage cannot be measured without in-depth quantitative analysis not pertinent to this study. Furthermore, neither "advantage" is isolated to the Canadian bonded labor program -- visa-holders still living in Canada could avail themselves of the same benefits, as can dual citizens living across the border.

### THE CONTRACTORS

Complementing our picture of the workers is an analysis of their employers and independent counterparts -- the logging contractors. PAC/IRG succeeded in obtaining 81 contractor interviews. We sought interviews with all H-2 contractors (1998-99 logging season), but a number declined or cooperated only partially.

It is estimated that there are some 1,500 contractors in the state, including a large number of independent owner-operators and a smaller number which serve a dual role as logging employers. Given that we concentrated on the North Woods alone, our sample becomes somewhat more representative. In our sample, 17.3% were Canadian citizens, 3.7% enjoyed dual citizenship, and 79% were US citizens (Figure 49).

Figure 49
Principal Owner Citizenship

		Frequency	<u>Percent</u>
Valid	US	64	79.0%
	Canadian	14	17.3%
	Dual	3	3.7%
	Total	81	100.0%

Source: PAC Contractor Interviews.

Given the cross-border bilingual culture of northern Maine, it is not surprising that two fifths of the respondents reported at least some fluency in French (Figure 50). A number of the Canadian respondents, whose fluency in English was sufficiently limited, were interviewed by French-speaking interviewers, or with the aid of bilingual associates in their own firms.

Figure 50
Does the Owner Speak French?

		Frequency	Percent
Valid	Yes, fluently	31	38.3%
	Yes, adequately	5	6.2%
	No	45	55.6%
	Total	81	100.0%

Source: PAC Contractor Interviews.

Only 22% of respondents would encourage their children to enter logging (Figure 51), which is consistent with indications in many strategic interviews that some operators are considering leaving the business entirely. While the question is a general one, with little indication of causes, only 10 of the 81 respondents reported profitability the same or better than in 1990, 36% respond dramatically reduced (Figure 52).

Figure 51
Would You Encourage Your Children to Enter Logging?

		Frequency	Percent
Valid	Yes	18	22.2%
	Maybe	9	11.1%
	No	47	58.0%
	Don't Know	4	4.9%
	Total	78	96.3%
Missing		3	3.7%
Total		81	100.0%

Figure 52 How Have Company Profits Changed in the 1990's?

		Frequency	Percent
Valid	Dramatically reduced	29	35.8%
	Reduced	28	34.6%
	Remained same	14	17.3%
	Increased somewhat	5	6.2%
	Increased significantly	1	1.2%
Missing		4	4.9%
Total		81	100.0%

Source: PAC Contractor Interviews.

For 66 responses, 38 of them purchase some stumpage, indicating that this method has not totally vanished (Figure 53). Very likely, however, many such purchases are for smaller volumes.

Figure 53
Do You Purchase Stumpage?

		Frequency	Percent
Valid	No	28	34.6%
	Yes	38	46.9%
	Total	66	81.5%
Missing		15	18.5%
Total		81	100.0%

Forty-two percent of those responding work on Contract for Logging Services contracts (Figure 54), but CLS was much less common 7 years ago (Figure 55).

Figure 54
Do You Work on CLS Contracts?

		Frequency	Percent
Valid	No	32	39.5%
	Yes	34	42.0%
	Total	66	81.5%
Missing		15	18.5%
Total		81	100.0%

Source: PAC Contractor Interviews.

Figure 55
Current CLS % Production and % CLS 7 Years Ago

		Current	
		CLS %	CLS 7
		Production	Years Ago
N	Valid	33.00	44.00
	Missing	48.00	37.00
Mean		80.00	46.59
Median		100.00	45.00
Mode		100.00	0.00

For 79 respondents, the average season was 40 weeks, and the most common was 43 weeks; 75 % worked 38 or more weeks (Figure 56).

Figure 56 Total Weeks in 1998-99 Season

N	Valid	79.00
	Missing	2.00
Mean		39.86
Median		40.00

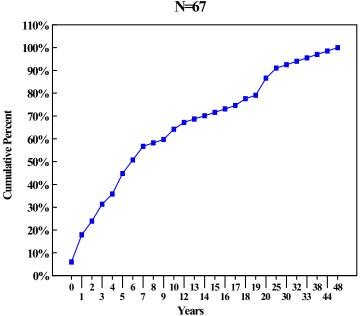
Source: PAC Contractor Interviews.

The duration of contractor relationships with landowners varies (Figure 57) while there are many examples of extremely long relationships, brief ones are common. The recent high turnover of landownership is affecting this.

Figure 57

Number of Years with Landowner #1

N=67



# **HEAVY EQUIPMENT**

As noted previously in the report, the types of capital equipment used in logging in Maine have changed markedly since the era of the chainsaw and skidder. Mechanization in the State means higher productivity as well as the ability to selectively harvest trees and to more readily practice sustainable forestry techniques. The types of machines most commonly mentioned in the woods at present include feller-bunchers, grapple skidders, and delimbers (these three often used in conjunction with one another); cut-to-length or CTL processors and forwarders (also often acting in concert as a production unit); and chippers and loaders. All of these machines are pictured in the following section, entitled "Photo Essay: Modern Logging Equipment."

#### Firm-Owned Machinery

Based on the Contractor Survey (n=81), immediately below are listed the types of heavy equipment owned by logging contracting firms. These statistics include (i.e., this list is additive to the worker-owned equipment list in the section immediately following this one).

- -- Approximately 25 contractors own 48 feller-bunchers. Brand names include Caterpillar, John Deere, Tigercat, Timbco, Timberjack, and Samsung.
- -- Approximately 10 contractors own 15 CTL Processors. Brand names include Timberjack, Timbco, Valmet, Rottne, and Rotobec.
- -- At least(\*) 5 contractors own 13 forwarders.
- -- At least 13 contractors own 48 grapple skidders.
- -- At least 3 contractors own 14 delimbers.
- -- At least 1 contractor owns 2 chippers.
- -- At least 3 contractors own 11 cranes and loaders.

\* The phrase "at least" is used because of difficulties that a few respondents appear to have had in indicating their equipment in appropriate spaces on the survey form. Actual numbers of contractors owning each type of equipment may be higher than the stated numbers by one or two contractors.

The figures above indicate that the number of feller-bunchers outweighs the number of CTL processors among our sample by over 3:1 (about 3.2 to 1). By comparison, another question on the same Contractor Survey (i.e., "What were the primary wood harvesting technologies employed by the firm during the 1998-99 operating season?") yields a very similar ratio of the number of contractors utilizing feller-buncher technologies versus the number of contractors using processor technology -- just under 3:1 (about 2.8 to 1). The harvesting technology question reveals that 39 contractors (or 48% of the total 81 respondents) cut with feller-bunchers and 14 (or 17% of the total 81) cut with CTL processors. Most of the rest cut with chainsaws and skidders, though a few did not respond to the question.

#### Worker-Owned Machinery

Based on the Worker Survey (n=173), the following pattern of ownership of these types of machines comes to light:

#### Feller-Bunchers

- -- Employers report that 3 US workers and 1 Visa-Commuter own feller-bunchers.
- -- Of the workers, 1 US worker reports ownership.

#### CTL Processors

- -- Employers report that 1 Bond owns a CTL.
- -- Of the workers, 1 US worker and 1 Visa-Commuter report ownership.

#### Grapple Skidders

- -- Employers report that 7 US workers and 3 Visa-Residents own grapple skidders.
- -- Of the workers, 2 US workers, 2 Visa-Commuters, and 1 Dual Citizen own them.

#### Other

- -- Employers report that 1 Bond owns a Forwarder.
- -- Workers report that 2 US workers own Delimbers.
- -- Workers report that 1 US worker owns a Loader.

Because our intent was to focus on heavy equipment not currently being monitored in MDOL surveys, no cable skidders, logging trucks, or roadbuilding equipment are incorporated in this analysis.

None of the types of heavy equipment mentioned above has been regulated in the Maine Woods to date in terms of reimbursement (or "rental") rates paid to equipment-owning employees by their logging employers. Bearing in mind the confidence levels and expected margins of error of the Contractor and Worker Surveys (see Appendix – Methodology), we recommend that MDOL track rates for **feller-bunchers**, **delimbers**, **grapple skidders**, **CTL processors**, **forwarders**, and **loaders**. All of these are in regular use in the Maine Woods, and there is evidence that employees take them to work in some cases. Just as MDOL regulates reimbursement rates for chainsaws and cable skidders, we do not believe that there are reasons to ignore these "new" categories of heavy equipment. Reimbursement rates are a part of the total compensation picture for Maine logging workers who rent their equipment. Further, Hypothesis 2 in this report demonstrates industry changes in technology, and explains our position that mechanization in the North Woods will continue. For recommendations as to rate-setting methodology, see this report's final section "Program Operation."

# PHOTO ESSAY: MODERN LOGGING EQUIPMENT

The following pictures present some of the key types of heavy equipment in use in the Maine Woods today. Logging contracting firms and, in some cases, individual workers, increasingly own these types of equipment to better compete in today's logging industry. Not pictured here but also very important to wood harvesting activities are construction equipment, including bulldozers and excavators, which are used to build roads.



Delimber. Author photo.

The delimber removes limbs from trees cut by a chainsaw or feller-buncher and skidded to landing. It is usuallyaccompanied by a grapple skidder.



CTL "Processor". Hahn Machinery photo.

The processor cuts, delimbs, and "bucks" to specified lengths.



Whole-Tree Chipper. Author photo.

This converts entire trees, including branches, to chips.



Forwarder. Fabtek photo.

The forwarder loads logs cut by the CTL Processor and brings them to roadside.



Grapple Skidder. Caterpillar photo.

This machine "skids" (or drags) logs or full trees to the landing.



Feller-Buncher. Tigercat photo.

This machine cuts a tree and places it in a "bunch" for skidding.



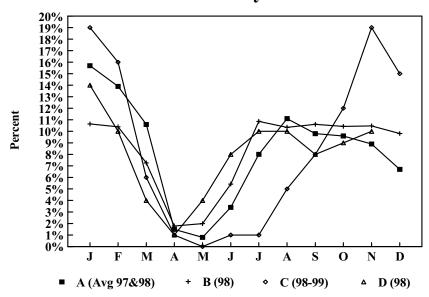
Tracked Loader. Hyundai photo.

Loads logs onto a truck at roadside.

## A NOTE ON SEASONALITY

Landowners do not keep data on when wood is *cut*, but they record when it is *scaled*. Four Maine landowners agreed to share indexes of monthly scale volumes for this report. These scale volumes give an indication of the typical pattern of wood harvesting operations and hint at the degree of variability between owners. Scale data is usually one to two weeks behind cutting.

Figure 58
Major Northern Maine Landowners
Wood Scaled by Month



Source: Confidential data provided by four landowner (indicated as A, B, C, and D).

In part, the logging season is determined by muddy roads and landings in "spring breakup," which affects most of the Maine Woods. Also, lower trucking weight limits on state roads are a factor. It is also possible that contractors and workers desire a "spring break" themselves, to escape from camp life until school is out. This could account for the fact that operations in the northerly areas do not leap immediately into full production when roads harden up again, usually in early June. For the contractors, or employees owning skidders, a two-three month period of idle machinery is a cash flow problem because the note on the machine very likely includes only one "skip" payment, but workers can and do draw unemployment during these months. The long off-season also imposes costs on the mills in terms of financing large log piles, and on landowners in terms of interrupted monthly cash flow. The desire for as long a cutting season as possible is one area in which the interests of all actors, from workers to mills and landowners, are aligned. For more on worker attitudes on seasonality, see later sections on occupational choice and labor supply.

#### **DESCRIPTION OF THE H-2 PROGRAM**

Having examined the historical, economic, and sociocultural environment which underlies current debates about the labor situation in the Maine Woods, we more fully introduce the Federal Government program at the heart of the issue: the H-2 Bonded Labor Program.

This section describes the timeline for the H-2 process (Authority: 20 CFR 655.200 – 655.215 "Subpart C—Labor Certification Process for Logging Employment and Non-H-2A Agricultural Employment.")

#### **Sample H-2 Timeline**

Early March

• Previous year's logging season ends with the onset of mud season

Logging companies wishing to hire alien bonds make projections as to hiring needs for next season

Logging companies or their agents file H-2 applications with the MDOL, usually through the Maine Job Service local office

Applications must be filed a minimum of **80 days** before the projected date of first need (estimated here to be June 1)

MDOL checks application to see that it contains the following required elements:

✓ Job offer (same for US and foreign workers), including proof of the following:

# of workers needed

position description/duties

wage rate (piece-rate or hourly)

acceptable housing free of charge

must offer WC or other insurance at no cost to worker

all tools must be provided free (or will reimburse)

3 meals/day at regulated cost (or acceptable kitchen)

employer must pay for transportation to/from work employer provides daily transportation to worksite wages guaranteed for 3/4 of contract period

✓ Estimated date of need (i.e., contract period) – No greater than 11 months

Recruitment plan to find qualified US workers

Description of proposed cutting site and anticipated production

Provisional commitment from buyer of harvested wood

Certifications of all elements in job offer and assurances per regulations

Employer signature

 Immediately upon receiving the application, USDOL must make a determination that such a job offer would not "adversely effect wages and working conditions" of similarly employed US workers

If requirements met, MDOL passes to USDOL Regional Administrator in Boston, who ultimately rules on application

Logging employer then files application I-129 with INS (which awaits conditional approval from USDOL)

Late March – Early May

- Employers participate in required **60-day** recruitment period, during which they must perform the following activities:
  - ✓ Allow the MDOL to advertise locally and nationally through Job Service offices and on the Internet in Maine Job Bank

Place at least two advertisements in "local newspapers of general circulation," (i.e., Waterville and Bangor)

Contact previous US employees

Hanging posters in community areas (e.g., town halls)

Participate in four MDOL "pooled interviews" in Skowhegan and/or Presque Isle and/or Fort Kent in April and May

Other cooperation with MDOL, as appropriate

#### Mid-May

• By the 60<sup>th</sup> day of the recruitment period, USDOL must grant temporary labor certification for all H-2s, unless US workers have made themselves available for the jobs. US workers are ruled to have made themselves available for work when they have "made a firm commitment to work for the employer," (or had a commitment made on their behalf by a family member), when they are "very likely to sign such a work contract" (according to USDOL), or when they have been rejected for "other than lawful job-related reasons."

USDOL makes a final determination as to the availability of US workers **20 days** before the first day of need.

Based on USDOL conditional approval, INS issues "provisional acceptance" I-797s to petitioning employers (in 1998, 100% of applications approved by USDOL were also approved by INS)

#### June 1

 H-2 loggers cross US border to begin work; receive I-94 "Record of Arrival/Departure" forms

As soon as a bond begins work, his wages for the entire contract period are subject to the "¾ guarantee," making his removal and replacement (even in favor of a new domestic worker) costly for his employer.

# November 1

Assuming a 10-month contract period and according to the "50% rule" (20 CFR 655.203e), November 1 is the first date that the alien bond's job is no longer open to any qualified US worker.

As of this date, the H-2 employer is no longer obligated to hire domestic workers for the jobs filled by bonds. In fact, the employer may have a disincentive to hire new domestic workers, as he continues to be obligated to pay 3/4 of the bonds' wages under the 3/4 guarantee.

# Mid-January

• End of the period covered under the "3/4 guarantee" (20 CFR 655.202b.6.i).

Assuming steady work across the entire 10-month contract period, the alien bond is guaranteed to receive pay through this date once he began work in June.

# March 31

• End of the contract period. Alien bonds must stop work and are returned to Canada at employers' expense. Bonds may not transfer to other employers during the contract period and employers must reapply for bonds for the next cutting season.

# **Key Issues**

"Adverse Effect" – According to the regulations, the "adverse effect rate" is the wage rate which must be offered and paid to both foreign and US workers for a particular occupation and/or area "so that the wages of similarly employed US workers will not be adversely affected." The USDOL may determine that the prevailing wage rate is the adverse effect rate if the use of aliens has not depressed wages of similarly employed US workers. This is what has happened in practice. However, the USDOL may fix a wage rate higher than the prevailing wage rate if it can be demonstrated that the use of aliens has depressed wages of similarly employed US workers. This latter policy option would have the effect of forcing H-2 employers to pay all of their workers a higher wage than the prevailing rate, in effect forcing them not to use bonds and to import additional US workers or to further mechanize.

"50% Rule" – According to the regulations, each bond's job must remain open to any qualified US worker for the first 50% of the duration of the contract. MDOL maintains the job description on the Maine Job Bank and at local Job Service offices during the first half of the contract (on a 10-month contract beginning June 1, this would hold the job open through October of the same year). During the first 50% of a bond's contract, employers are obligated to hire qualified domestic workers who apply, but have the choice whether to replace the bond with the domestic worker or to add the domestic as an additional worker.

"3/4 Guarantee" – The employer which uses alien bonded labor guarantees every worker on his staff employment for "at least three-fourths of the workdays of the total period during which the work contract and all extensions thereof are in effect." PAC's understanding from the literature is that the USDOL has interpreted the ¾ guarantee to apply equally to US and alien bonded workers, and that it applies individually for each worker beginning on his/her date of hire.

# **Some Implications of the H-2 Regulations**

The ¾ guarantee appears to place hardship on logging employers using bonds, while its effectiveness in promoting the hiring of domestic workers is open to question. In a legal appeal made to the USDOL in May 1987 regarding proposed changes to applicable Federal Regulations, the American Pulpwood Association (APA) argues that the unusual length of the logging season (9 to 11 months, versus several weeks for other agricultural industries) forces logging employers to guarantee employment for as long as eight months based on highly uncertain projections about harvests. The effect is to force some logging employers (i.e., the H-2s) to guarantee wages for *all* of their employees for up to eight months' work, whether they end up performing the work or not. This leaves H-2 employers exposed to changes in overall economic conditions which may force them to scale back production but leave them obligated to pay workers for the majority of the contract period regardless.

In practice, the ¾ guarantee has applied equally to domestic workers and bonds (of H-2 employers). The APA notes that this raises a dilemma for bond employers through the three-fourths periods of contracts: Should a domestic worker make himself available to be hired during the <u>first half</u> of a bond's contract (subject to the 50% rule), the employer *must hire* the domestic worker, but has a disincentive to fire the bond because the employer is obligated to pay the bond three-fourths of his wages for the entire contract. Should a new domestic worker apply for work during the <u>second half</u> of a bond's contract (i.e., not subject to the 50% rule), the employer has a disincentive to hire the domestic because he is no longer obligated to do so but is still obligated to pay the bond several more months' wages (under the ¾ guarantee).

There is no evidence to suggest that the ¾ guarantee is extended to any domestic workers other than those who work for H-2 firms. There would appear to be ample economic disincentives for offering such a guarantee. The ¾ guarantee would tend to make Canadian bonded labor a costly labor source for employers and an inefficient one if there were domestic workers available, particularly when prevailing economic conditions are uncertain.

Nevertheless, employers in northern and western Maine along the Canadian border continue to use bonds.

# **Administration of the H-2 Regulations**

The H-2 program is being administered by MDOL in accordance with guidelines developed for other areas of agricultural employment in 1988 or earlier by the USDOL's Education and Training Administration (ETA). The policies and procedures followed for logging are taken from the "H-2A Program Handbook" (Handbook 398) dated January 1988 and from Handbook 385, dated August 1981. Handbook 385 determines the methodology for the annual Woods Wage Surveys and determination of the "prevailing wage." Handbook 398 informs sampling methodologies and determines requirements for the employee portion of the Woods Wage Survey. Neither Handbook 385 nor 398 was written specifically for the logging industry, and in fact Handbook 398 applies to 20 CFR 655, Subpart B (H-2A regulations) and not explicitly to Subpart C, the logging regulations.

The annual Woods Wage Survey is the MDOL's primary instrument for updating the prevailing and adverse effect wage rates, while ES-202 employer data is used to determine the "universe" of logging firms. This universe is then surveyed in two groups, those with four or less employees and those with five or more. In practice, the group of larger firms requires a sample size of 100% in order to comply with USDOL policies, while the smaller firms are sampled at a rate of approximately one-third of their total number. In all, it is estimated that approximately 60% of logging firms surveyed respond in a given year. Due to budget cuts, the required number of in-person interviews and the required 10% of employee interviews has not always taken place (e.g., in 1998).

# PART THREE HYPOTHESES

# **HYPOTHESES**

Preceding sections provide historical and descriptive context regarding Maine wood products industries. In this section, we create a series of categorical hypotheses about the logging industry and its relationship to the H-2 program. These hypotheses are based on a variety of sources, having their roots in previous conclusions offered by others, or statements made by participants in the debate. The order in which they are given does not suggest their importance. These hypotheses are expressed in the form of questions in order not to mislead the reader by suggesting that conclusions were reached before the research was complete.

We propose to use these hypotheses as research questions to see whether the evidence available to us enables us to reject the hypothesis. To do this, we recognize a number of different kinds of evidence (Figure 59).

# Figure 59 Standard Information Workup for Each Hypothesis

- I. Information/Views
  - a. Published statistics
  - b. Descriptive data from PAC surveys
  - c. Data/opinions expressed in previous studies
  - d. Opinions expressed by strategic interview respondents
  - e. Opinions expressed in PAC interviews
  - f. Theoretical arguments
- II. Summing Up
  - a. Significance/weight of evidence
  - b. Limitations/unanswered questions
  - c. Judgments
  - d. Accept/reject hypothesis

Not every type of information is available or provided in all cases. In almost every

instance, the information available suffers from limitations. In making judgments as to the "weight of the evidence" we consider these, and decide how much weight to place on different kinds of evidence. As the hypotheses are categorical in nature, in most cases precise statements as to cause and effect are not made.

We believe that collectively these hypotheses tell the "story" of logging in Maine, from a labor economics viewpoint. As noted in the report's Executive Summary, the 10 hypotheses are grouped according to the following topics:

- --Hypotheses 1 and 2 address the role of *technological change*.
- --Hypotheses 3 and 4 examine how *market structure* has set the parameters for the positions of the major actors in the Maine logging industry today.
  - --Hypothesis 5 explains the pivotal role of *geography*.
- --Hypothesis 6 analyzes the effects of *public policy* on the industry, and the impact of industry structure on public policy.
- --The possible *effects of the H-2 program* on US workers and the Maine economy are considered in Hypotheses 7 and 8.
- --Finally, Hypotheses 9 and 10 answer key questions regarding *occupational choice and labor supply* as regards US workers and the logging industry.

# Hypothesis 1 DID MAINE EXPERIENCE LATE MECHANIZATION COMPARED TO OTHER U.S. TIMBER-PRODUCING REGIONS?

The main purpose of including this hypothesis here is to establish the context within which Maine, in the early 1970's, began to experience extremely rapid and dislocating change.

# I. REVIEWING THE INFORMATION

# a. Published Statistics and Primary Research

There is no published information directly relevant to this point. We summarize our literature review and primary research on the history of logging in Maine in previous sections.

# b. Descriptive Data from PAC Surveys

Data in previous sections indicate the extent to which logging firms and individual loggers own heavy equipment such as feller-bunchers, cut-to-length processors, and delimbers, among other types. In the Contractor Survey, approximately two-thirds of the companies contacted utilize feller-buncher or CTL processor technologies as a chief cutting method, while the remainder fully rely on the chainsaw-and-skidder technological paradigm.

# c. Data and Opinions, Previous Studies

To our knowledge, previous studies have not addressed the comparative technological position of Maine logging relative to competing regions.

# d-e. Opinions of Strategic Interview Respondents & Opinions in PAC Surveys

No information sought.

# f. Theoretical Arguments

The river-drive and hand-felling logging method persisted in Maine well past its currency in other logging regions of the country because of the unique blend of the region's natural features with the proximity of a large supply of laborers and their horses. Fueled by continued demand from regional paper and sawmills, a technological stasis was able to persist, effectively preventing a change to semi-mechanization until the 1970's. Indeed, the presence of a large and willing Canadian laborforce contributed to the forestalled mechanization. That nearby Canadians were living in a largely agrarian society, with its implications for workers' willingness to do outdoor work and the presence of horses, contributed to the situation as well. Thus, Maine was isolated from the forces at work promoting mechanization elsewhere in the country.

The waning influence of Canadian labor in the Maine Woods, for reasons of generational changes in Canada and economic incentives up and down the entire wood products supply chain, means that Maine has been somewhat freer to pursue the second wave of mechanization (and, indeed, modernization). Like the change-over from horses and axes to skidders and chainsaws, the current evolution from skidders and chainsaws to harvesters and processors is taking place in the context of chronic labor shortages and the inability (or unwillingness) of the industry to attract a new generation of laborers. This second-wave modernization is very much in process.

# II. SUMMING UP

# a. Significance/Weight of Evidence

For the purposes of this study, the types of evidence presented to support this hypothesis are more theoretical and narrative than statistical.

# b. Limitations and Unanswered Questions

The absence of comparative data on logging equipment in use in different regions leaves a descriptive approach the only way to analyze this question.

# c. Conclusion on Hypothesis

We conclude that Maine did experience relatively late mechanization in comparison with other timber-producing regions. Therefore, the hypothesis is plausible and can be accepted as describing historical background for the current situation. It was possible for this change to occur because machines and methods already existed and needed only to be adapted to Maine conditions as the demand for the technologies grew.

This hypothesis lays the groundwork for subsequent discussions of the causes and effects of labor-supply issues in the Maine Woods, in particular the role of mechanization. It also informs future policy options in terms of the potential to encourage new entrants into the logging industry.

# **Hypothesis 2**

# DID RAPID TECHNOLOGICAL CHANGE LOWER THE DEMAND FOR LABOR IN LOGGING AND PLACE DOWNWARD PRESSURE ON INCOMES FOR SOME WORKERS?

# I. REVIEWING THE INFORMATION

# a. Published Statistics and Original Research

The available statistics with which to evaluate this hypothesis suffer from several weaknesses. The restriction of data to workers who are "employees" and the difficulty of counting small logging firms mean that the number of loggers is underestimated in official statistics. As noted in the previous section (Part II), there are multiple sources and measures of "true" loggers' wages. Available data do appear to indicate a trend, however, towards high productivity growth, measured in terms of output per worker. Thus, we seek to document how changes in logging productivity via technological change could have yielded falling demand for loggers and downward pressure on logging incomes.

# CHANGES IN LOGGING PRODUCTIVITY AND TECHNOLOGY

Productivity comparisons over time are problematic because all harvesting systems rely on auxiliary support that is often not fully accounted for in the comparisons. In the horse logging days, a crew took care of horses and camp facilities, while today a processor crew requires mechanics and other support. Further, production systems use different operating layouts and cut in different types of wood, so comparisons necessarily are less precise than would be achieved if conducted in adjacent stands of the same wood.

Until the introduction of the skidder, horses (and, in limited areas, oxen) were the vehicles for moving logs to roadside in Maine. In the North Woods, machines such as Lombard Log Haulers were used to move wood from roadside to landings for river driving, and then later for trucking.

Up to the 1950's and 1960's, hand saws were widely used. When lightweight and reliable chainsaws became available, they quickly replaced hand-sawing, but the horse continued to be used for skidding. Because of river driving, it made sense to operate in the winter, when horses performed adequately for skidding. An ample supply of horses was available, along with men accustomed to working with and caring for them. The bulk of the supply was found in Quebec. So Quebec horse logging crews worked far from home, even in Washington County.

A detailed study of horse logging in the 1940's showed that on average, in typical North Woods conditions, the horse and hand-saw system could produce roughly 2 cords per worker day, or 10 cords a week. The study noted instances in which the workers spent 45 minutes to an hour walking to work from the camps.

A survey by the USDOL during the 1960's showed that workers produced an average of 18 cords for a 40-hour week. Though the production system was not described it was undoubtedly chainsaws and horses. The same report cited an estimate by the Maine employment agency that the average had been 15.5 cords per week in 1965. Informal estimates for the later days of horse logging suggested up to 25 cords per man per week, or 4 to 5 cords per day.

On 2 shifts, 100 hrs./week, a CTL processor can realize 500 cords per week. Some processor operators run 55 hours a week. The equivalent production for 40 hours would be 200 cords.

The processor is supported by a "porter" or forwarder that moves the wood to roadside and piles it. The ratio between processors and forwarders depends on "skidding" distance, but it takes two of them to keep up with a processor.

In contrast, a skidder on one shift can yield up to 100 cords.

Often operators working less hours will process 40-50 cords.

The skidder needs no forwarder and can do its own piling.

It is reasonable to expect that man-day production will be as much as 35-40% greater using a CTL/forwarder than a skidder, in the same wood. (We note that often today they do work in different conditions).

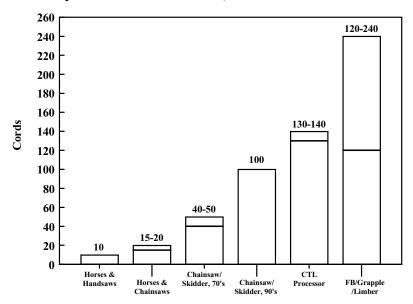
The shift toward a predominance of one-man skidder crews from 2-man crews makes it harder to summarize production per man-day. Recently there has been a tendency for skidders to be used for steep sloped, or partial cutting in big hardwood. This has kept many skidders working. Yet, the feller-buncher systems or processors can produce more cheaply than can a skidder, and new models of processors can work anywhere no matter how rough the terrain.

The feller-buncher is usually backed by a grapple skidder, which is needed because it is skidding whole trees to a landing. Some operations may delimb in the woods by hand; others at roadside with a "limber." Best practice operations tote the limbs back into the woods and do not burn slash roadside. So a typical feller-buncher system includes a feller-buncher, grapple skidder, and delimber.

Several practical points have favored the fully mechanized systems:

- -- Because of air conditioned and heated cabs, they can operate in extreme weather where a chainsaw-skidder crew would be back at the camp. Result: They get more operating hours per season.
- -- With their higher output, mechanical systems ease a shortage of workers.
- -- Further, by working under lights, mechanical systems permit operating on the basis of two long shifts. Result: This cuts in half the number of machines that have to be supervised by land managers.

Figure 60
Weekly Production Estimates Per Worker
40 Hour Shift Equivalent, Principal Logging
Systems Used in Maine, 1940's - Late 1990's



# b. Descriptive Data from PAC Surveys

In our worker survey, the average reported production per worker was 151 cords (US=182; Canadian=96; Dual=220; N=131), while the median for workers was 70 cords. (We believe that the median figure is more representative, owing to a number of large outliers in the sample.)

# c. Data and Opinions, Previous Studies

# TECHNOLOGY USED IN MAINE NORTH WOODS

There is no data on the total number of logging machines working in the Maine woods, or for different types. Previous studies emphasize the low wages and incomes in logging but do not analyze the long-term dynamics in detail.

Therefore, we reconstruct a "conjectural history" through interviews with experienced land managers. The ratios vary from place to place within the region at any given time. The most important points are the rapid rate at which established technology systems can be largely replaced in this industry. New management demands, improved materials and technologies, the need to improve safety, and the need to improve worker productivity have all contributed to the rapid pace of change. Equity and debt capital have been available to finance the new equipment.

<u>Decade</u>	Horse, Chains		Skidders	Early <u>Mech.*</u>	FB/ <u>Delimber</u>	CTL
1960	100	0	0		0 0	
1970	50**	40	10		0 0	
1980	0	90	10		0 0	
1990	0	50	0	5	0 0	
1999	0	20	0	7	0 10	

<sup>\*</sup> Machines such as Beloit harvesters, later replaced by feller-bunchers.

Many anecdotes from individual landowners and contractors support the fact that the change from skidders to feller-bunchers and less so CTL's has been extremely rapid. One source noted that in the town of Jackman today there is not a single skidder owned. Many of the skidders still running in many areas come over from Quebec. One result of this rapid pace of change, in recent years, has been a substantial surplus of skidders.

This reconstruction does not apply to the southerly portion of Maine, where most cutting is on small private woodlots. There, the skidder still dominates, but feller-bunchers and CTL processors are increasingly seen there.

<sup>\*\*</sup> Experts recall percentages ranging from 10 to 90. Horses were essentially gone by 1976.

# d. Opinions of Strategic Interview Respondents

In our strategic interviews, we were told repeatedly of the rapid changes in equipment and methods during the past two decades or so. In one of our interviews, a logging contractor noted that his workers are working for the same wages in current dollars as they were 20 years ago.

# e. Opinions for PAC Surveys

Not directly addressed in surveys.

# f. Theoretical Arguments

Economic arguments would lead us to expect unusually rapid changes in employment levels and wages whenever rapid technological change occurs in an industry.

## II. SUMMING UP

# a. Significance/Weight of Evidence

Causal evidence is meager, but the timing and type of technological change correspond well to declining employment levels and real wages.

# b. Limitations and Unanswered Questions

Again, with this kind of evidence there is no certain way of measuring the contribution of different causes to the observed results.

# c. Conclusion on Hypothesis

We provisionally accept the hypothesis that rapid technological change in the logging industry has reduced demand for workers and placed downward pressure on worker incomes.

# **Hypothesis 3**

# DOES MARKET STRUCTURE AT THE LANDOWNERSHIP AND LOG-BUYING LEVELS AFFECT THE CONDUCT AND PERFORMANCE OF THE LOGGING LABOR MARKET?

Issues of importance to the Maine logging industry are necessarily and inextricably linked with the related industries in the woods products supply chain. The market structure of these intersecting industries affects the conduct and performance of the logging labor market.

### I. REVIEWING THE INFORMATION

# a. Published Statistics and Descriptive Analysis

### MARKET CONTEXT: OWNERSHIP AND TRADE FLOWS

The cross-border movements of workers that are the subject of this study are but a part of a larger pattern of cross-border ownership of factors of production, and trade in logs, chips, and end products.

As defined in Figure 61, we can discern ten distinct levels of the marketplace and business organization, of which movements of workers comprise only one. Within this market, patterns of vertical integration are complex and changing. Some logging firms are "virtual" companies, arranging and financing the business, but relying heavily if not exclusively on contracted equipment and services. Other firms specialize in providing those services to the "virtual companies."

We offer an overview of the structure of this market to indicate how supply and demand for logging workers is tied into a web of business relationships. The market setting is one of many deviations from the economists' model of perfect competition, and contains many asymmetries of bargaining power. In addition, important structural elements have been changing rapidly. All of these factors pose impediments to narrative efforts to describe and interpret economic behavior, much less to econometric evaluation of economic relationships.

Figure 61
Market Levels, Ownership, and Trade in Resources, Products and Factors of Production

<u>Item</u>	Quebec	<u>NB</u>	Maine	Other USA & World			
1. Timberland Ownership	X	X	X	X			
2. Debt Capital Provision for Logging	X	X	X	X			
3. Equipment Ownership	X	X	X				
4. Logging Workers	X	X	X				
5. Logging Business Ownership/ Management	X	X	X				
6. Logs	Movements	Movements in all directions					
7. Trucking	X	X	X				
8. Mill Ownership	X	X	X	X			
9. Chips	Movements	Movements in all directions					
10. Finished Paper, Wood Products	Same	Same					

Not uncommonly, discussions of the "bonded labor issue" focus only on this one level of the market, and try to understand the impact on US workers of cross-border movements of workers. In the process, reference is made to ownership of equipment or trade in logs.

We need to reckon with the fact that the cross-border relationships occur at multiple market levels, often for different reasons. Efforts to change behavior at one market level, perhaps by changing the ability of Canadian workers to work in the US, or by changing the ability of owners to export logs, have been advocated, but there has been essentially no evaluation of the real-world effects of such policies. Such evaluation is made all the more complex by the fact that such policy changes would induce responses at more than one market level.

One reasonable premise might be that the behavior of firms in the market will be conditioned, if not rigidly determined by, the objective structural conditions in the market. If this premise has any merit, a review of those structural conditions is called for.

# **MARKET CHARACTERISTICS**

Several important traits of these markets affect their economic behavior. Essentially, none of these markets, except for end product markets, are "perfectly competitive" markets in the sense of economic theory. Such perfect markets have several traits:

- -- standardized product (a "commodity")
- -- large numbers of sellers
- -- large number of buyers
- -- perfect foresight exhibited by buyers and sellers
- -- no artificial restraints on trade

In such a market, changes in prices can be assumed to reflect conditions of supply, demand, and cost, since no individual firm is in a condition to affect quantity traded or price.

The softwood lumber market is a continental market -- there is no such thing as the US or the Canadian softwood lumber market. There is one market, though that unity has been modified somewhat by the action of the Softwood Lumber Quota Agreement. Pulp is an internationally traded commodity, substantially competitive as a practical matter. Some lines of fine papers are fairly concentrated, and pricing patterns indicate a degree of market power in the hands of leading producers. But the markets for logs, logging services, and timber in northern Maine deviate in a number of major ways from the perfectly competitive model. One reason is that logging equipment and services, logs, and chips can only travel limited distances in contrast to spruce lumber that can come from Interior British Columbia to Boston, or hardwood pulp that can travel by ship from Eastport to customers anywhere in the world. When pulpwood travels more than about 40 miles, its delivered cost is half freight.

#### PRODUCT NOT A COMMODITY

Standing timber is not a commodity. It is a raw resource, whose value is affected by numerous factors. Volume and species mix per acre, topography, location, and wood quality would be examples. In empirical surveys of stumpage prices, extremely high variation is observed in stumpage values for the same species, even in the same area. This variation reflects all of these factors.

Though stumpage is not a commodity, logs often are treated as such. Spruce fir treelength wood, studwood, and hardwood pulpwood are often sold on a weight basis, traditionally "per thousand pounds" since the introduction of weight scaling. Some products such as boltwood, pine logs, and hardwood logs, distinguished by high unit values and high variation in quality, continue to be "stick-scaled" and sold by volume. A given stand of trees could in principle contain dozens of distinct products, based on species, log size, and quality. One major Maine landowner (nonintegrated) sells wood to 41 different mills as a result of this.

# **COMPETITION AMONG THE FEW**

The leading feature of the market is that there are relatively few actors at each market level. The number of landowners in any given area of the North Woods is very small. The Maine situation is unique in that most of the land is private, in contrast to the dominance of Crown lands in adjacent Canada. A large contractor needs a large volume of timber to cut annually; turning to small private woodlots is really not an option.

As the industry has mechanized, the number of logging contractors has declined dramatically. The number of sawmills has declined as they have increased in average size and capital intensity and smaller ones have ceased operations.

While there are many sawmills in the region, the practicalities of hauling costs mean that only a few offer reasonable markets for wood in a given area.

There are only a small number of paper mills in a given area to which the owner of a given tract of land can ship its pulpwood, or where a sawmill can send its chips. Lucky indeed is the sawmill that can choose between more than three mills to buy its chips.

# **DIVERSITY IN SIZE OF FIRMS**

While most of the landowners in the region are large, the average size of holding has declined in the past few years. Compared to the landowners and the mills, the average size of a logging contractor is tiny. Within the contracting industry, operations vary widely in size. They range from individuals owning one used skidder or truck, to several large operators owning dozens of trucks and several expensive processors and forwarders, and then contracting with still other owners to operate on their behalf.

Sawmills come in a range of sizes, and there are many small specialty mills sawing a variety of species, at times on a seasonal basis. A few of the largest contractors have annual revenues far larger than those of a respectable independent sawmill.

## **VERTICAL INTEGRATION**

A key trait is extensive vertical integration. This means that firms at one market level often own operations at other market levels. At one time, some landowners conducted logging operations at least partly with crews consisting of company employees. This has virtually ceased in this region. One reason is that there is no way that large bureaucratic organizations can outperform sole proprietorships in these kinds of activities. There is ample capital available to operators so the large owner's size confers no advantage in financing equipment. Further, owner-operators take better care of equipment than employees. Finally, operating through contractors enables landowners to avoid the consequences of unionization and to avoid responsibility for a variety of social concerns and fringe benefits. So the former degree of vertical integration into company logging operations has now disappeared.

Also, as paper companies have sold off timberland, the vertical integration of manufacturing and landownership has changed. This is not as large a change as it would appear, as much of the wood cut in the northern Maine woods has traditionally been exported to lumber mills in Quebec and New Brunswick. That wood was not sawn in company mills anyway, although traditionally the chips often come back to US paper mills owned by the same landowners. Interestingly, at the same time as US paper companies have been losing interest in landownership, the opposite has been occurring for Canadian companies. Since 1980, several Canadian companies have purchased new or enlarged holdings in the Maine woods. In almost every instance, the seller was a US paper company.

Vertical integration in sawmilling shows a mixed pattern. The incentive for vertical integration in sawmilling is diluted by the wide range of species produced by a given property. Sawmills using pine, hardwood, spruce fir, cedar, and other softwoods often use somewhat different equipment, operate in different ways, and serve different markets. Even integrated owners sell significant amounts of log material. Several major paper companies also own sawmills, which use wood from their own lands, as well as purchased wood, and which in turn supply residue chips to the paper mills. On the border, however, there are no instances of US landowners owning the mills in Canada that use their wood. Several Canadian sawmill and veneer firms own lands in Maine, however, in addition to the larger Canadian paper companies that are more familiar in this way. Vertical integration in the hardwood sector is limited, although the Pingree Heirs now own a sawmill, and J. D. Irving, Ltd. now operates two hardwood sawmills in the area.

## CHANGE FROM SURPLUS TO SHORTAGE

Since there is a small number of actors in the marketplace, business relationships are very stable and occur on this basis rather than on a basis of changing suppliers and customers in order to save one percent on cost. Traditional vertical relationships in the Maine woods emerged at a time when there was more than adequate timber available. At times, landowners were virtually begging mill owners to expand to use it all. Traditional vertical relationships emphasized stability and predictability rather than fluidity and nickel-squeezing, cutthroat competition. Market relationships developed during such periods are bound to come under serious strain when timber supplies are shrinking, as has been true for spruce fir in the past decade, or under increasing strain, as has been true for hardwood pulpwood. When these conditions occur at times of low end product prices, as is true at present, the ability to support old business methods evaporates.

# WHO HAS THE BARGAINING POWER?

During times of high pulp and lumber prices, producers enjoy high profits; at market bottoms, they sustain losses. They have little or no market power in end product markets. The market power shifts to whomever controls the scarce resource. This is the landowner. One hint that the land and timber are the scarce resource is the emergence of pools of capital and individual investors willing to undertake independent ownership of these resources for the first time. Yet, market power is not the only story here. Nationwide, gains from higher end product prices and technological improvements are always bid back into timber values, even where markets are very competitive.

#### DRAMATIC TECHNOLOGICAL CHANGE

As we note elsewhere, logging technology in the Maine has been anything but stable. The pace of change has left large numbers of skidders unemployed. These have been sold in other areas, scrapped, or clutter dealers' yards. As would be expected, conditions of surplus capacity have driven down margins in contracting. There is something of a vicious circle here. Investments intended to cut costs in order to survive end up instead becoming investments to save money for the landowners. No one has reported to us that contractors have had any ability to retain benefits of lower WC costs or improved productivity for themselves and their workers. Even allowing for the vagaries and prejudices of self-reporting that is the source of much of this, we believe that this story is true.

Somehow -- despite the universal lament that skilled workers are costly to train and in limited supply -- there is no bargaining power for workers.

# **IMPLICIT CONTRACTS**

In our interviews we uncovered many examples of what labor economists call "implicit contracting." Implicit contracting refers to the persistence of long-term working relationships between firms at different market levels.

One reason for long-term relationships is simply geography. Loggers located in a given

town can conveniently recruit workers in a given area and send to them to cut within a reasonable distance. In the 19th century when logging camps reigned supreme, workers expected to spend the season there. After the woods were roaded but still cut in camps, they often went home for at least occasional weekends. Now that old-style camps with cookshacks have essentially disappeared, location becomes even more important.

Further, quality and reliability are critical factors in a successful contracting relationship for services like roadbuilding and timber harvesting. For some of these functions, owners pay a quality bonus. Roads will last many years, and if badly built will impose costs and generate environmental violations. Much of the wood cut now in the Maine woods is by some variant of partial cutting, with residual trees intended to be left to grow for a later harvest. Shoddy skidding will damage residual trees, and unnecessarily destroy established regeneration which is need for the next crop. Reliability is also critical. Under CLS contracting, landowners are committed to deliver certain amounts to mills on prescribed schedules. Failure to do so is unacceptable. Wood left piled in the woods at the end of the season loses value during breakup and ties up capital that is needed by the company.

Very likely, the prevalence of implicit contracting in this market reflects cultural factors, geography, and the structure of the market, and is not in itself an independent determinant of market behavior.

# b. Descriptive Data from PAC Surveys

Discussions by contractors on mobility between landowners support the notion of "implicit contracting".

# c. Data and Opinions, Previous Studies

Previous studies have emphasized the concentrated nature of the market, and the vertical integration, as factors endowing landowners with market power in both stumpage and labor markets.

# d. Opinions of Strategic Interview Respondents

Respondents noted the tendency for contractors to work for long periods for a single owner, supporting the notion of "implicit contracting" in the above analysis.

# e. Opinions from PAC Surveys

The opinions of logging contractors on their abilities to negotiate price with landowners and mill owners would seem to support the balance of power described thus far.

# Figure 62 How Negotiable are Contracts with Landowners?

- 1 'Prices are set"
- 4 'Ease of accessibility'
- 5 "A price is given, some years an increase, some years no increase"
- 6 "We go through a little ceremony but the landowners rarely give"
- 7 "I have a contract that states that I am liable even if they are at fault"
- 8 "Too much competition"
- 9 'If you don't cut it someone else will'
- 11 "Everytime the price of wood goes up the stumpage rates increase and landowners want top dollar just like everyone else"
- 13 "This is for service contracts. Historically there has been very little opportunity to influence rates on service contracts. All major landowners have gone to service contracts."
- 19 "There are many people with equip. that need work (owner operators)"
- 22 "Some loggers have ruined it for others"
- 23 "Equipment rates are predetermined by the landowner and contract is left open to possible decreasing rates during the year"
- 25 "I have been offered contracts with two large landowners. They would not negotiate price"
- 26 "Mill prices drop. There's not much leeway for everyone to be paid fairly"
- 28 "No loyalty to old hands"
- 32 'The only negotiating done is generally done when no one will do the job, and this is not very often'
- 35 "DOL should have minimum wage at \$15/hour- wood buyer should be competitive"
- 36 "It's like going to McDonald's- prices are on sign; it's what you get!"
- 40 "We have to follow the competition, but prices are reasonable; we have no complaints"
- 41 "There is room for negotiation; I set the rules"
- 42 "When there's room to negotiate price, it's because it's a bad lot of wood"
- 43 "Pulp is not negotiable; only exception is to try for snow bonus"
- 44 'Our negotiating position improves after the first year"
- 46 "This year we actually got a letter saying there would be no change in the rate -- take it or leave it."

# Figure 63 How Negotiable are Contracts with Mills?

- 1 "Unless you have a large amount or rare quality, there is no negotiation"
- 2 'Price is given to you'
- 3 "We contract very small volumes and the mills are not hungry"
- 4 "Prices are set for the smaller operator"
- 6 'Contracts with mills are negotiable when the supply is less than the demand. This is not the usual case."
- 9 "CLS contractors are no longer able to sell product from company land"
- 10 "Usually set a fair price"
- 11 'If you don't get along you get a bad scale or your contract is cut"
- 12 "They dictate price (especially pulp wood prices). If you don't fill it someone will!"
- 13 "We don't have that option. Landowner did all negotiations"
- 14 "It depends on how much they need the wood"
- 15 "The problem is a glut of cheap wood on the market"
- 16 "LMCO's have complete control because they have loggers doing the jobs for nothing!"

# f. Theoretical Arguments

The description given in our narrative is based primarily on standard economic theory.

### II. SUMMING UP

# a. Significance/Weight of Evidence

The evidence supporting this description of the marketplace is persuasive in our opinion.

# b. Limitations and Unanswered Questions

Much of the key data, such as trends over time in stumpage realizations and contracting rates, is not available for public view and even if it were, would be very difficult to evaluate.

# c. Conclusion on Hypothesis

We accept that this hypothesis reasonably describes the Maine Woods marketplace. The labor market is in many respects determined by the concentration of landownership in northernmost Maine among relatively few large landowing companies. It is important to note, however, that this hypothesis is not sufficient by itself to describe all market behavior.

# Hypothesis 4 DO INDUSTRYWIDE FACTORS PLACE MAINE LANDOWNERS AND LOGGERS UNDER COST PRESSURES?

# THE COST SQUEEZE IN THE WOOD HARVESTING INDUSTRY

In this section, we consider the trends in the wood harvesting industry over the past 25 years, with a particular focus on the welfare of workers in the industry. In order to achieve this goal and for comparative purposes, we reference the broader situation at the national level.

# a-b. Published statistics and descriptive data from PAC surveys

Many economists agree that the economic well-being of workers in the US economy has deteriorated over the past quarter century. The real hourly wage in private non agricultural industries declined by 9.4% between 1973 and 1998, while the real hourly wage in manufacturing declined by 10.1% over the same period. These declines occurred despite a 33% increase in output per hour (productivity) of all employees in the non farm business sector.

In general, the Maine labor market has bucked the national trend. In particular, real manufacturing wages rose by 12.2% between 1973 and 1997.<sup>3</sup> Yet there is a wide range of experience across manufacturing industries. In more traditional industries, real wages fell at rates comparable to the national average: textiles, 1.9%; leather products, 9.8%; lumber and wood products (including wood harvesting), 12.3%; food and kindred products, 6.8%; and apparel, 1.0%. Meanwhile, the paper, printing and publishing, and rubber and plastic industries

<sup>&</sup>lt;sup>1</sup> Economic Report of the President, Feb. 1999. US Government Printing Office, p. 382

<sup>&</sup>lt;sup>2</sup> Ibid, p. 384.

<sup>&</sup>lt;sup>3</sup> Maine Employment Statistical Handbook, Maine Department of Labor, various years.

experienced large wage gains.<sup>4</sup> The Maine averages benefited from a shift in industry mix as low-wage sectors shrank.

Beyond the declines in absolute measures of well-being, there have been increases in the variation of workers' income at the national level. Such changes are typically associated with increased economic insecurity. In particular, the distribution of income has shifted dramatically against workers. Since 1970, workers' earnings share of total value added in the manufacturing sector has fallen from 47% to 36% in 1991, and the percent of income attributable to the lowest 40% of all income earners has declined from 17% in 1980 to 15% in 1994.<sup>5</sup> In addition, the gap in the distribution of income between high income and low income workers has widen at the same time that levels of job security have declined.

# LABOR IN THE MAINE WOOD HARVESTING INDUSTRY

The trend in the wood harvesting industry in Maine is far more severe than the national pattern. As illustrated earlier, between 1973 and 1997, the real wage of wood harvesters (loggers) declined by 31.8%. This occurred despite a productivity gain of 74.4%. In addition, covered employment in the industry decreased from 3,764 to 2,516. Despite the decline in employment, a chronic shortage of loggers is argued to exist. Understanding the conditions which underlie these patterns, particularly in light of an apparent labor shortage, is a major focus of this project.

<sup>&</sup>lt;sup>4</sup> Consistent historical data does not exist for these industries. This discrepancy between traditional and non traditional manufacturing industries is readily explained. The underdeveloped nature of the non-traditional industries and the rapid growth of these sectors over the past 25 year led to large wage gains.

<sup>&</sup>lt;sup>5</sup> World Development Report, World Bank, various years.

<sup>&</sup>lt;sup>6</sup> Composite hourly all-around logger piece rate wage from Maine woods wage survey conducted by the Maine Department of Labor adjusted for inflation by the consumer price index.

<sup>&</sup>lt;sup>7</sup> Here, productivity is measured as value of shipments deflated by the producer price index and then divided by employment. All calculations are for SIC Code 2411.

As introduced in Hypotheses 1-3, the trend in the economic condition of Maine loggers deviates dramatically from the national pattern for all workers, and even from the experience of traditional Maine industries, due to a confluence of distinct structural factors. In addition to the impact of international competition, the logging industry is characterized by concentrated control over raw materials (saw logs and pulpwood), a high degree of vertical concentration across successive stages of production and distribution, and limited competition between employers in the labor market. Together, these three factors in conjunction with national trends constitute a powerful force capable of significantly eroding loggers' economic bargaining power.

Specifically, the combination of concentrated power over raw materials (raw logs) and vertical integration allows for a double squeezing of the profits of non-integrated logging contractors.

This profit squeeze can exert significant downward pressure on the real wages of loggers.

As previously discussed, in the early 1970's, the vertical concentration in wood harvesting largely followed a pattern of integration where all stages of production — raw materials, harvesting and milling — were controlled by large landowners/paper companies. By the late 1970's a transition had occurred. In particular, paper companies gave up their company (harvesting) crews leaving virtually all harvesting to be done by "independent" contractors. Possible rationales for this transition were rooted in attempts to resist loggers' unions, to avoid the higher hourly wage (relative to piece rate wages) demanded by the more highly skilled operators of mechanized equipment, and to avoid the rapidly increasing workers' compensation (WC) rates.

This system of integration went through another transition in the late 1980's. The stumpage system of contracting was largely replaced by direct contracting for logging services (CLS). This latter system allowed landowners to directly negotiate with mills over the price of lumber instead of contractor negotiations. This transition was precipitated by large future investments by landowners needed to respond to the spruce-fir budworm devastation.

The transition to CLS allowed landowners to further concentrate their market power, particularly

 $<sup>^{8}</sup>$  In the firm survey associated with this study only 9.5% and 5.6% of harvesting firms (N = 72) respectively report working under a union contract in the 1998-99 and 1997-98 seasons.

when negotiating with non integrated mill owners. Not only did it lead to lower mill profit margins, but it also extended more financial control over contractors through the setting of CLS prices.<sup>9</sup>

# DOCUMENTING THE WAGE AND PROFIT SQUEEZE IN WOOD HARVESTING

In order to document the wage and profit squeeze in the industry, we analyze the interconnection between the pricing decisions, costs, and thus profits of the three relevant economic agents (landowners, contractors and mills). In order to achieve this goal, we employ a mark-up pricing representation of the relevant price, cost and profit nexus. In this approach, a firm's price is represented as a mark-up (a multiple) of its variable costs per unit of output:

price = mark-up \* (unit variable costs)

The mark-up is a number greater than one and covers or includes the firm's fixed costs and profits on a per unit basis. Thus, the firm determines its unit costs and marks those costs up when determining its price.<sup>10</sup>

The mark-up along with the volume sold determines the firm's profit.<sup>11</sup> The mark-up is determined by the market power or degree of competition facing the firm. Thus, monopoly power, vertical integration, and the degree of international and regional competition all influence the size of the mark-up and the profitability of the firm/industry.

Variable costs can be decomposed into unit labor costs plus unit material costs. It can further be noted that unit labor costs are comprised of wages divided by labor productivity, while unit material costs are equivalently the price of materials times the amount of materials used per

<sup>&</sup>lt;sup>9</sup> Under the stumpage system, stumpage rates were only loosely correlated with lumber prices. Implicit contracts fostering stable relations between economic agents underlie this relationship. The transition to ClS signaled a more vigilant monitoring of contractor's costs by landowners in order to more fully exploit/capture cost savings originating in the contractor's economic sphere.

<sup>&</sup>lt;sup>10</sup> Mark-up pricing is a common rule of thumb used by many businesses in the economy.

<sup>&</sup>lt;sup>11</sup> More specifically the mark-up directly determines the share of profits in the value added of the industry.

unit of output. Considering these relations, the above mark-up pricing relation can be rewritten as:

price = mark-up \* 
$$[\frac{\text{wage}}{\text{productivity}} + (\text{price of materials * (materials per unit)}]$$

Invoking the assumption that materials (logs) used per unit of output have not changed in the wood harvesting industry over the past 25 years, the key variables which affect the firm's/industry's profitability (mark-up) are the trends in wage costs, productivity, price of materials, and the firm's output price, along with the direct determinants of the mark-up discussed above, and thus profits. In addition, market power in the labor market can limit increases in wages which can potentially increase a firm's/industry's mark-up and profits. In general, whenever a cost component changes, the impact is absorbed either by a price change or a change in the mark-up, or both. If the mark-up increases (decreases), the firm's/industry's profitability increases (decreases), and worker's share of the value added decreases (increases). Thus, shifts in the relative economic well-being of employers and employees can be detected through changes in the mark-up.

This assumes that competitive pressures do not force the firm to pass the lower wage costs on in the form of lower prices. Alternatively, the potential profit gains can be transferred to another economic agent via an increase in that agent's prices when their output serves as a material input for the firm experiencing lower wage costs. It is argued below that this latter case occurred in

that the increased profitability of contractors from their monopsony power was transferred to landowners through higher stumpage rates and/or lower CLS rates.

In order to gain insight into the relative changes in economic welfare in the wood harvesting industry over the last quarter century, it is necessary to consider the percentage changes over time of the components in the above pricing equation in their appropriate relation to one another. Using  $\%\Delta$  to denote "percentage change," the relevant changes in the above pricing relation can be summarized as:

 $\%\Delta price = \%\Delta mark-up + W_L - [\%\Delta wage-\%\Delta productiviy] + W_m - \%\Delta price of materials$ 

where  $w_L$  and  $w_m$  are the shares in percent that labor costs and material costs respectively comprise of total unit variable costs. Given that the % $\Delta$  mark-up is not readily measurable, it is treated as a residual calculated from data on all other components in the above equation.  $^{14}$ 

The above equation is considered for the three key economic agents in the interrelated chain of production that encompasses the sawlog-milled lumber and pulpwood-market pulp industries. Specifically, we consider landowners as the suppliers of raw materials to harvesting contractors who sell sawlogs and pulpwood respectively as inputs to sawlog mills and paper mills. The effects on labor are considered subsequently and consequently.

<sup>&</sup>lt;sup>13</sup> If Workers' Compensation costs are directly considered, the % wage in the above equation should be replaced by % wage + %(1 + comp. rate).

It should be noted that equation (1) is derived from using derivatives (calculus) and is thus only valid for small changes in the variables making up the equation. Given this limitation, equation (1) is approximated in Table 2 by considering the average of the actual percentage change and the change calculated as a percent of the end (last) value of a variable. This method allows large changes to be considered.

It is important to recognize the key interactions between agents that feed across the pricing equations for each individual agent. For example, if a landowner increases the stumpage price of logs to the harvesting contractor, the contractor must either pass the increased costs onto the mills or absorb the higher costs as lost profits or recoup the lost profits by reducing wage increases or the absolute level of wages. In the case where the contractor raises prices, the mill owners are now faced with higher costs which lead either to higher pulp or lumber prices, lower profits or lower wages. The ultimate outcome depends on the relative market/bargaining power of the four economic agents that interact. Over time, the relative position of each agent can change. We now turn to an analysis of how the *four* agents have fared over the past quarter century in the wood harvesting and related industries.

Table 28 lists the three economic agents for which a price equation is analyzed. The table also specifies the measures used for each component in the relevant industry pricing equation and the source of the data. Table 29 reports the percentage change in each component from 1973 to 1997, the appropriate weights employed ( $w_L$  and  $w_m$ ) for the labor and material components of unit variable costs, and the implied behavior of the industry mark-up. Two percentage changes are reported in each case: the actual  $\%\Delta$  and the average  $\%\Delta$ . The latter is used to calculate the  $\%\Delta$  in the mark-up in order to give the best approximation of this change. Ranges in reported components result from the use of alternative measures for particular components.

The trends reported in Table 29 support the existence of a double squeeze of logging contractors' profits and the resulting squeeze of loggers' wages. In particular, landowners exploited their control over the supply of logs through large increases in stumpage rates (285%). In addition, the landowners' ability to transfer profits from contractors was further facilitated by the transition to a new (CLS) contracting system. As a result, the landowners' markups/profitability increased by as much 169% -- apparent revenue gains exceeded increases in the cost of maintaining forest lands by this percent. This calculation, however, does not consider the changing pulpwood-log mix over this period. This shift toward logs increased competition in the market, as well as improved unit values of the wood. At the same time, smaller logs were used. On the other hand, focusing on price alone misses the effect of declining harvest volumes after the late 1980's on landowner revenues. Accounting for these variables would massively complicate this analysis, but we can consider the 169% figure to be an upper limit. Nationally, the dynamic in this industry is that gains from higher end product prices, as well as from technological improvements, are captured by stumpage values.

Not only does the CLS system allow landowners to directly use their control over large volumes of wood when negotiating with mills, but also gives them the ability to more closely monitor logging contractors' costs. Thus it is easier to transfer contractor cost savings to landowners through the setting of stumpage rates and CLS prices. For example, most contractors argue that the cost savings from lower workman compensation rates were ultimately transferred to landowners through increased stumpage rates and lower CLS payments.

Unfortunately data on CLS contracts are not readily available. It is possible that such data would reveal even steeper increases in the cost of logs or payment for services to contractors.

The impact on logging contractors and workers is evident in the cost-price-profit interactions of the contractors. In particular, the large increase in material costs (stumpage rates) over-burdened the contractors' cost structure. Despite the logging firms' ability to moderately raise prices relative to the small price increases realized by mills, these firms barely treaded water over the period analyzed. In particular, mark-ups marginally increased from 1973-1997 by 13%, but only because workers' compensation (WC) rates declined radically between 1992-1999. During most of the period, from 1973-1992 when WC rates rose, the mark-up basically stayed constant or declined marginally. In the face of large increases in material costs, logging contractors limited the decline in profitability or barely maintained their profitability by severely restricting wage increases and by engaging in the further mechanization of harvesting as another way to reduce labor costs through productivity increases.

The resulting squeeze of real logging wages is large relative to both the real wage declines experienced in the paper and sawlog industries and those experienced in the national economy. In light of the similar or even smaller increases in competitive pressures in harvesting compared to milling and paper production (discussed below), the significant market power of contractors and possible wage limiting effects of the H-2 program<sup>17</sup> could explain this significant deterioration of real wages. The absolute decline in real wages is also facilitated by the decline in union representation, the disbanding of company crews, the displacement of workers as a result of mechanization and a shift in macro policies leading to higher international competition.

<sup>&</sup>lt;sup>16</sup> It is possible that the increase in the mark-up is overstated due to lower CLS payments, but without CLS contract data this cannot be definitively shown.

Monopsony power in the labor market restricts both wages and employment. Later, we consider directly whether the H-2 program allows employment to be extended at the artificially low prevailing wage.

Only in the sub-periods where the  $\%\Delta$  in the mark-up was positive did contractors marginally gain at the expense of workers. The notion that the contractors' economic condition was as bleak as the loggers is supported by key survey responses. Seventy-four percent of firms (N=77) responded that their profitability had either been dramatically reduced (38%) or reduced (36%) in the 1990's, while 64% of firm owners responded that they would not encourage their children to enter the logging industry.

The market power of landowners that underlies the wage squeeze in logging is best summarized by the high concentration levels in the ownership of forest lands. Between 1972 and 1999, the largest 4 (later: 8) landowners controlled on average 32% (later: 49%) of forest land in Maine. If only industrial forest land is considered, the largest four industrial landowners owned on average 62% of this type of land. While the degree of concentration has declined over the past 25 years, it still remains high. 19

The power of landowners over logging contractors is also established by firm survey responses. In complement to the quotations presented under Hypothesis 3, 88% of contractors (N = 74) responded that either there was no room for negotiation (42%) -- take it or leave it -- or little room for negotiation (46%) when contracting with landowners. The median (mean) number of landowners that firms indicated they could negotiate a contract with was 2.5 (4.95) indicating that contractors had little competition for their services. This is not surprising, given their remote geographic locations and the high levels of land concentration.

<sup>&</sup>lt;sup>18</sup> If the less intensively managed but commercially harvested 1.85 million acres held in family trusts are included along with industrial classified land, then the largest four owners controlled 47% of commercially harvested land.

The largest four owners had 27% of all land holdings and the largest 4 industrial owners had 54% of industrial land in 1999.

Turning to the paper and saw mill industries, both industries have experienced moderate declines in mark-ups/profitability in the range from 13% to 40%. The combination of small percentage increases in product prices which are closely related to world commodity prices and larger increases in wages relative to logging wages, although less than the rate of inflation, led to the decline in profits. Despite the lack of separate data on the degree of vertical integration in these two industries, it is unlikely that this type of economic power held by the mills was directly responsible for squeezing the profits and ultimately wages in wood harvesting. Yet the forces operating to keep mill product prices low underlie a defensive squeeze/limitation on contractor profits and logging wages enabled by the mills' market power.

Despite the defensive character of this relation, the firm survey responses show that mills do exert significant market power. Ninety-two percent of logging contractors (N = 54) responded that there is either no room (57%) or little room (35%) for negotiation when contracting with mills, while the average number of mills with which firms could contract was 2.81. Thus, there is little competition for contractor output. These responses suggest that mills did have enough market power to limit contractor profits through the prices paid for logging output. Yet, this pressure on contractor profits was limited by the extent of the profit squeeze initiated by landowners.

Explanations for changes in price-cost mark-ups generally focus on changes in an industry's competitive environment and/or changes in the use of market power. Table 30 considers the level/intensity of competition measured by the degree of international and regional penetration of imports. By examining Table 30, one can see that in wood harvesting international competition is not a significant factor, but regional competition does play a role in the form of log exports. Without historical data on regional competition, it is difficult to definitively assess its impact on the profit and wage squeeze in this industry. In contrast, international competition plays a significant role in the paper and lumber milling industries accounting for 19% - 29% of the domestic market. In these sectors, the increases in competition have been large, particularly in the paper industry.

The competitive environment is also determined by the degree of vertical concentration,

the level of market power in the labor market for loggers, and the market power of landowners. Direct measures of the degree of vertical concentration are elusive. While the degree of integration has declined over time, large paper company/landowners are still responsible for a significant percentage of timber output. The market power of pulpmills and sawmills has been indirectly established from the answers to survey questions discussed above. The potential market power of landowners has also been established from concentration levels and survey responses. Finally, it is difficult to directly measure the extent of market power in the labor market. Economists typically use the inverse of the elasticity of labor supply with respect to the wage rate as an indicator. In a subsequent econometric analysis, this elasticity is estimated.

Given the competitive environment, the double-sided squeeze of contractors' profits and the resulting squeeze of loggers' wages can be better understood. In response to significant increases in the intensity of competition and increased material and labor costs, mills limited the squeeze of *their* profits by utilizing their market power as buyers and restricting the prices paid for contractors' output (i.e., logging services). Thus, contractors' profits were also squeezed, on *their* supply side. In a defensive response, the contractors exercise their labor market power by restricting the growth in logging wages. The end result was that contractors' profitability and their ability to survive were compromised, while loggers suffered a significant decline in *their* standard of living. In contrast, landowners improved their position in the redistribution of incomes in these three related industries over the past 25 years.

In a forthcoming econometric analysis, the elasticity of labor supply with respect to wage rates is statistically estimated from data collected in the firm surveys. This exercise serves two purposes. First, it can establish the existence and extent of market power which has been used above to justify the severity of the wage squeeze in logging. Second, it will establish the responsiveness of logger labor supply to the real wage and thus serve as the basis for policy formation related to the current shortage of loggers.

Table 28
Data Used to Analyze the Price Equation for Three Economic Agents, 1973-1997

Component	Agent				
	Landowners	Harvesting Contractors	Paper Mills	Saw Mills	
Output Price	Stumpage Prices (ME) (1)	Pulpwood Mill-delivered prices (ME) (3) and PPI (SIC 2411) (2)	Market pulp-bleached Northern softwood price PPI 261, 2611 (2)	PPI (SIC 2421) (2) Framing lumber Composite Index (7)	
Wage	Forest management costs (9)	All-around logger composite hourly wage (ME) (4) and Avg. hourly earnings of production workers (5) (SIC 241)	Avg. hourly earnings of production workers (SIC 261) (5, 8)	Avg. hourly earnings of production workers (SIC 242, 2421) (5)	
Productivity	N/A	For SIC 2411:  Value of shipments (ME) (1)  Producer price index (2)  employment (ME) (1)	For SIC 2611:  Value of shipments (ME) (1)  Producer price index (2)  employment (ME) (1)	For SIC 2421:  Value of shipments (ME) (1)  Producer price index (2) employment (ME) (1)	
Materials price/cost	N/A	Stumpage prices (ME) (3)	Pulpwood mill-delivered prices (ME) (3)	PPI (SIC 2411) (2)	
Other	Road maint. (10) Taxes (ME) (6)				

#### Notes:

N/A is not applicable.

(ME) Denotes data is for Maine; No designation implies national data is used.

- 1 Census of Maine Manufactures, various years.
- 2 Bureau of Economic Analysis, U.S. Department of Commerce.
- 3 Maine Forest Service, various years.
- 4 Maine Woods Wage Survey, Maine Department of Labor.
- 5 Bureau of Labor Statistics, U.S. Department of Labor.
- 6 "Rates of return to forest land in Maine-1961-1986, "D.A. Stevens, master's thesis, University of ME at Orono, August 1987. Data is extended to 1998 through interviews with Maine landowners.
- 7 Prudential Securities Data Series.
- 8 Calculated as a residual from other 3-digit industries (SIC 262, 263, 265, 267)
- 9 % change in foresters' and conservationists' annual earnings from 1970 and 1990 U.S. Census, U.S. Bureau of Census, Department of Commerce.
- 10 Based on % change in grader/bulldozer operator earnings from 1970 and 1990 U.S. Census and from interviews of construction contractors and heavy equipment dealers.
- 11 Landowner costs are per acre owned, rather than per acre harvested.

Table 29
Percentage Change in Components of Agent's Pricing Equations, 1973-1997

Component	Agent			
	Landowners	Harvesting Contractors	Paper Mills	Saw Mills
Output price	285 <sup>3</sup> (187)	167-178 <sup>2</sup> (113-121)	108-153 (80-107)	100-105 (78)
Wage	Included in "other"	127-167 <sup>1</sup> (92-115)	257 (165)	198-200 (132-134)
Wage and WC		127-167 <sup>7</sup> (92-115) 153-193 <sup>8</sup> (115-138)		
Productivity	N/A	74 (60)	70 (47)	85 (67)
Materials price/cost	N/A	285 <sup>3</sup> (187)	178 (121)	167 (113)
Other	220 <sup>10</sup> (165)			
Labor Weight $(w_L)$	N/A	56 <sup>4</sup>	30/5015	30/5015
Materials/other weight (w <sub>m</sub> )	100	44	70/5015	$70/50^{15}$
Unit Variable cost	220 <sup>11</sup> (165) -6 (18) <sup>12</sup>	155-177 (100-113) (113-126) <sup>9</sup>	181 (120) 183 <sup>15</sup> (120)	151 (99) 141 <sup>15</sup> (90)
Mark-up⁵	22 <sup>13</sup> 169 <sup>14</sup>	0 to 21 [13] <sup>6</sup> -13 to 8 <sup>8</sup> [0] <sup>6</sup>	-13 to -40	-21 to -12 <sup>15</sup>

#### **Notes for Table 29**

Notes:

WC is workers compensation.

Figures in parentheses are an average of  $\%\Delta$  calculated with respect to starting year values (1973) and ending year values (1997). These figures are used to determine  $\%\Delta$  in the mark-up below.

- <sup>1</sup> The lower figure is Maine composite hourly wage, while the large figure is for national level wages in SIC 241.
- <sup>2</sup> Lower value: PPI SIC 2411 (national); higher value: pulpwood mill-delivered prices (ME) using 50-50% split between spruce/fir and hardwood prices.
- <sup>3</sup> Weighted average of pulpwood (80%) and sawlog (20%) stumpage prices changes.
- <sup>4</sup> Includes chainsaw and skidder allowances as in labor costs.
- <sup>5</sup> Calculated from equation (1) as  $\%\Delta P$   $\%\Delta$  unit variable cost using figures in parentheses.
- <sup>6</sup> Most reliable estimate.
- <sup>7</sup> Workman Compensation (WC) rates increase from \$15 per \$100 payroll in 1973 to a peak of \$45-\$48 in 1992 and then decline to around \$12-\$15 in 1998. The firm survey has a mean WC rate of \$13.81 for 1998 (N = 59). Thus over the entire period the % $\Delta$  = 0 while the maximum % $\Delta$  = 200 between 1973 and 1992.

These figures are based on the  $\%\Delta$  wage +  $\%\Delta$  (1 + wc).

- <sup>8</sup> Figures based on maximum  $\%\Delta$  in WC rates.
- <sup>9</sup> With  $\%\Delta$  WC included.
- <sup>10</sup> A weighted average of  $\%\Delta$  in forest management costs, road maintenance costs and taxes using the respective weights: .40, .37, and .23 (based on cost structure derived from interviews with landowners).
- $^{11}$  % $\Delta$  cost per acre.
- $^{12}$  %Δ cost per cord = %Δ cost per acre %Δ cords per acre. %Δ cords per acre is estimated from the %Δ in the volume of harvested wood (1973-1997) under the assumption that the total of forest/timber acreage did not change substantially over the 1973-1997 period.
- <sup>13</sup> Per acre.
- <sup>14</sup> Per cord.
- <sup>15</sup> Exact weights unknown. Two alternatives are considered.

Table 30 Intensity of Competition

<u>Industry</u>	% of Penetration of Imports		
	<u>1973</u>	<u>1997</u>	<u>%∆</u>
International Competition			
Wood harvesting <sup>1</sup> (SIC 2411)	2.0	3.5	68
Saw mills <sup>1</sup> (SIC 2421)	17.0	29.05	71
Paper mills <sup>2</sup> (SIC 2611)	5.2	18.8	262
U.S. (all) <sup>3</sup>	5.4	9.7	80
U.S. manufacturing <sup>1</sup>	6.8	18.2	169
Regional Competition <sup>4</sup>			
Wood harvesting			
Sawlogs	N/A	12	N/A
Pulpwood	N/A	30	N/A

#### Notes:

#### c. Data/Opinions Expressed in Previous Studies

This line of inquiry has not been pursued in other studies.

#### d. Opinions of Strategic Interview Respondents

The strategic interview respondents all supported the prevalence of extreme cost and competitive pressures in the industry.

<sup>&</sup>lt;sup>1</sup> Import penetration ratio calculated as imports/(shipments-exports) from U.S. Commodity Exports and Imports as Related to Output, Bureau of the Census, Bureau of the Census, U.S. Department of Commerce, various years.

<sup>&</sup>lt;sup>2</sup> Imports a percent of consumption, Prudential Securities, paper and forest products report.

<sup>&</sup>lt;sup>3</sup> Imports/(GDP-exports). Data from Economic Report of the President, 1999.

<sup>&</sup>lt;sup>4</sup> Imports from regional Canadian provinces, New England, New York and Pennsylvania as a percent of Maine harvest, Wood Processor Report, Maine Forest Service, 1997.

<sup>&</sup>lt;sup>5</sup> Linearly interpolated based on linear trend from 1973-1986. Value in 1986 was .24.

#### e. Opinions from PAC Surveys

Respondents in the contractor survey reported increasing competitive and cost pressures, and 74% of respondents reported that their profitability had been reduced or drastically reduced in the 1990's.

#### f. Theoretical Arguments

The underlying arguments for the empirical analysis above are based on economic/organizational and standard economic theory.

#### II. SUMMING UP

#### a. Significance/Weight of Evidence

The evidence is descriptive, theoretical and empirical, although the analysis necessarily uses data that are proxies for what we would wish to measure. Still, the different forms of evidence all point in similar directions.

In the past, the concentrated structure of the industry enabled landowners and mills to engage in practices that would not be supportable under current conditions of more extreme regional and international competition. At the same time, the increase in stumpage values indicates that the mills are unable to avoid competing against each other for wood. The recent land sales will probably increase the market's competitive behavior.

#### **b.** Limitations and Unanswered Questions

The details of how the cost squeeze operates remain partially obscure, partly because there is no data on the time trend in Contract for Logging Services (CLS) rates.

#### c. Conclusion on Hypothesis

While recognizing that the sources of the situation are multiple, we accept the hypothesis as stated. Industrywide factors have placed Maine landowners and loggers under severe cost pressures, leading them to exercise their market power (established in the previous hypothesis) to some degree at the expense of logging workers.

#### **Hypothesis 5**

# IS GEOGRAPHY THE PRIMARY FACTOR IN EXPLAINING EMPLOYMENT OF CANADIAN WORKERS IN THE MAINE WOODS?

#### I. REVIEWING THE INFORMATION

The maps shown in the introductory section of this report indicate the strong pattern of population in the region surrounding the Maine woods. In addition, they indicate that the use of Quebec workers in the Maine woods has changed not only numerically but geographically in a very clear way. The use of bonds has disappeared entirely in parts of Maine most distant from Quebec, and it has continued only in those areas adjacent to the border where US commuting distances would be the greatest.

#### a. Published Statistics

There is little statistical information that would directly answer this question.

#### b. Descriptive Data from PAC Surveys

In our augmented sample (290), we found that US workers are not presently willing to stay at camps. Very few of them commute more than 50 minutes one way to work.

The mean commuting time among this sample is approximately 60 minutes. In northern Maine, the average American drove 569 minutes to work; the Canadian, 79 minutes. Over night stays away from home on account of one's logging job is apparently very unusual.

The average worker spent the number of following nights away from home:

N. Maine 1.47

S. Maine .37

Canada 2.73

One of the H-2 contractors illustrates location considerations very well. This contractor cuts on private lands in Quebec. This landowner also owns a small tract of land adjacent to the Maine border. The contractor cuts on that tract for perhaps 12 weeks a year, using the same crews. The location is convenient, the landowner is the same, and the short season of operating in Maine would not justify this employer attempting to hire Americans to perform this work. It is not clear whether an American contractor would be interested in moving an operation to this location for 12 weeks, but it is possible.

This is a specific situation, but illustrates part of the diversity of the market.

#### c. Data and Opinions, Previous Studies

Several previous studies argued that because of the distance into the woods and the locations of settlements in the US, geography alone can explain much of the pattern of Quebec working in the woods. In other words, had there existed no international boundary along Maine's northwestern boundary, but only a state line, the pattern of workers in the woods would have been just what it is.

#### CHANGING ROLE OF GEOGRAPHY

The history shows that geography plays an important role in determining patterns of woodsworker employment in Maine. The map prepared by Bond for his 1977 report illustrates the point (Fig. 64). It is easy to see that Quebec communities are better suited to supply workers to the Quebec border areas than are the Maine communities to the south and east. Yet, if geography were the only factor, this would not explain the dominance of Canadian workers in the woods of Washington and Hancock Counties in the 1960's and early 1970's.

A series of maps enables us to depict the changing geographic distribution of the bonded workers in Maine. A table from the Labor Department provided in the 1968 Bowdoin PARC study tabulated locations of offices, cutting, and number of workers. The total number of bonds certified at that time was 3,435, working for 104 employers. This has been plotted here as Fig. 65, where the number of workers is used to plot the location of cutting. The most striking feature is the extraordinary saturation of the Maine woods with operations using bonds. Such operations spread over the entire forested portion of the State, and even into the outer limits of farming areas adjacent to the wildlands. The table also enables us to plot the business locations of the operations using bonds (Fig. 66). A clear suggestion emerges from this map that it was predominantly Maine-based operations using bonds at this time, and not only Canadian-based contractors. There were operators cutting in Maine with New Hampshire business addresses as well.

For 1976, we reproduce a map drawn from Labor Department data by Professor R. S. Bond for his report (Fig. 67). In this map, we can plot only the number of operators, not the number of bonds or the business locations. This map indicates that by 1976 the role of bonded labor was shrinking geographically, departing almost entirely from Washington County and Penobscot County, and shrinking significantly in western Maine.

For 1998, a map prepared from program information by MDOL indicates cutting locations but not the exact number of bonds working in each location (Fig. 68). This map suggests a rough stability in the area where bonds are being employed between 1976 and 1998.

Figure 64

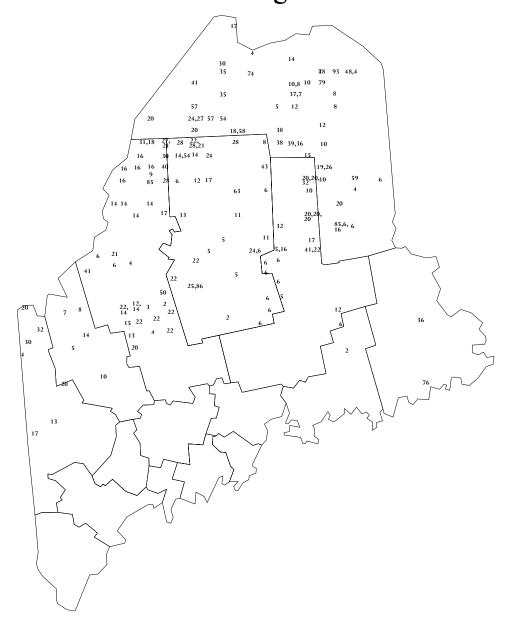
Communities in Maine and Nearby Quebec, mid 1970's



Source: R. S. Bond, 1977, p. ...

Figure 65

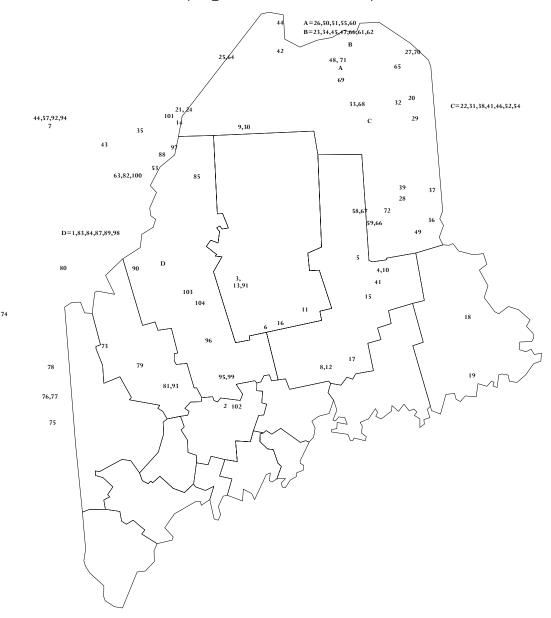
## 1967 Total No. Bonds Certified at each Cutting Location



Source: Bowdoin PARC.

Figure 66

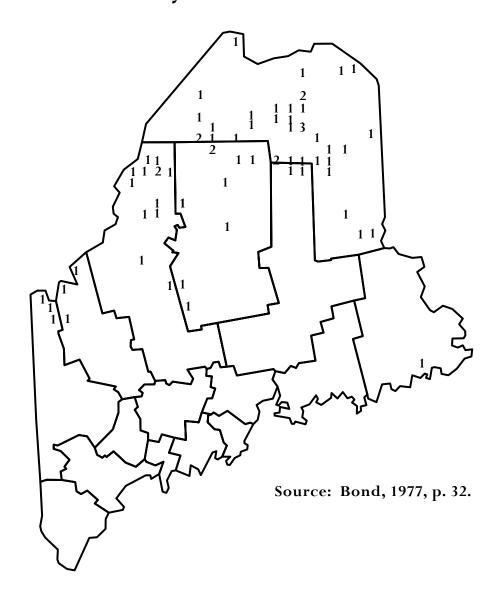
## 1967 Wood Operators Business Location (Operator Code)



Source: Bowdoin PARC.

Figure 67

### Number and Location of Logging Operations Certified to Employ Bonded Woodsworkers, May 1976 - October 1976



#### Figure 68

### Planned Cutting Areas, 1998-99 Season Firms Requesting Bonds

Areas Noted as Aroostook County: 19 Areas Noted as Piscataquis County: 1

Source: Maine Dept. of Labor.

#### INTERPRETATION: A PRELIMINARY SUMMARY

While geography cannot be ignored, it is not the only factor. Several interacting forces are at work. One interpretation would run as follows --

- a. Availability of the large Quebec workforce and supply of horses facilitated the continuation of this 19th century technology in Maine until well into the 1960's, long after it had been supplanted elsewhere. River movement of wood was a key component in this technology.
- b. The end of river driving undermined the geographic basis for this technology, but horse logging continued because of its low costs, flexibility, and the established capital investments in it. This established technology prevented heavy investments being made in mechanization.
- c. Over much of the period from the 1930's to the late 1970's, the Maine paper and lumber industries were in a marginal positions nationally, and many mills were run as "cash cows." Corporate priority for investments lay elsewhere. Continued depopulation of small towns along the fringes of the wildlands eroded the potential labor supply for woodswork.
- d. Very likely, the dominance of woods work by Canadian contractors and workers during this period contributed to lack of opportunity and continued population shrinkage in these towns.
- e. Over the entire history of the industry in Maine, analysts mention the low wages and poor working conditions as severe recruitment problems for woods work in Maine. With desirable paper mill and sawmill jobs available in the communities near the wildlands, these jobs set a standard that woods work, under prevailing technology, simply could not meet.
- f. The heavy reliance on Canadian labor has meant that the bulk of the social costs of mechanization in the Maine woods, with the accompanying large reduction in labor demand, has been felt in Quebec and not in Maine communities.

#### d. Opinions of Strategic Interview Respondents

In our strategic interviews, we were repeatedly told that American workers do not wish to live in camps in remote locations. This is less question of distance than of lifestyle, but the factors occur together and cannot be statistically separated. Moreover, we were told anecdotes about workers quitting when their employer moved their operation into the more remote areas.

#### e. Opinions from PAC Surveys

This question was not specifically asked of respondents.

#### f. Theoretical Arguments

Economic theory predicts that workers consider travel costs and times and non-monetary aspects of a job's working conditions, in selecting employment.

#### II. SUMMING UP

#### a. Significance/Weight of Evidence

The evidence on the historical distribution of use of bonds, the responses during strategic and contractor interviews, and the responses of workers as to their willingness to commute all seem to us to deserve a fair amount of weight.

#### **b.** Limitations and Unanswered Questions

Historical relationships alone cannot fully explain what the labor market would have been like had there been no H-2 program.

Detailed analyses of microdata from the PAC surveys and from the Woodsworker surveys, beyond the scope of this project, could shed additional light on the role of geographic factors.

Further, the role of Canadian employment has changed as the technology has changed and the number of Canadian workers has changed.

#### c. Conclusion on Hypothesis

We believe the hypothesis as posed can be accepted. While geographic factors are the primary determinants of the need for Canadian woodsworkers, they are not the only factors involved.

## Hypothesis 6 DOES PUBLIC POLICY AFFECT THE SHAPE OF THE INDUSTRY?

This is a two-part hypothesis, grouping a number of explicit and implicit policy factors into a single very general hypothesis.

- A. High Workers' Compensation (WC) rates in the early 1990's created an incentive to mechanize and eliminate company operations.
- B. The effectiveness of social protections, such as OSHA jurisdiction and WC coverage, is impacted by the industry shape, or structure.

#### I. REVIEWING THE INFORMATION

#### a. Published Statistics and Original Narrative

Few published statistics are directly relevant. Unpublished descriptive data and qualitative information must be relied on. The crux of this hypothesis hinges on the role that WC rates have played in the evolution of the Maine logging industry.

#### **WORKER'S COMPENSATION RATES**

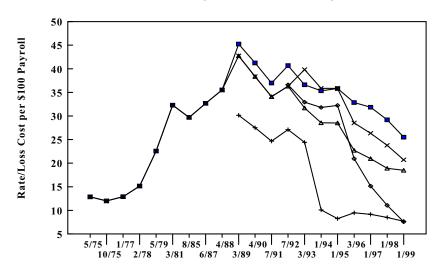
WC rates in the late 1980's in Maine reached extreme levels (Fig. 69). Since that time, WC reforms, improvements in safety efforts, and intensive mechanization have caused WC rates to decline dramatically. The rate decline is verified by an index derived from rate data supplied by an insurer.

The WC rate acts as a tax on wages, and is very likely borne more heavily by workers rather than by employers. Rates in the range of 35-40% are clearly high enough to have significant effects. They were cited by one company as a major reason for ending company crews. They were undoubtedly a major cause for accelerated mechanization in the 1990's.

During the 1970's and early 1980's, Maine woods managers were skeptical of the highly mechanized machines. Designed for moderate conditions, flat terrain with few boulders, in the south and Scandinavia, such machines could not handle Maine's steep slopes and frequent bouldery soils. By the early 1990's, however, sturdier, more capable machines arrived in the marketplace.

Figure 69

Maine Worker's Compensation Rates, 1975-Present for the Voluntary Market & Safety Pool



- 2702 Logging or Lumbering & Drivers
- + 2709 Logging or Lumbering: Mechanized Equipment Operators
- 2721 Logging or Lumbering: Certified Loggers & Drivers (by Maine Tree Foundation)
- △ Payroll Weighted Rate/Loss Cost
- × Approx. Fully Loaded Rate

Source: John McClune, NCCI, Wayne, PA. pers. comm. 9/123/99.

Figure 70 WC Rates for Logging in Maine: Insurer Data, 1993-99

Standard - Index 1993 = 1.0

	Manual	Mechanical	Certified
Rates	Logging	Logging	Logging
<b>Effective</b>	<u>2702</u>	<u>2709</u>	<u>2721</u>
01/01/93	1.00	1.00	1.00
01/01/94	1.00	0.49	1.00
06/01/95	1.07	0.55	1.08
01/01/96	1.07	0.55	1.08
01/01/97	1.07	0.55	0.91
01/01/98	0.92	0.40	0.39
01/01/99	0.80	0.36	0.26

Source: Confidential data supply by company source.

#### b. Descriptive Data from PAC Surveys

Not addressed in the demographic or worker questions.

#### c. Data and Opinions, Previous Studies

Most previous studies were done prior to the period of extremely high WC rates.

#### d. Opinions of Strategic Interview Respondents

Our interview respondents repeatedly referred to the high WC rates of the early 90's as a basic cause of companies abandoning company operations.

#### e. Opinions from PAC Surveys

Contractor interviews supported the finding that WC rates caused accelerated mechanization.

#### f. Theoretical Arguments

It is clear theoretically that WC rates are a tax on wages, and that at high rates they would both depress wages and reduce employment levels.

#### II. SUMMING UP

#### a. Significance/Weight of Evidence

The evidence is basically qualitative, anecdotal, and narrative argument.

#### **b.** Limitations and Unanswered Questions

Extremely complex primary data gathering and statistical analysis are required to obtain valid results on policy impact questions like these. Such work was not within the scope of this project and was not one of the primary questions to be addressed.

#### c. Conclusion on Hypothesis

#### High WC Rates

We accept the hypothesis that WC rates were important contributors to mechanization and the shift toward more contracting and fewer company operations.

#### **Effectiveness of Social Protections**

The effectiveness of social protections are almost certainly impacted by industry structure. In Maine logging, it seems fairly clear that the prevalence of "independent contractors," not covered under US labor law, mitigates the effectiveness of social protections intended to benefit workers. In actuality, only workers whose employers fall into the "covered employment" category of US labor law, are obligated to provide their workers with WC.

In conclusion, we accept the more basic hypothesis that public policy factors affect the system and vice versa-- producing intended and, often unintended, effects.

# Hypothesis 7 HAS THE H-2 PROGRAM REDUCED INCOMES AND EMPLOYMENT LEVELS OF U.S. WORKERS?

#### I. REVIEWING THE INFORMATION

Analyzing the impact of the H-2 program on US workers asking and answering a long series of more specific questions, and considering a complex quantity of information from our primary research. In this section, we begin by reviewing our primary data that contrasts H-2 workers with non-H-2 workers. The goal here is to establish if there are noticeable differences in employment at these two types of logging firms. We then report on contractor perceptions about bonds compared to Americans. Next, we define the range of labor market effects of the H-2 program. We then discuss a list of specific ways in which labor market effects might occur, and relate those to evidence from our research.

#### **COMPARING H-2 AND NON H-2 EMPLOYERS**

According to our findings, in 1998 there were 40 H-2 employers. We analyzed our 81 contractor responses to compare the H-2 and non-H-2 employers. We obtained useful responses from 24 of the H-2 contractors. Of the 24, 10 of the owners of the H-2s were US citizens, 12 were Canadian, and 2 were dual citizens.

#### **Principal Differences**

A number of differences emerged between the H-2 and non-H-2 contractors (Figure 71). Most prominently, the H-2 employers were much larger, on average, than the non-H-2s; cutting 42,500 cords per year compared to 21,300 for the non-H-2;s. They did not have much larger payrolls, however, since the H-2s had average employment of 10.71 workers, compared to non-H-2s of 7.77. They also had been with the principal landowner where they cut about twice as long.

#### Concerning the loggers:

- -- The H-2s worked shorter weeks and fewer hours per day than the non-H-2s.
- -- The H-2s reported heavier reliance on skidders: 62% cut 40% or more of their wood with skidders (N=21) compared to 40% of the non-H-2s cutting more than 40% with skidders.

Figure 71 Comparisons Between H-2 and Non-H-2 Contractors

<u>Item</u>	<u>H-2</u>	Non-H-2	<u>Total</u>
Years in business	23.04	23.42	23.31
1998-99 Cords cut	42,500	21,300	27,700
No. employees	10.71	7.77	8.67
Years w. prin. landowner	15.36	8.62	10.84
Weeks in 98-99 season	37.92	40.71	39.86
Unfilled vacancies 98-99	1.00	0.47	0.64
Days worked / week	4.50	6.33	5.79
hours/day	9.58	11.49	10.93
Ave hrs/week	41.00	47.44	45.48
No. competing firms for wkrs	1.38	2.63	2.26
Percent wkrs return yr to yr	89.50	85.00	86.74
Travel comp. rate/mi.	0.26	0.22	0.24
Travel compens. miles/wkr/wk	121.00	99.00	112.00
Percent prod. processor/fwdr	15.00	8.00	10.00
WC rate/\$100.00	14.63	13.31	13.71

Source: PAC contractor interviews

#### The H-2 Program: Contractor Perceptions

The H-2 contractors offered no example of anyone getting paid the 3/4 Guarantee. One had never heard of it. Of 18 respondents, 2 believed that the 3/4 Guarantee makes them more likely to hire US workers, but no respondent said that it affected the decision to hire bonds. One H-2 contractor (of 18 responding to this question) said it affected labor costs.

Of 24 H-2 contractors responding, 16 require CLP for all employees, 6 for some. Of 22 respondents, 16 H-2s said labor was scarce, 5 said "nonexistent." No H-2 employer said that labor was abundant, in contrast to 12 (of 47) non-H-2s who said labor was abundant or adequate.

#### **Reasons for Hiring Bonds**

Perceptions by H-2 Contractors on reasons for hiring bonds were queried in depth. Key comparisons included:

- -- Only one (of 22) H-2s agreed that there was a cost advantage
- -- 6 of 22 stated that bonds were more productive
- -- 20 of 22 stated that a shortage of US workers motivated hiring bonds
- -- 16 of 22 H-2s said there were advantages in hiring bonds
- -- 3 of 17 agreed that bonds supplying heavy equipment was a consideration
- -- H-2 Employers were evenly divided on the statement "bonds are more plentiful"
- -- 1 of 17 H-2s agreed that bonds not requiring health insurance was a factor
- -- No H-2 employer agreed that "bonds work for lower wages" Interestingly, only 1 (of 40) non H-2 contractors supported that statement.

By 11 to 7, H-2 employers agreed that bonds were better motivated, and by 14 to 6 rated them as having "a better work ethic."

Summarizing these responses, it would seem that contractors do not admit to a preference for bonds on the grounds of costs or bringing equipment. Nor do many contractors, US or Canadian, believe that "bonds are more plentiful." Some of them do report a feeling that bonds have a stronger work ethic and are more motivated. In one of our strategic interviews, an employer stated that, in his opinion, bonds and Americans are equal on a per hour basis, but the Canadians will work more hours. Other sources have reported that Canadians are often more willing to work "tag ends" of less desirable timber and long twitches at the end of a job than some Americans, who are prone to quit when the best wood is done.

H-2 employers were evenly divided on whether bonds were better trained, and only one agreed that bonds are less costly to train.

#### **DEFINITION OF LABOR MARKET EFFECT**

In this section, we identify and explore every macro- and micro-economic level on which the H-2 program could be causing harm to US workers or the Maine economy. We term these levels of analysis levels of labor market effect (LME), and highlight three:

- The marginal LME of a single Canadian worker entering the United States to work.
   This is a decision for USDOL in ruling on a given application.
- The total LME of the existence of the Bonded worker program.
   This is a decision for USDOL in whether or not to continue the program.
- 3. The total LME of the admittance of <u>any</u> Canadian workers (visas, dual citizens) to the US to work.

This is a decision for Congress, which can rule who gets to work in the USA.

In addition, the context of the debate has broadened this question to include two additional concerns:

- 4. What is the LME of Canadian equipment working in the Maine Woods?
  - This is a decision for...Congress?
- 5. What is the LME of exported logs?
  - This is a decision for Congress.

#### MEASURING THE LABOR MARKET EFFECT

Throughout this long-standing debate, impact is typically discussed in terms of workers. This approach ignores the fact that timberland ownership, logs, equipment, trucks, business management, and lumber all move across the border as well. Changes in one level of the market may cause changes at other levels. Also, changing the position of the US worker in the marketplace could have effects at other market levels that might be negative or positive, depending on circumstances. A proper understanding of impact will consider those possibilities. Discussions of impact generally imply a belief that both employment levels of US workers, their average wages, and their annual incomes would be higher in the absence of the H-2 program.

We assume that the definition of "effect" presumes some counterfactual situation which we can mentally simulate, to see how the total market would look under a different policy regime, if, for example, logs from private lands were embargoed from export, or if the bonded labor program were to end. In most instances, advocates of such policies do not sketch out these matters in enough detail to examine them for plausibility. Instead, a one-dimensional and static economy is assumed.

In fact, a policy change such as abolishing the H-2 program would set in motion a series of responses, some of which are hard to forecast in detail. Once these responses work themselves out, and a new equilibrium is reached, we could contrast the new situation with the current one and see if it suggests that US workers would be better off under this new policy, in terms of numbers of jobs or wage levels.

#### ABOLISHING THE H-2 PROGRAM -- A COUNTERFACTUAL SCENARIO

If the H-2 program were to be abolished, this would not necessarily create new jobs for the identical number of US workers. The likely adjustments that would occur in the market take into account all the preceding factors, which characterize the Maine logging industry.

For instance, it seems to be widely assumed that if bonds no longer can work in the woods, scarcity will drive up wages, at the same time as employers will hire US workers to fill the vacancies. Yet, it is well known that the vacancies are primarily in remote regions where US workers prefer not to work. In fact, good US workers have been known to quit when their crew is moved to those locations. If indeed wages are driven up, this would reinforce existing incentives to mechanize, thereby in time reducing job levels once again.

One observer shrewdly suggested that some US workers should "be careful what they wish for" because they might get it. A careful reading of the MDOL documents on the H-2 wage findings shows that in some recent years, the wage minimums set by regulation exceeded those found in the marketplace for some occupations. The USDOL simply refused to permit the regulated wage level to decline as the skidder surplus, and the effect of high WC premiums, drove down wages. Also, if the H-2 program is ended, the minimal support that program provides for skidder rates, and perhaps chainsaw reimbursements, will disappear. The result would be not only wage losses for skidder owners, working for H-2 employers, but capital losses on their equipment as well.

Further, for most operations, mechanical equipment is currently cheaper (per cord cut) than skidders. When asked what they would do if the H-2 program were ended, many persons interviewed for this project replied that they would accelerate mechanization. This would reduce employment, especially for loggers owning skidders. It is more than a possibility that an end to the H-2 program would render some major quantities of equipment unemployed in Quebec. These might be sold at low costs, or leased, to US operators, facilitating efforts at mechanization.

Whether these are correct forecasts of the market adjustments that would follow the abolition of the H-2 program is uncertain. The key point is that the market is not a static one, and conclusions about the effects of labor market policies will be false if they are based on a faulty understanding of the market.

#### WAYS THAT HIRING CANADIAN WORKERS MIGHT HARM US WORKERS

#### 1. Depressing Wages through Expanded Supply of Workers

It was almost certainly true that in the 1960's through the mid 1970's, when large numbers of Canadian bonded workers worked in areas of the Maine woods adjacent to settled areas, including Washington County, US workers' wages were consequently depressed. Today, with the degree of geographic segmentation of the labor market that has occurred, and the demonstrated reluctance of Americans to work in the remote camps, it is far harder to make this case.

The number of bonds certified compared to the reported private covered employment in logging has changed dramatically:

Bonds per	US Worker
1956	1.2 to 1
1967	.56 to 1
1975	.19 to 1
1998	.27 to 1

This comparison is biased by the incomplete coverage of the covered employment data. But it indicates the sea change in a situation where bonds exceeded the number of Americans working in the woods to a point where they are a fraction of that number. The labor market effects of this smaller number of workers would be difficult to detect statistically even with powerful techniques and a far larger sample size than was possible for this study. Yet as the number of bonds has fallen, the geographic area involved has shrunk, so that bonded workers still remain a significant portion of the workforce in the border areas near Quebec. Similarly, the increase in the bond/US ratio from 1975 to 1998 is probably due to a more stable H-2 workforce as US employment in the industry fell due to increased mechanization.

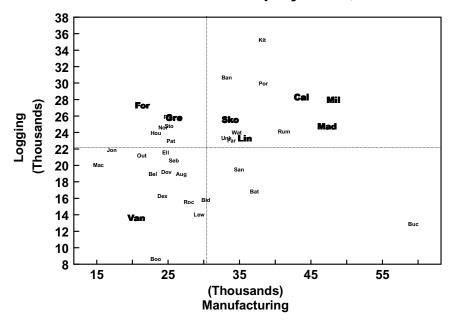
One way to see if the H-2 program may be affecting earnings in Maine is to compare different areas of the state, some likely to be affected by the H-2 program, and others not. Using a special MDOL tab of annual earnings, we undertook this analysis. Our results take the form of a scatter-plot showing the relation between earnings in construction and in manufacturing plotted against logging. The most obvious fact illustrated is that there is no tight relationship between these sectoral labor markets, at least when measuring outcomes as annual wages. It would seem intuitively plausible that there would be competition for workers between construction and manufacturing firms and loggers. If such were true, then there might be a stronger correlation between wage levels in logging and these sectors. The lack of correlation suggests a high degree of labor market segmentation, in which some individuals, for whatever reasons, have preferences for woods work and do not regularly seek opportunities to work in similar work in other parts of the economy. The segmentation of the market is not absolute, however. During the 1980's building boom, abundant construction jobs were believed to be influencing supply of entry level workers to the woods industry. More recently, logging firms in southern and western Maine lost workers to the high wage jobs on pipeline construction projects.

The North Woods labor market areas most likely to be affected by the supply effects of the H-2 program are probably Fort Kent, Presque Isle, Van Buren, Madawaska, and Millinocket. Most of these markets show above-average annual earnings for loggers (Figures 72-73). If the H-2 program were strongly affecting earnings, one might expect these areas to fall below the average lines in the charts. One area does fall below average -- Van Buren.

Figure 72

Maine Average Annual Wage for

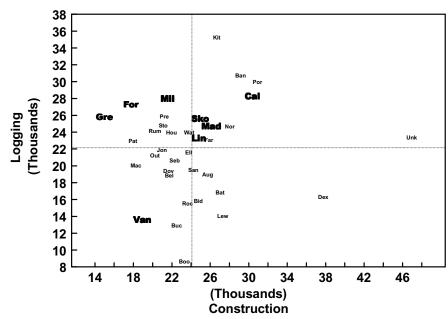
Covered Private Employment, 1998



Source: MDOL special tab.

Figure 73

### Maine Average Annual Wage for Covered Private Employment, 1998



Source: MDOL special tab.

#### Abbreviations for Figures 72 & 73

Aug Augusta Ban Bangor

Bat Bath-Brunswick

Bel Belfast
Bid Biddeford

Boo Boothbay Harbor

Buc Bucksport Cal Calais

Dex Dexter-Pittsfield
Dov Dover-Foxcroft

Ell Ellsworth-Bar Harbor

Far Farmington
For Fort Kent
Gre Greenville
Hou Houlton

Jon Jonesport-Milbridge

Kit Kittery-York
Lew Lewiston-Aubum
Lin Lincoln-Howland
Mac Machias-Eastport

Mad Madawaska

Mil Millinocket-East Millinocket

Nor Norway-Paris
Out Outer Bangor
Pat Patten-Island Falls

Por Portland

Pre Presque Isle-Caribou

Roc Rockland Rum Rumford San San ford Seb Sebago Lakes Sko Skowhegan Sto Stonington Van Buren Van Wat Waterville

Unk Unknown LMA

#### 2. Reducing Bargaining Power

A common view of the H-2 program is that it gives employers more bargaining power vis-a-vis US workers. It appears to us that market changes of the past decade have reduced the bargaining power of both workers and contractors. They have also reduced the bargaining power of nonintegrated mills. Since they control the key asset -- timber -- the landowners retain some bargaining power. Yet non-integrated landowners remain price-takers in the markets for delivered wood, which responds to end product market conditions far more than they respond to supply conditions. Some landowners have taken dramatic reductions in the harvest volumes, and have struggled to maintain cash flow by shifting to CLS operations and improving utilization practices where possible.

The bargaining power argument is plausible on its face. The question is whether it is applicable today. We have heard many complaints of this nature, yet many contractors who employ bonds have told us that they receive no inquiries for work from Americans. Many contractors have only one job opening a year, as they have achieved a fair degree of stability in workers returning with them each year. The investment in training and teamwork skills that has been made, and existing residence patterns and family bonds contribute to this. This means that the entire logging workforce is not changing jobs each year, but only a small fraction of it. So the opportunity for employers to use H-2s to increase their bargaining power on any large scale would appear to be limited. It is not clear that workers in these occupations have any bargaining power to speak of even where the H-2 program is not a factor.

#### 3. Depressing Incomes Through Depressing Weeks Worked

It is possible that even if wage rates are not affected, the H-2 workers could affect incomes of US workers by reducing their number of weeks worked through the year.

The contrast in weeks worked between US and Canadian workers is large enough to explain much of the large differences in annual incomes between Canadians and Americans. But the Americans in Northern Maine work far longer seasons than do the Canadians. It is not evident that the H-2 program is reducing the work season for US workers.

#### 4. Depressing Market Price for Equipment Services

There are Canadian-owned machines coming across the border, some of them run by H-2 workers. There is apparently no reason why a US contractor could not rent Canadian-owned equipment in the absence of the H-2 program. So there is no assurance that ending the H-2 program would be a solution to this situation, if indeed it is a problem. In fact, putting Canadian loggers out of business would not make their machines go away, and they would be motivated to seek work for them by renting or selling them to other operators, including ones in the US.

In Jackman, Maine, today, there are no skidders owned at all. It is hard to see how Canadian skidders, then could affect American skidder owners. Did the Canadian skidders drive the US-owned machines out of the woods? Theoretically this is possible, but we think a more likely explanation is the cost squeeze of the 1990's and the high productivity of the larger mechanical systems.

#### 5. Canadian Workers Could Annex the High-Paying Jobs

If it were true that the best jobs in any given crew were always held by Canadians, and the lowest-paying jobs by Americans, then a plausible argument could be made that through one form or another of favoritism, the H-2 program was disadvantaging Americans.

Yet we find no evidence of such a situation. In fact, on any given crew it is more common for one-man skidder crews to be the Canadians (and the bonds) while other tasks are performed by Americans. We have not heard any suggestions that working on the one-man skidder crew is the most desirable of occupations available in the logging field. Moreover, in our augmented sample, Canadians had almost identical hourly wages to the Americans in northern Maine.

#### 6. Canadians Could Annex the Best "Cutting Chances"

The "cutting chance" is the quality of the wood being cut as viewed by a logger. A good "chance" might include heavy volumes of valuable hardwoods and softwood logs, modest slopes with few streams and bogs, easy skidding conditions, no wet soils, short "twitching" distances, and landings closest to camp. Such conditions obviously facilitate a crew's getting a high production rate in a week.

It is often charged that some employers routinely give bonded workers, who may be neighbors or family members, better cutting chances. In our sample, 5 out of 25 responding American contractors agreed that bonds are always or routinely assigned to better cutting chances. Not surprisingly, Canadian contractors never said that bonds received better chances.

We asked an open-ended question of workers to see if they had observed instances of discrimination in assignment of cutting chances. Further responses were received.

Figure 74 **Instances where US & Canadian Bonded Workers on** Same Site Given Different Cutting Chances

When?

- 1 "Every year"
- 2 "Over 11 years ago"
- 3 "85, 86, 87"
- 4 "Within last two years"
- 5 "Timberlands whole time"
- 6 "85-88"
- 7 "74-75"
- 8 "Within last 5 years"
- 9 "1988-90"
- 10 "All the time"
- 11 "1998"

Source: PAC Worker Interviews.

How long did it last?

- 1 "A few weeks"
- 2 "All the time"
- 3 "Three years"
- 4 "Three weeks"
- 5 "Years during the 80's"
- 6 "74-75"
- 7 "Ongoing"
- 8 "Four months"

These responses indicate that some workers believe that such action has occurred with their direct knowledge.

#### **Comparisons to Other States**

We briefly considered comparing Maine logging wages to those in other states. But when we considered differences in market structures, terrain, tree sizes, wood values, unionization, and competing labor markets, it seemed that interstate wage comparisons would probably not provide strong evidence relevant to this study.

#### a. Published Statistics

None.

#### b. Opinions of Strategic Interview Respondents

Many strategic interviewees did not seem to believe that the H-2 program is replacing American workers. A few agreed that this was possible, buy many felt that the H-2s are filling jobs that would not attract Americans at any reasonable wage. One interviewee believed that the wood could get cut in the absence of the H-2 program, but did not go into details as to cost or other impacts. Others noted the disinclination of Americans for camp life and did not feel that higher wages would overcome this. It would be fair to generalize that most of these respondents believe that geography determines who works where in the woods, and not the H-2 program itself.

#### c. Opinions from PAC Interviews

In the PAC interviews were heard many statements that the H-2 program contains many elements that contractors would prefer to avoid, but that without those workers they simply could not get the job done.

#### d. Theoretical Arguments

The northern Maine logging labor market appears to be segmented along 2 dimensions. One is occupational: some workers have a preference for woods work versus other occupations. The other dimension in geographic. American workers take jobs within roughly one hour's one-way commute of their homes, while Quebec workers, willing to live in the camps and to commute there a longer distance, do much of the work closer to the Border.

The international boundary itself is an artificial barrier in an otherwise natural labor market. The H-2 program is an attempt to overcome this artificial barrier through an administrative program enabling Canadian citizens to work legally in the US while protecting American workers. Theoretically, and speaking in a purely static sense, a higher supply of workers (the H-2 workers) would have to have an effect on either the wage level, the number of jobs, or both. On theoretical grounds alone, the effect is not determined without empirical knowledge of the segmentation of the market and the shapes of the relevant supply and demand curves.

It is noteworthy that a very large reduction in the number of H-2 workers in Maine has been accompanied by a reduction in the average real wage in logging. This should lead to some skepticism as to the likelihood that further reductions would somehow cause the real wage rate to rise. Obviously many factors were at work here; the point is simply that single-factor explanations will be wrong.

So, theory supports the view that there is an effect, but does not tell us how large that effect is. Theory also tells us that if the H-2 program were revoked, the market would adjust through changes in wage rates, changes in mechanization, and possibly changes in stumpage prices and landowner policies. The multi-layered market, in which cross-border trade is possible in at several levels and not just concerning the labor market, means that there are a number of different ways the market could adjust to the elimination of the H-2 program. Most of these adjustments do not lend themselves to ready predictions. Again, theory alone cannot tell us the nature or time path of these adjustments. But on theoretical grounds alone it is clear that the 446 jobs held by bonds in 1998 does not represent a one-to-one replacement of American workers. The actual displacement was probably considerably less.

Complicating such predictions is the information from our interviews showing that the occupations in which H-2 workers serve are often quite different from those filled by Americans in the same firm. Thus, the Quebec worker and the American are not really competing for the same job.

#### II. SUMMING UP

#### a. Weight of Evidence

The weight of the evidence for judging this hypothesis is incomplete. But we think the historical review and description of the market we have developed indicate that the primary reasons for a declining real wage trend are to be found in mechanization and the continually falling demand for labor and not in the H-2 program.

#### **b.** Significant Limitations

A study confined to the labor market cannot define with any precision the kinds of adjustments that would occur in the stumpage market, landownership, in technology used, in contracting, and in delivered log markets if the H-2 program were to be abolished. The final impact over time on employment cannot be defined until these other forces are well understood.

#### c-d. Conclusion on the Hypothesis

We believe this hypothesis, that the H-2 program has reduced incomes and the employment level of US workers, was true at times in the past -- when bonds represented from one-third to one-half of the Maine logging laborforce. We have not been able to quantify the present effect here. However, we believe that it is likely true today in localized labor markets, particularly in or near the St. John Valley. This translates into an effect being felt in MDOL Labor Market Areas 34 (Fort Kent) and the top sections of LMAs 29 (Skowhegan), 30 (Greenville), and 31 (Dover-Foxcroft). These areas represent the largest concentrations of bonded workers, and we do not believe that the H-2 program has reduced incomes and employment levels on a statewide basis. Further, we would again emphasize that we do not believe that the scale of the program's economic impact, properly defined, is significant even on a local basis in Aroostook County.

The natural question, then, is, what would happen if the H-2 program were abolished. We hope we have raised enough evidence and theoretical argument to show that there is no ready answer to this question. Studies focused only on the labor market, as this one was, cannot hope to answer the question fully. We would reiterate that the H-2 program is not causing a one-for one displacement of Americans. We do not believe the evidence shows that benefits to American workers would be very large, after all market adjustments had worked themselves out. In particular, we are confident that American skidder owners would not benefit, because the likely response to abolishing the H-2 program would not be to hire more American skidders. Moreover, the elimination of the H-2 program would not address the labor market effect of other Canadian workers (visas, dual citizens) who in fact comprise the *majority* of "Canadian" worker in the Maine Woods.

#### **Hypothesis 8**

## HAS THE H-2 PROGRAM CAUSED NEGATIVE IMPACTS ON THE MAINE ECONOMY?

#### I. REVIEWING THE INFORMATION

#### INJURY TO THE MAINE ECONOMY

Understanding the effects of the H-2 program on the Maine economy involves different issues, but some of the same complexities, as does understanding the effects on Maine workers.

Enough has been said above to indicate that multiple market levels are interlinked. There is concern, for example, that log exports harm the Maine economy. Similar concern has been expressed on the bonded worker program. It is not clear that the economic issues are any more different than would apply to New Hampshire or Massachusetts workers coming to work at the Kittery Shipyard, the United Aircraft plant at Berwick, or wood products plants at Bethel. They are simply politicized because of the international boundary. One hears no talk of protests over those cross-border movements of workers.

The availability of Quebec workers to work in the Maine woods brings a number of advantages to Maine landowners and loggers, some of which can be said to benefit the State.

Measuring these and weighing them against estimates of costs would comprise a very difficult and complex research project. We are only able to comment on the possibilities here.

The complexity of the undertaking stems from the notion that a proper analysis would require that we envision a northern Maine economy with no access to the nearby Quebec workforce. If this were to occur, adjustments in production and prices would occur at a number of levels in the market. Simulating these adjustments is a difficult matter. The relevant comparison is between that counterfactual economy and the one we have now. It is not enough to say that 446 bonds directly substitute for 446 American workers, because that is not reality.

The net effect of halting the H-2 program, after all relevant economic adjustments have occurred, would be changes in employment, sales revenues, wages and prices, and tax receipts to the State and to local communities.

Short of fully analyzing all of these effects, we can make a number of observations on the effects of the H-2 program on Maine's economy.

First, assume that the number of bonds is correctly estimated at 446 (for 1999). Our survey shows Canadians (not only bonds) making an average of \$28,700 per year. The total payroll for these workers is then \$12.8 million. This is a significant sum, but not very large in comparison to the economy of the forested parts of northern and western Maine. Further, some of this payroll does get spent in Maine. This amount is also large in comparison to the total wages paid in covered employment in logging in Maine, but that reported amount does not include a large amount of income earned by loggers who are not considered "employees" under the labor laws.

The workers and businesses employing bonds pay the applicable state and federal taxes. Data on such payments are not available, and rough estimates that can be made are likely to be unreliable. Information exists, however, for the UI program, on both the tax and the benefit side. The logging industry is chronically in deficit in its contributions versus payments. MDOL data shows that a significant annual payment on UI benefits is made to Canada. Undoubtedly a portion of this is related to Canadian workers working in the Maine woods.

#### **Artificial Advantages of Canadian Workers**

There has been much discussion of artificial advantages of Canadian workers compared to Americans. The concerns usually involve these issues:

Exchange Rate -- With the Canadian exchange rate at its present levels, one dollar of US cash buys almost \$1.50 in "Loonies." This potentially could enable a Canadian worker (or machine owner) to underbid Americans on work in the US But without knowing the full difference in tax liabilities and in costs of living between the two countries, it is hard to measure the effect of the exchange rate with any precision.

Socialized Medicine -- it would seem that the Canadian system of socialized medicine provides a double benefit -- security for medical needs for workers and their families, and avoidance of needs for costly fringes for employers. These could certainly translate into cost advantage. But few American employers offer health coverage to their employees. Many independent American loggers carry little or no health insurance coverage due to its cost for individuals. And for employers as well as individuals, the cost of the Canadian system appears in the taxes sent to Revenue Canada.

Grants or Other Subsidies for Equipment -- Despite many inquiries, we have been unable to discover that any special tax breaks, loans, or grants are available at present, or in recent years, to Canadian owners of logging equipment. We must observe, however, that not long ago a major cause of a surplus of skidders in the Maine woods was the ready availability of government loan assistance programs to assist loggers in financing skidders.

Given the many ambiguities in interpreting these facts, there are factors, primarily the exchange rate and the socialized medicine system, that can plausibly be viewed as advantages for Canadian workers. We are not persuaded that there is merit in viewing these as matters of fairness, nor is it evident to us that their existence has had more than a marginal effect on logging labor markets in northern Maine, when seen in light of the overall economic and geographic situation in the region.

#### a. Published Statistics

None.

#### b. Descriptive data from PAC Surveys

Not within scope of the interviews

#### c. Previous Studies

Several previous studies have concluded that the H-2 program did negatively affect Maine workers and the economy. Several recommended that it be phased out.

#### d. Strategic Interview Respondents

We did not discuss this topic in the strategic interviews.

#### e. Opinions from PAC Surveys

Opinions sought were confined to labor market impacts, noted in previous section (Hypothesis 7).

In addition, we sought the opinions of contractors regarding multiple layer market effects of eliminating H-2.

#### Figure 75

Some Individuals Have Advocated Eliminating the Canadian Bonded Worker Program. If This Program was Eliminated or Phased Out, How Would You Adapt so as to Continue Supplying the Same Volume of Wood?

No effect	9
Mechanize	4
Shrink or shutdown	6
Would not be enough workers	4
Wages would rise	2

#### f. Theoretical arguments

The theoretical arguments are similar to those reviewed for labor market effects. On the basis of economic theory, we would expect complex adjustments, at multiple levels of the market, if the H-2 program were to be abolished. Deciding if and to what extent the H-2 program injures the Maine economy requires summing across a number of positive and negative impacts at different market levels. These should be defined as the net changes in the economic position of the actors at those market levels, after all market adjustments to the supply change had fully worked themselves out.

#### II. SUMMING UP

#### a. Weight of Evidence

We believe the weight of the evidence is modest, given the complex, multilevel character of the problem and the likely segmentation of the labor market.

#### **b.** Limitations and Unanswered Questions

A study confined to the labor market cannot define with any precision the kinds of adjustments that would occur at the stumpage market, landownership, contacting, and delivered log market levels if the H-2 program were to be abolished. Until those adjustments are well characterized, a precise measure of overall economic impact cannot be obtained.

#### c. Conclusion on the Hypothesis

We think, on a purely static basis, that there is a negative effect on the Maine economy as a result of the H-2 program. A rough measure would be the wages lost to the US economy. This amounts to less than \$13 million a year. Payments for UI, which exceed industry contributions, increase the amount of dollars going to Quebec. In sum, this is not a large amount, even in relation to annual economic activity in Aroostook County (MDOL statistics report that in 1997 total personal income in Aroostook County amounted to \$1.3 billion). But this plainly cannot be taken as an estimate of the net gain to the Maine if the program were abolished, for the reasons noted above.

There is an irony here. Because of the large shrinkage in employment of Quebec workers in the Maine woods over the past 25 years, the bulk of the burden of economic adjustment to declining logging employment has occurred in Quebec, and to a lesser extent in New Brunswick, and not in Maine.

Figure 76
Unemployment Benefits: Interstate Liable Payments
for the Regular Program, Excluding Dependency CY1997

Total paid outside state	4,571,255	
Canada	1,184,173	
New Hampshire	741,729	
Florida	607,657	
Other	2,037,696	

Source: MDOL.

Figure 77

#### Private Covered Unemployment Compensation Contributions for Selected Industries, Maine

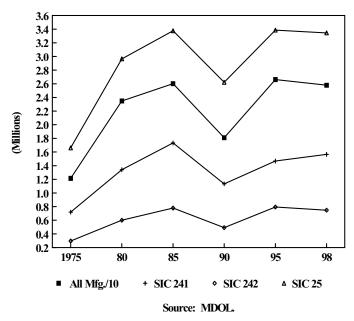


Figure 78

#### Regular Program Unemployment Compensation Benefits Paid for Selected Industries, Maine

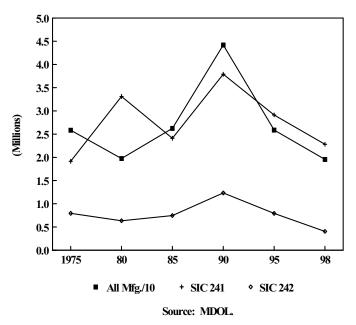


Figure 79

Private Covered Unemployment Compensation Contributions for Selected Industries, Maine

	All Mfg.	<u>All Mfg/10</u>	<u>SIC 241</u>	<u>SIC 242</u>	<u>SIC 26</u>
1975	12,143,303	1,214,330	719,477	295,649	1,661,485
80	23,485,082	2,348,508	1,340,313	600,154	2,965,099
85	26,026,426	2,602,643	1,733,378	778,603	3,376,472
90	18,089,576	1,808,958	1,132,953	492,550	2,620,198
95	26,613,641	2,661,364	1,468,144	793,783	3,385,846
98	25,790,480	2,579,048	1,566,144	747,290	3,345,682

### Regular Program Unemployment Compensation Benefits Paid for Selected Industries, Maine

	All Mfg.	<u>All Mfg/10</u>	SIC 241	SIC 242
1975	25,834,051	2,583,405	1,914,881	796,096
80	19,744,097	1,974,410	3,312,345	633,996
85	26,242,450	2,624,245	2,409,524	746,742
90	44,197,016	4,419,702	3,787,987	1,232,651
95	25,877,504	2,587,750	2,912,945	791,796
98	19,543,825	1,954,383	2,279,987	404,956

#### **Benefits Paid Minus Contributions**

	All Mfg.	<u>All Mfg/10</u>	SIC 241	SIC 242
1075	12 (00 740	1 260 075	1 105 404	500 447
1975	13,690,748	1,369,075	1,195,404	500,447
80	(3,740,985)	(374,099)	1,972,032	33,842
85	216,024	21,602	676,146	(31,861)
90	26,107,440	2,610,744	2,655,034	740,101
95	(736,137)	(73,614)	1,444,801	(1,987)
98	(6,246,655)	(624,666)	713,843	(342,334)

Source: MDOL.

#### **Hypothesis 9**

## WOULD OCCUPATIONAL PREFERENCES BE DIFFICULT TO OVERCOME IN SEEKING TO ATTRACT ADDITIONAL U.S. WORKERS TO THE LOGGING INDUSTRY?

Occupational choice, and the willingness of various groups of people to supply their labor to various professions, is a complex question. In the final hypothesis, Hypothesis 10, the labor elasticity for the logging industry is estimated (on the basis of loggers and non loggers). Here, we gain a general and contextual sense through analyzing the responses of loggers and non-loggers to identical survey questions about job preferences and relevant demographic factors.

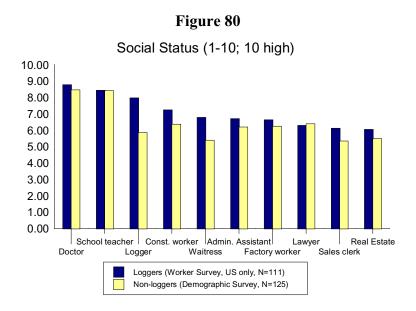
#### a. Published Statistics

Not available to our specific case.

#### b. Descriptive Data from PAC Surveys

One of the factors governing future occupational choice – and directly relevant to any recruitment efforts by or for the logging industry – is the perception of social esteem held for various occupations. In the Worker Survey (US only, N=111), the Logger Demographic Survey (N=125), and the Non-Logger Demographic Survey (N=125), we asked respondents to present their perceptions of several occupations which collectively represent a cross-section of their Northern Maine communities. In all, the list of occupations ranked included sales clerks, doctors, construction workers, real estate agents, administrative assistants, loggers, lawyers, school teachers, factory workers, and waitresses (additionally, in the non-logger survey only, respondents were asked to rank the social status of their own occupation as it differed from one of the occupations listed).

In both the logger and non-logger populations, doctors and school teachers (in descending rank order) received the highest mean scores. Similarly, on the low end of the scale for both populations were sales clerks and real estate agents. It is in the middle ranks of the occupational group that significant differences between the populations' perceptions occur. For their part, loggers see themselves as the third most esteemed profession after doctors and teachers, followed by construction workers, waitresses, and administrative assistants. Nonloggers, meanwhile, respect lawyers, construction workers, and factory workers (in descending order). For the non-loggers, logging was ranked seventh of ten professions, above only the three sales-oriented professions (real estate agents, waitresses, and sales clerks).



The immediate suggestion from this analysis is that non-loggers hold logging in relatively low regard, while loggers view themselves as "pillars of the community" behind doctors and school teachers. This would lead one to search for those reasons which place logging on a higher plane of social importance in the minds of loggers versus their non-logging neighbors.

Two possible clues to this difference between loggers and non-loggers in their perceptions of logging are two demographic statistics: the number of family members currently in the logging profession and the occupations of loggers' fathers. Fully **55.6%** of the Worker sample (again, US workers only) had fathers whose primary occupation was logging. No other profession even comes close. Farming is the second most-often mentioned paternal profession, and only 5.6% of loggers report that their fathers were farmers.

Average Number of Family Members in Logging

3.00

2.10

2.10

2.13

1.00

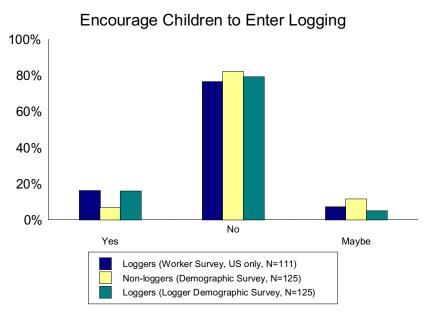
0.89

Loggers (Worker Survey, US only, N=111)
Non-loggers (Demographic Survey, N=125)
Loggers (Logger Demographic Survey, N=125)

The inter-generational nature of the profession in the Maine Woods is borne out by the difference between the logger and non-logger populations in terms of the number of family members currently active in logging. The mean number of family members currently in logging among the loggers not only in the Worker Survey sample, but also in the Logger Demographic Survey sample, is approximately two. In contrast, the number of non-logger's families with logging members is below one.

However, the inter-generational chain which has produced loggers in the North Woods for perhaps hundreds of years may be strained to the point of breaking on account of recent changes in working conditions and competing job opportunities in the area. Among loggers in the Worker Survey (n=111), 76.6% have <u>not</u> or would <u>not</u> encourage their children to enter the logging profession. In the Logger Demographic sample (n=125), 79.2% have not or would not, and in the Non-Logger Demographic sample (n=125), fully 82.1% of respondents have not or would not encourage their children to go into logging. This means that, in the two samples of loggers, between 21% and 23% have or would at least *somewhat* encourage their children to consider logging as a career.

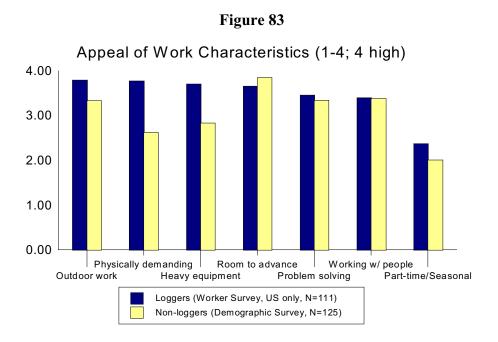
Figure 82



Primary factors influencing the appeal of logging for both current loggers and non-loggers include characteristics of the work, as well as the risk/discomfort profile inherent in the job. PAC surveys included two series of questions asking respondents to rate the "appeal" of various types of work. In one set, respondents were asked to rate the appeal of seven types of work. These types of work were as follows:

- 1. A physically demanding job
- 2. Significant outdoor work
- 3. The use of heavy equipment
- 4. Independent problem solving
- 5. Working with people
- 6. Room for advancement
- 7. Part-time or seasonal work

Not surprisingly, loggers in the Worker Survey sample (n=111) prefer outdoor work, physically demanding jobs, and jobs requiring the use of heavy equipment (listed in descending order). By contrast, non-loggers (n=125) prefer jobs that involve room to advance, work with people, and independent problem solving (in descending order). As an interesting side note, the loggers in this sample had a mean education level of 12 years (i.e., through high school), whereas the non-loggers had been educated on average 14 years (i.e., had attended some college or post-secondary technical school). Both populations ranked "part-time or seasonal work" at the bottom of their preferences list, the non-loggers by a somewhat higher degree than the loggers.



Pan Atlantic Consultants/The Irland Group

Another set of survey questions asked respondents in both populations to rate the appeal of jobs paying \$12-\$14 per hour (an amount just above most of the prevailing logging wage rates determined in the most recent Woods Wage Survey conducted by the Maine Department of Labor). Respondents were asked to rate the appeal of jobs with the following characteristics:

- 1. A two-hour daily commute
- 2. Four nights a week away from home
- 3. Up-front costs of \$1,500 to \$1,700 for training and equipment
- 4. Above-average risk of serious physical injury compared to other local jobs

Among respondents for whom a \$12-\$14 per hour job would be attractive (i.e., it was a wage as high or higher than they currently receive), both loggers and non-loggers indicated a willingness to commute two hours daily. The other three factors had a sharply reduced appeal for both groups by comparison. The loggers, in particular, were very opposed to a job which required four nights per week away from home, and having to pay an up-front training and equipment fee was even less popular. For non-loggers, the risk of serious physical injury and the prospect of spending four nights per week away from home held very little appeal.

Appeal of \$12-14/hour Jobs (1-5; 5 high)

5.00

4.00

2.00

1.00

Serious injury risk

4 nights away

Loggers (Worker Survey, US only, N=111)
Non-loggers (Demographic Survey, N=125)

Figure 84

At the onset of their careers, loggers viewed their chief "job-related attribute" as physical

or manual skills (59.5%). Other factors, in order of descending importance, included "ability to work with others" (21.6%), "reasoning skills" (13.5%), and "artistic talents" (0.9%). The relative rank was the same among non-loggers, though the margin by which physical skills was the leading factor was much narrower.

Best Job-Related Attributes Before Starting Work

50%

40%

20%

10%

Ability to work w/ others
Physical/Manual skills

Reasoning ability

Loggers (Worker Survey, US only, N=111)
Non-loggers (Demographic Survey, N=125)

Figure 85

Finally, another factor which influences both a worker's willingness to stay in a profession and (in this case) his desire to switch to another type of job is the variety of other employment opportunities readily available to him. In an open-ended question to both loggers and non-loggers, respondents were asked to name their "next best occupational opportunity" if they were no longer loggers or whatever other profession they currently engage in (in the case of non-loggers). The lists of responses generated by both loggers and non-loggers are strikingly similar:

	Loggers		Non-Loggers
1.	Truck Driver	1.	Carpenter
2.	Carpenter	2.	Truck Driver
3.	Construction Worker	3.	Auto Mechanic and
4.	Auto Mechanic		Store/Business Owner (tie)

The only difference among the top answers of the two groups is consistent with each

group's attitude towards jobs which imply a risk of serious physical injury – loggers are more willing to take on such risks, and are perhaps better able to undertake them given their skill set.

On a related side note, the responses of the Logging Contractor Survey (n=81) shed some light on logging employees' willingness and ability to leave the profession in favor of other job opportunities. On average, contractors estimate that 30% of their workers who quit seek jobs outside of logging, whereas the other 70% seek logging work on their own or with another logging firm.

In all, there are positive indications among current loggers that they hold themselves and their work in high esteem, enjoy outdoor work, and enjoy applying their physical and manual skills to physically demanding work. These factors, however, are countered by a distaste for seasonal work, requirements for cash outlays for training and equipment, and nights spent away from home. Non-loggers would be difficult to recruit for logging based on their relative aversion to physical labor and the risk of serious physical injury.

#### c. Data and Opinions, Previous Studies

While not as specific in nature, the data/opinions expressed in previous studies (see the Literature Review) conform to this view.

#### d-e. Opinions of Strategic Interview Respondents and Opinions in PAC Interviews

The opinions of our strategic interview respondents also support the views expressed above. Opinions of PAC interview respondents, as given above.

#### f. Theoretical Arguments

The theoretical arguments for postulating resistance in matters of occupational choice/labor supply follow in Hypothesis 10.

#### II. SUMMING UP

#### a. Significance/weight of Evidence

The overwhelming weight of evidence is empirical, according to highly targeted questions about occupational choice.

#### **b.** Limitations/unanswered Ouestions

While the above data provides a good range of possible scenarios through which to regard the likelihood of a logger or non logger to work in the industry, these scenarios are not exhaustive. A fuller range of options, with respect to the reserve wage needed to attract workers to the industry, follows in Hypothesis 10.

#### c. Judgments

The data herein is a useful and accurate top-line analysis.

#### d. Conclusion on Hypothesis

We accept the hypothesis, that occupational choice preferences among the Maine workforce will make it difficult to recruit new logging workers, as stated. In particular, while there are positive indications among current loggers that they hold themselves and their work in high esteem, enjoy outdoor work, and enjoy applying their physical and manual skills to physically demanding work, these factors are countered by a distaste for seasonal work and any requirement for cash outlays for training and equipment and nights spent away from home. Non-loggers would be difficult to recruit for logging based on their relative aversion to physical labor and the risk of serious physical injury.

#### **Hypothesis 10**

## IS THE SUPPLY OF U.S. LABOR TO THE MAINE LOGGING INDUSTRY INELASTIC RELATIVE TO THE WAGE RATE?

#### I. REVIEWING THE INFORMATION

In this section we specify and econometrically estimate the labor supply curve for the logging contracting firm. This approach facilitates two analyses:

First, it gives an estimate of the degree of monopsony power measured by the inverse labor supply elasticity. Monopsony power is argued to exist when the firm faces an upward sloping labor supply curve – a labor supply elasticity dramatically less than infinity (as in the purely competitive case). Thus, this econometric analysis returns us to the previous discussions (Hypotheses 3-4) of the market structure and imperfect labor and other markets that characterize the Maine logging industry.

Second, this analysis provides an estimate of the long-run elasticity of labor supply – the percentage change in labor supply for a 1% change in the real wage. This estimate is crucial in the development of a wage policy for attracting more labor to the industry, and for giving a fuller understanding of the complexity of this undertaking.

This analysis is limited in two respects.

1. The major limitation of the following results is that they are based on a small sample size. Starting from 81 firms, eliminating unionized firms and dropping firms with missing values left 21 firms as the sample size in the estimated equations.<sup>20</sup> The problem with small samples is the resulting loss of precision in the estimates across alternative specifications and the associated difficulties determining the statistical significance of coefficients.

Pan Atlantic Consultants/The Irland Group

<sup>&</sup>lt;sup>20</sup> While the equations reported in Table 1 are the best fitting ones based on an R<sup>2</sup> criteria, they employ more explanatory variables and instrumental variables and thus eliminate more observations due to missing values. Alternative specifications with less variables had sample sizes as high as 28 and produce qualitatively similar results.

2. While this analysis does include major geographic factors, it excludes the previous findings on occupational choice (Hypothesis 9).

The effects of these limitations on policy choice and their likely effects are returned to in the conclusion of this section.

#### Monopsony Market Power

Simply and literally stated, monopsony refers to the market power enjoyed by a single buyer in a given market. More commonly, monopsony refers to the market power of a limited number of buyers in the market – a situation more formally described by the awkward term oligopsony. Monopsony can take two forms: monopsony that results from collusion and from firm differentiation. Here we formally focus on the latter type, in a particular market – the labor market. Given that the profit-maximizing behavior of a monopsonist entails a restriction in both the wage and the number of workers hired (compared to a competitive market) and an unwillingness to raise wages to attract additional workers, monopsony has been a useful concept for explaining labor shortages. The classic application has been to the chronic shortage of nurses.<sup>21</sup> Given the shortage of loggers in the Maine wood harvesting industry, the presence of monopsony can help to explain this situation.

Monopsony associated with firm differentiation can have numerous sources. Often cited are geographically isolated jobs in sparsely populated areas with few alternative employers. <sup>22</sup> In addition, differences in non-wage aspects of jobs, the intensity and scheduling of work, and the quality and safety of the workplace differentiate firms and enhance monopsony power.

Collusive monopsony results from outright collusion, wage standardization programs facilitated by trade associations, and anti-pirating agreements on hiring among firms.

<sup>&</sup>lt;sup>21</sup> See "monopsony power in the market for nurses," Daniel Sullivan, Journal of Law and Economics Vol. XXXII, October 1989 pp. S135-S178.

A classic example is coal mining. Se "Testing for Employer Monopsony in Turn-of-the-Century Coal Mining," William M. Boal, Rand Journal of Economics, Vol. 26, No. 3, Autumn 1995, pp. 519-536.

The *a priori* case for monopsony in Maine's wood harvesting industry is a strong one. The vast majority of cutting sites are in isolated, sparsely populated areas where there are few employers and a limited number of employment opportunities. Most sites are located in economically underdeveloped portions of the State. Thus, there exists a significant cost allocated with switching jobs. One of these costs is the large opportunity cost related to substantial commuting time. Another is the possible need to relocate when taking up with a new employer. Finally, there is the significant cost associated with lower wages in alternative, nonlogging jobs.

#### Preliminary Evidence of Monopsony

The firm survey associated with this study offers some preliminary evidence in support of the monopsony hypothesis. Nearly half of all firms (n=71) 46%, responded that they do not compete with other firms for labor. When queried about the frequency that the firm lost employers to other logging firms, 80% of firms (n=66) responded either "rarely" or "never". This suggests that employers are spatially separated or that anti-pirating agreements are in effect. A sign of limited alternative possibilities for workers is the high yearly retention rate of workers. The mean annual retention rate for firms based on the past three seasons was 87% of all employees, while the median rate was an astonishing 95%. The implied turnover rates of 13% and 5% are substantially lower than the national average of 23%-30% for individuals, and rates of around 150% in the potentially monopsonistic coal-mining and restaurant industries.<sup>23</sup> While high turnover rates need not be evidence against monopsony, <sup>24</sup> the low rates in Maine wood harvesting are certainly indicative of buyer power in the labor market -- workers have few alternative employment opportunities.

Indirect evidence in favor of monopsony is the existence of a labor shortage. Eighty-six

<sup>&</sup>lt;sup>23</sup> For individual rates, see "Is Job Stability in the United States Falling?," D. A. Jaeger and A. H. Steven, Mimeo, Yale University, July 1997. For industry rates, see W. M. Boal Op. Cit.

Turnover as a result of movement in and out of the labor force by those with transitory attachments to work, such as in the restaurant industry, does not constitute evidence contrary to Monopsony.

percent of firms (n=69) characterized the supply of new entrants to wood harvesting as either "scarce" or "nonexistent". In addition, when asked if firms (n=74) would be willing to raise wages by 10% to alleviate such a shortage, 70% responded "no", 18% "yes" and 12% were unsure. This response is typical of firms facing an upward sloping labor supply curve.

Thus, the preliminary evidence suggests a strong possibility that monopsony exists in the Maine labor market for loggers. We now turn to formal econometric tests of monopsony power and estimates of the wage elasticity of labor supply.

#### Model Specification

We estimate a standard inverse labor supply curve – wage rates as a function of employment levels – with two particular modifications. First, it is assumed that labor supply responses to wage changes are dynamic (i.e., occur over time). In particular, the short-run costs associated with leaving a job imply that adjustments in supply will be partial, fully working themselves out over some time period. This realistic extension is modeled by the inclusion of past employment levels in the equation for the contemporaneous wage. This dynamic specification allows for both short-run and long-run duration measures of monopsony power and the wage elasticity of labor supply to be estimated.

Second, the existence of oligopsony instead of pure monopsony requires that the interaction between competing firms in the labor market be considered. We consider two alternative interactions: A Bertrand Game where the firm under consideration maximizes profits taking as given (fixed) all other firms' wages and a Cournot Game where the firm instead takes the employment decisions of other firms as given. These alternative interactions are modeled by respectively incorporating the firm's competitors' average wage and the firm's competitors' average contemporaneous and past employment levels in the equation to be estimated. It is not possible on a priori grounds to choose between these alternative specifications.

Given these considerations, the firms' inverse labor supply curve can be expressed for the Bertrand case as:

$$log (wage-f 1998-99) = b0 + b1 log (employment-f 98-99) + b2 Log (employment-f 97-98) + b3 Log (wage-c 98-99) + b4 X + b5 Z (1)$$

Where the f and c subscripts, respectively, denote the firm and the competitors, 98-99 and 97-98, respectively, refer to the season data was collected for and the prior season, b0 to b5 are unknown parameters to be estimated, and X and Z are, respectively, vectors of firm-specific and county/labor market area (LMA-specific) variables that affect the labor supply curve.

For the Cournot case the equation becomes:

The use of logs in equations (1) and (2) above allows for the inverse labor supply elasticity – the percentage change in wages resulting from a 1% change in firm employment – to be readily estimated. In these models, the short-run inverse elasticity is given by b1, while the long-run inverse elasticity is b1 + b2. In addition, the Lerner Index – the percentage gap between the marginal revenue product (the contribution of an additional worker to the firm through worker productivity) and the wage paid to labor in terms of the wage – a measure of exploitation due to market power is given by b1 + (b2/(1 + r)) where "r" is the firm's discount rate.

The long-run wage elasticity of labor supply – the percentage change in labor supply for a 1% change in the firm's wage rate – the appropriate concept for assessing wage policies is represented by 1/(b1+b2).

In the results reported below the X vector includes the length of the season, the days worked per week, the average experience of employees, and the nature of technology (captured by the percent of production attributable to skidder technology for the firm). The Z vector includes the log of male population ages 20-49 for the county where the firm's cutting site is

located and a variable capturing whether the site is in one of the northernmost LMAs (i.e., LMAs 26-28, 30, 32-35). In other equations (not reported) with qualitatively similar results, X included the percent cut by cut-to-length processors the use of a labor agent by the firm, and the firm safety record, and Z included the LMA unemployment rate, the LMA wage for construction and for manufacturing.

All data was derived from the firm survey (n=81) conducted as part of this study. Firm and competitors' wages are the average for the firm's employees directly engaged in timber harvesting. Employment variables reflect the workers considered in the wage variables. Competitors' wages and employment are calculated using all other firms cutting in the same LMA. The wage is an average of wages, while employment is total employment of competitors.

Equations (1) and (2) are estimated using two-stage least squares with contemporaneous firm employment treated as endogenous.<sup>25</sup> Instrumental variables include the quality of the stand and terrain at the cutting site, the average years of owners' logging experience, the number of trade associations joined, how negotiable contracts with landowners are, and the same variable as pertains to mills. In alternative equations (not reported) other instruments – the price of fuel and the number of landowners it would be possible to negotiate a contract with – were used and produced qualitatively similar results.

The sample of firms used consists of all firms without union contracts, for which there are no missing data for the relevant variables described above.<sup>26</sup>

#### Results

The estimates of the parameters in the Bertrand and Cournot Models, equations (1) and (2), are reported in Table 1. The results clearly show that a high degree of monopsony exists in the Maine labor market for loggers. In particular, the short-run average elasticity of labor supply is 0.75 in the Cournot and 1.20 in the Bertrand Model. In comparison to other estimates of

<sup>&</sup>lt;sup>25</sup> This approach avoids simultaneous covation bias that results when a supply curve is estimated in isolation from a demand curve.

<sup>&</sup>lt;sup>26</sup> Union firms are excluded because it is well known that in monopsonistic markets unions can set fixed wages above the monopsonistic wage, and in so doing can increase worker welfare and employment.

inverse labor supply elasticities for markets characterized as monopsonistic, these estimates are some of the highest.<sup>27</sup> The corresponding Lerner Indices suggest that the market wage is between 28% - 36% lower than if workers were being paid the full value of their marginal revenue product, as compared to possible outcomes <u>under a "purely competitive" (i.e., theoretical) labor market</u>. It is critical to note that this estimate of suppressed wages relates to a labor market situation which does not exist -- and indeed could not exist -- in logging in Maine. No industry in the State is "perfectly" competitive; perfect markets for all practical purposes *do not exist*. As a result, because of the logging industry's imperfect market structure (discussed at length in Hypothesis 3), Maine logging workers' wages will always fall short of the "perfectly competitive" scenario.

In addition, the long-run inverse elasticity of labor supply does not approach zero, implying that the ultimate working-out of slow/partial adjustments to labor supply are not the primary reason that monopsony exits. Long-run inverse elasticity's are 0.19 in both models and are thus much higher than other industry estimates with the exception of nursing.<sup>28</sup>

The major limitation of these results, as previously noted, is that they are based on a small sample size. Starting from 81 firms, eliminating unionized firms and dropping firms with missing values left 21 firms as the sample size.<sup>29</sup> The problem with small samples is the resulting loss of precision in the estimates across alternative specifications and the associated difficulties determining the statistical significance of coefficients. The former is evidenced by the large range in short-run inverse elasticity (0.75 - 1.20). The latter is found in the poor t-statistics and even signs of coefficients that deviate from theorized signs.<sup>30</sup>

<sup>&</sup>lt;sup>27</sup> W. M. Boal op.cit. reports various estimates ranging from .79 for nursing, and .38-.59 for fast-food restaurants and .15 - .52 in coal mining. Also he reports leaner indices in the range of 100% - 400% in baseball, 18%-20% in coal mining, and 13% in old age homes.

<sup>&</sup>lt;sup>28</sup> The above equations explain between 34% and 54% of the variation in real wages across logging firms. (R<sup>2</sup>). This explanatory power is good for a cross-sectional study and is in line with other monopsony studies.

While the equations reported in Table 1 are the best fitting ones based on an R^2 criteria, they employ more explanatory variables and instrumental variables and thus eliminate more observations due to missing values. Alternative specifications with less variables had sample sizes as high as 28 and produce qualitatively similar results.

<sup>&</sup>lt;sup>30</sup> Other studies with far more data have similar problems. In W. M. Boal's paper on coal mining, his short-run estimates range from 0.15 - 0.52 and he is unable to conclude that the contemporaneous and lagged employment terms in his Cournot equations are statistically significant.

In alternative specifications (not reported), the range of estimates for short-run inverse elasticity's is 0.59 - 1.94, and for longer-run elasticities it is 0.13 - 0.51. Despite the wide ranges, the minimum values in each case imply that a substantial degree of short-term and long-run monopsony power exists.

The wage elasticity of labor supply can be calculated/estimated as the inverse of the long-run inverse elasticity of labor supply. Here, too, a range of elasticity estimates resulted, from 2.0-8.0, implying that, at the lowest value, a 1% change in wages results in a 2% increase in labor supply for a given firm holding the employment or wage decisions of competing firms constant.

In order to derive the industry wage elasticity of labor supply it is necessary to factor in the actions of competing firms. For simplicity, we assume that competing firms take the same actions as the given firm. Thus, if the given firm increases the wage by 1%, the competing firms do the same.

Under this scenario, the long run wage elasticity of labor supply is not statistically different than 0. That is, the supply of labor to the Maine logging industry is inelastic relative to the wage.

In sum, the results strongly indicate the presence of a high degree of both short-run and long-run monopsony power in this labor market. Despite the small sample size, the monopsony results are significant in both the Bertrand and Cournot equations, and in all cases of unexpected signs, the results are indistinguishable from zero.<sup>31</sup>

#### Policy Implications

The existence of monopsony power has negative welfare implications for US workers.

Monopsony limits the number of domestic workers hired and lowers the real wage. This wage is

<sup>&</sup>lt;sup>31</sup> With respect to unexpected signs of coefficients, in all such cases the coefficients are statistically indistinguishable from zero, implying that the sign could have been positive or negative. Thus, the negative sign on contemporaneous employment in the Cournot equation can be interpreted as zero, and the positive significant sign on logger employment suggests that wage responses to employment changes occur with a time lag. In addition, the northern LMA variable and the experience variable take on different signs in the two equation but are also statistically insignificant.

estimated to be no more than 28%-36% lower than in a perfectly competitive labor market. In addition, the dual-sided squeeze of contractors' profits, discussed previously, ensures that the potential wage gap will be fully exploited by logging firms.

Nevertheless, whether contractors' profits increase at the direct expense of workers is difficult to sort out. If the elasticity of the labor supply curve that includes Canadian workers increases and the marginal reverse product (MRP) curve is flat, their wages are likely to increase. If the elasticity decreases and the MRP curve is steep, wages can fall. In either case, it is likely that the monopoly power of landowners will be used to transfer the additional profits in their direction.

By these estimates, the elasticity of labor supply into logging is absolutely inelastic relative to the wage – a situation that is undoubtedly exacerbated by the further mitigating effects found in the section on occupational choice. As reported in Hypothesis 9, our non-logger sample reveals that loggers are held in relatively low esteem by the general laborforce. Based solely on social status, non-loggers would rather be construction or factory workers than loggers. Similarly, physically demanding and part-time/seasonal work holds little appeal for non-loggers. Finally, our statistics show that encouraging non-loggers to stay away from home four nights a week while engaged in a dangerous job with up-front monetary costs will be difficult, even at wage rates \$1.00 to \$3.00 per hour above the all-around logging wage in 1999. The combination of these occupational choice factors would tend to render the labor-supply curve more inelastic relative to the wage.

In general, policies which are able to increase the elasticity of labor supply can reverse the negative impacts of monopsony on workers. To that end, three avenues offer potential for policy change to augment worker welfare. The first policy option is to undertake a public education effort to improve perceptions of logging as a profession. A key component of this kind of effort would be to promote what CLP has done to make the industry safer for workers. A second policy option is to make a concerted effort to augment mechanized harvesting training opportunities in the State. Mechanization is a fact in the North Woods, and future job growth will concentrate in this area. As noted elsewhere in this report, CLP already does a good job of

providing training in conventional chainsaw/skidder logging techniques; a competing program would not be an efficient use of public funds. A third policy option complements and builds upon the second, and would include providing funds for training and the purchase of safety equipment for new loggers. Up-front costs appear to be a deterrent factor in terms of attracting workers to the logging profession.

As indicated in Hypothesis 5, one of the pivotal factors which affects occupational choice, monopsony, and labor supply issues in general is geography. Unfortunately, this may also be the most "policy-proof" variable. In many ways, the remoteness of logging jobs, in the absence of a program to tap into the Quebec labor market, almost predetermines further mechanization.

#### II. SUMMING UP

#### a. Significance/Weight of Evidence

Although based on levels of statistical significance there is some room to assume that an increase in the wage rate may yield additional workers in logging, the preponderance of the evidence suggests that, on an industry-wide level, raising the wage would have no effect. Other forces and factors -- monopsony, geography, and occupational choice considerations -- predominate.

#### b. Limitations and Unanswered Questions

There is room for further econometric analysis to try to determine more precisely the effect of all of the varying factors on the elasticity of labor supply. We believe that the overall trend analysis is sound; additional econometrics would simply utilize all available tools for quantitatively estimating what the potential labor supply could be.

#### c. Conclusion on Hypothesis

We accept the hypothesis as stated -- that the supply of labor to the logging industry in Maine is inelastic relative to the logging wage rate. Because of the unique conditions of the

State's logging labor market (presented in several of the previous hypotheses), changing the logging wage will not yield a significant change in the overall supply of labor to the industry. Indeed, for the most part, logging employers could not afford a sharp change in wages, and would reduce the number of jobs available (including possibly reducing output) before taking on a relatively more expensive workforce. In economic terms, the labor elasticity is "indifferentiable from zero."

# PART FOUR PROGRAM REVIEW

#### RECOMMENDATIONS TO IMPROVE THE H-2 PROCESS

The process of developing wage findings and related information for use in administering the H-2 program has not recently been reviewed by outside parties. While inserting ourselves into these details is not our primary mission, our interviews and our own judgment have led to a number of observations on the program that may be useful. We have not attempted to suggest specific re-drafts of actual legal language and regulations. This is obviously better accomplished by the Departments' own specialists. We recognize that some of the issues raised here are firmly implanted in USDOL tradition and policy and will not easily be changed.

We believe that staff at all levels have been doing their best under trying circumstances amidst budget cuts and many other changes. It is natural to keep conducting business as usual. By making these suggestions it is not our intent to suggest that program operation has been lax or ineffective.

It is our sense that the working conditions issues, related to compliance of camps and facilities, are not major issues and those will be ignored here. We have visited several personally and understand that enforcement of camp regulations is not a major problem at present.

The essence is to recognize that the H-2 Program is an effort in government price fixing in a labor market. It is an attempt to place a floor under wages in particular occupations. This requires several things:

- 1. Accurate knowledge of wages prevailing in a market
- 2. Ability to give clear guidance as to what the minimums are
- 3. Ability to enforce those guidelines.

The effort to fix wages has been most evident in every instance when "prevailing" wage data were ignored in favor of setting a higher wage level. This has occurred several times.

# **Wages Versus Piece Rates**

We support the idea that employers be required to pay hourly minimum wages or their equivalents (if workers are technically paid on a piece-rate system). As they are now, these hourly minimum wages would be based on prevailing hourly wage rates. This change would render it unnecessary to attempt to regulate piece rates in minute detail, task by task, job by job. Employers should be allowed to pay whatever piece rates they want so long as the hourly earnings requirements are met. Employers can still pay piece rates, but the use of piece rates would be restricted to the incentivization of top-producing employees, who would subsequently be paid over and above the minimum for their efforts (as they are today).

Taken literally, this means that there is no need to fix and regulate "prevailing" piece rates in the market. There is only a need to survey what those rates are, and convert them into equivalent hourly rates. This is consistent with H-2 regulations for logging, which only mandate an "adverse effect wage rate" -- not specified as either hourly or piece-rate.

# **Woods Wage Survey**

The Survey results from an incremental accumulation of procedures and rulings. To our knowledge, there is no official policy document guiding administration of the H-2 program as it applies to loggers, and the program has been run according to materials developed originally for H-2a agricultural workers in many instances.

Many of the H-2 policies, procedures and practices make sense upon first glance, but they also include rigid definitions and procedures that have the effect of discarding useful information, reducing sample sizes, and materially complicating the achievement of the program's actual objectives. Re-examining the detailed approach in terms of its original objectives would be in order.

# "All-Around Logger" Designation

The concern of the survey and program should be to ensure that the established methods of operating in the Maine woods are reflected. There has been discontent over the "all-round logger" classification, but no simple solution has emerged. At the moment, workers in this classification in actual practice are involved in many different tasks (Figure 86). Note that 11 of the 16 tasks noted are precisely what a "skidder operator" would do; several of the others are vague.

The survey does not seem to recognize the importance of the one-man skidder crew, which has largely supplanted the traditional "hand crew" consisting of a driver and a chainsaw hand. We are not persuaded that, in 1999, there is such thing as an "all-around logger." We consider it a prime candidate to drop from the list of classifications in the interest of simplification. At the very least, drafting a more specific occupational description that reflects skidder operations primarily would make the "all-around logger" designation more accurately represent an actual occupational activity in the North Woods.

Figure 86
On Average at the Firm, What Three Primary Activities
Does an "All-Around Logger" Typically Engage In?

- 1 "Felling"
- 2 "Skidding/Twitching"
- 3 "Bucking"
- 4 "Delimbing"
- 5 "Operating chainsaw"
- 6 'Cutting"
- 7 "Maintenance"
- 8 "Saw"
- 9 "Hauling"
- 10 "Operating"
- 11 "Building road"
- 12 "Yarding"
- 13 "Conventional logger"
- 14 "Mechanical logger"
- 15 "Chipping"
- 16 "Safety"

# **Employee/Contractor Distinction**

The distinction between employee and contractor has long been a troublesome one in logging. The wage and hour laws and safety legislation contain provisions which enable workers to be considered "contractors" under certain conditions in order to lower employer costs and responsibilities and reduce the opportunities for unionization.

In actual practice, individual loggers or owners of a machine who "contract" for an employer are statistical non-persons. This is true for overall wage, hour, and employment surveys as well as for the Woods Wage Survey.

In logging, the legal distinction results in considerable semantic confusion because in common discussion workers are often referred to as employees whether they are contractors or not. Further, actual "employees" often have few or no fringes or other benefits one would normally associate with an employment relationship.

In logging, however, the distinction between employer and contractor is economically meaningless. What is important is what people are earning, not whether they are a "contractor" or "employee." By restricting its sample only to "employees" the Survey unnecessarily eliminates much useful information about the market. In the future, for wage sampling purposes, the Survey should be designed to include all workers, "contractors" or not, who are doing similar actual work. The information obtained should in sufficient detail to permit "apples to apples" comparison of actual net earnings.

Following this approach would not only result in capturing much more useful information about the industry, it would improve sample sizes and hence accuracy of results. This might reduce the occasional instances where rates fluctuate from year to year due to sampling differences each year.

# **Industry Classifications**

Current MDOL policies require that occupations be dealt with on an industry basis. This is an unnecessary constraint. There is no economically meaningful reason why a log truck driver who works in the trucking subsidiary of a company should have earnings a penny different from those earned by a worker whose company is classified in the logging industry. Or why a grader operator working in a company's construction division should be paid differently from a grader operator who happens to work, say, on road maintenance, in the logging operation. There are often legitimate business reasons for businesspeople to organize their operations in different corporate entities.

In the case of logging, this presents the opportunity to effectively insulate the H-2 process from the realities of the labor market. This can be counteracted if wage inquiries were not confined to the arbitrary boundaries of industry codes established for entirely different purposes.

# **Job Classifications**

The Survey attempts to obtain data on too many finely divided distinctions of tasks, occupations, and payment methods. It results in employers having to make estimates of the allocation of time between different tasks by individual workers. The demand for such volumes of detailed information has had several results:

- -- Unnecessary reporting burdens on employers.
- -- As a result, a higher level of noncompliance than would be desirable.
- -- The results regularly fail to produce enough sample units to meet MDOL sampling standards.
- -- There is a suspicion that many responses are little more than guesswork, so the precision achieved by these numerous fine distinctions is in fact an illusion.

The number of classifications for which information is sought should be reduced, both by combining similar occupations and by eliminating some entirely. The bonded workforce has shrunk so much that there are probably many classifications that no longer have positions filled by bonds.

It is critical that major heavy equipment items have wage findings every year.

# **Job Classification Issues & Recommended Program Changes**

The most commonly heard concern in job classifications are two. First, the all-round logger and its appropriateness. Second, whether the classifications are up to date with modern machinery. These are discussed in order of their appearance in MDOL regulations (see appendices):

- 1. A key task is to conduct an interim heavy equipment survey by the start of the 2000-2001 logging season so that there will be no more years in which a key mechanical classification lacks a wage determination/finding. The Woods Wage Survey which will determine "set rates" for that season has already been conducted.
- 2. For *all* types of equipment -- If separate piece rate and wage rate systems are to continue to be monitored and enforced, grapple skidders, delimbers, loaders, feller-bunchers, CTL processors, and forwarders should have piece-rate options in the classifications, to go along with hourly wage rates.
- 3. Experts agree that separate classifications for grapple and cable skidders are needed. Grapple has more hydraulics, needs more skill, and is more costly. Cable is simpler, but more arduous.
- 4. MDOL should consider a separate employment classification for drivers of off-road trucks. They are much bigger, wider, and are often self-loading. In addition, they carry much bigger loads, as they only run on private roads. The wording of the classification need not be different, however -- they are still drivers.

- 5. Classification 61 "operating engineer" is unclear -- it mentions handwheels, levers, and foot pedals -- the other machines have these as well. Also, many other equipment operators do at least some front-line maintenance. Bigger operations have full-time mechanics.
- 6. Skidder operators and all-round logger. It is now common that the skidder crew consists of one worker, not the driver/chainsaw team we once saw not so long ago. So this worker is a chainsaw hand and skidder and maybe the equipment owner as well. This situation needs its own job description. The bottom line is that there are fewer and fewer skidders, and even fewer workers who do nothing but drive a skidder.

Job Classification Number 75 is the all-round logger. This worker is often an equipment owner, and is usually paid by piece rates, not usually by the hour. This description allows for situation of one or two person crews but is not specific as to whether this person also runs the skidder if in a "one-person crew." Clarification would help.

In today's operations, workers tend to be specialized. According to the MDOL regulations, many loggers perform a variety of tasks. Yet, in practice, it is hard to see this happening. Feller-buncher operators do perform field-level maintenance on their own machines, but they typically do not man a delimber for a while, and then drive a load of logs. It is our view that most operations today do not even have an "all-round logger" in the traditional sense.

There has been concern that employers use the all-round logger classification to take advantage of a lower wage. If concern continues as to abuse of this classification, its abolition could be considered. In determining rates and work conditions, the artificial distinction between employees and subcontractors (for owners of a single skidder) should be ignored.

7. Classification Number 53 "bulldozer operator" should include insertion of the term "build" before "grade." Actually constructing roads on a cleared right-of-way would be somewhat different than merely grading an existing one, especially when it involves following surveyor stakes or flagging, etc.

8. Classification Numbers 65-68 need to make clear the distinction between a "wheeler" or triaxle (single-frame) truck versus a tractor-trailer rig which is much larger. Also, descriptions should make clear whether they are referring to loading logs, heavy equipment, or something else onto the trucks.

Also, the "flatbed" that hauls heavy equipment is different from the log truck. There are particular skills needed in loading/unloading equipment like skidders or forwarders.

- 9. No. 47/85 Log scaler should require a Maine scaler's certificate or enrollment in a course to obtain one.
- 10. Forester-- 48/86. There is no need to include foresters in the survey at all. They have four-year, or at least two-year, technician training and are an entirely different class of worker requiring less regulation.
- 11. There is very little site-prepping in Maine right now, but it would make sense to expand the "crusher" classification (#83) to include "or other site preparation equipment." We know of only two crushers in the state.
- 12. Feller Buncher, No. 60&72. Change "tractor" to "machine" -- This machine does not tow or pull anything. The job description should indicate that the operator maneuvers the machine through the stand as well as positioning the head and doing the other things noted. The description might also indicate that care in avoiding damage to soil and residual trees is usually required (actually, this could go in any harvesting machine description).
- 13. Nos. 81, 89. One reviewer suggested calling this a "Harvester," though the term "processor" is often used. Should include the words "cut-to-length" in the description to be completely clear: "Cut to length harvester" or "Cut-to-length processor." There are machines termed "processors" that only delimb and buck trees that have already been felled and bunched.

# **Heavy Equipment Reimbursement Rate-Setting**

Because the Woods Wage Survey has already been completed for the 2000-2001 operating season adverse effect wage rate determination, we recommend that MDOL conduct a simple survey of heavy equipment ownership during the winter of 1999-2000. Interviewees for this initial equipment rate-setting survey should include logging contractors, independent owner-operators, equipment dealers, and associations such as the Professional Logging Contractors of Maine and the American Pulpwood Association. If there is time and resources to conduct a public hearing on the issue, MDOL may be able to gather many of these industry participants in one room simultaneously. For future seasons, equipment rate-setting could be added to the annual Woods Wage Survey. As previously noted, new types of logging equipment to incorporate include *feller-bunchers*, *delimbers*, *grapple skidders*, *CTL processors*, *forwarders*, and *loaders*.

## **Regional Labor Markets**

It is unlikely that labor markets in upstate New York, northern Vermont and New Hampshire, and parts of southernmost Maine are sufficiently similar to justify using a single survey and set of findings for all of these areas. In fact, we find that labor market dynamics within Maine are different even between the southwestern and northernmost parts of the State. In the future, Woods Wage Survey results should be checked for differences between major divisions of the sample region.

To the extent that it is possible, categorizing Woods Wage Survey responses by intra-State regions could better reflect meaningful distinctions in labor market conditions within the State. For example, the St. John Valley and northwesternmost Maine (including LMA 34 and the tops of LMAs 29, 30 and 31) could be one region, and our "southern North Woods" (including some or all of LMAs 19, 21, 22, 23, 24, 29, and 31) could represent another.

# **Sample Frame**

In the course of this project, we used existing MDOL lists on loggers, and supplemented it with lists obtained from the Department of Conservation's FPA reports. The Department has attempted to make use of a variety of information sources on loggers, but has found most of them unsatisfactory. We suggest a zero-based review of the logger listing using all available information every three years.

### **Share Information Across Surveys**

The MDOL performs detailed surveys of occupational wages for a number of purposes. For example, wage information is collected for the Census of Maine Manufactures, the Occupational Employment Statistics (OES), and the annual Woods Wage Survey. In addition, MDOL sponsors occasional, ad hoc surveys for special purposes -- such as this study of the logging industry. This survey proliferation often duplicates efforts and alienates the logging contracting firms who are required (or encouraged) to respond. The MDOL would be well served to streamline its approach to the public through one or two primary wage survey exercises.

### **Unnecessary Items**

The Stem Rate Tables can be dropped. They are in only occasional use and are no longer needed. There is no need for a separate survey to determine where the H-2 employers are operating. If an adequate degree of field auditing is to be re-established, this will take care of itself. The real concern of the H-2 law is to ensure proper wages and working conditions, and has no bearing on whether a crew is cutting in T2R10 or T2R11. This survey, in our opinion, does not produce useful information.

### Additional Information Needed

The existing forms for the Wage Survey generate some information that is not routinely captured. For example, employers have been reporting the number of bonds, visa-holders, and US workers employed, but MDOL has not used the information. In addition, data on the number of US citizens, bonds, and visa-holders needs to be supplemented by information on dual citizens. For this project, we did our own tabulation from MDOL survey forms, the results of which is presented in the section "How Many Loggers Are There in Maine?"

In addition, at the close of each operating year (probably each April or May, during "mud season"), MDOL should request the actual number of bonds employed from every H-2 employer. This is a basic starting point for continuing to monitor the impact of the H-2 program on the State. Also, in keeping with efforts to monitor the state of mechanization and equipment ownership, it would be advisable to require a list of machines by contractor, listed according to equipment ownership (i.e., firm, employees, other).

# **Consultative Process**

Building on the 1999 Working Group, a consultative process should be used to discuss these issues and MDOL's proposed responses.

### H-2 PROGRAM PRACTICES AND PROCEDURES

# **Auditing**

The MDOL is re-instituting regular audits of H-2 employers. This is commendable and should be continued. The issue is one of quality control -- if employers believe they have a one in three or one in four chance of an audit, they are motivated to make special efforts to comply. They need not be visited annually, except in the case of problem employers.

The audits will place the MDOL in a position of having more regular communication at an informal level with at least a sample of the employers each year. In our interviews, employers supported the idea of regular auditing.

A corollary of increased auditing includes our recommendation to conduct annual counts

of the *actual* number of bonded laborers used the previous logging season. This could be done by MDOL during the spring "mud season," and would involve no more than a simple query of each H-2 employer of the year before. To date, MDOL has only tracked the number of bonds certified, but not the number of bonds employed.

### **Consistent Advice and Information**

Complaints are regular, and perhaps unavoidable, about employers receiving inconsistent guidance on the program's requirements. Hopefully the many clarifications about policy that are now being developed can be conveyed in writing, and future questions handled in a more consistent manner. The shrinking number of H-2 employers should make this easier.

The Departments need to develop procedures to address this issue.

### **Pooled Interviews**

We have interviewed workers and employers to understand the worker recruitment process. We actually attended two pooled interviews and interviewed several participants on site. Very few workers show up. The number of hires achieved through this process is virtually nil and this has been the case for some time. Loggers use many other methods of recruitment (Figure 87).

We are unable to see any useful purpose served by these pooled interviews. The requirement should be eliminated.

# Figure 87 What Other Methods Do Contractors Use to Find Workers?

- 1 "Word of mouth"
- 2 "Newspaper ads not placed by an agent"
- 3 "Trade magazine ads"
- 4 "Job fairs"
- 5 "Unemployment office"
- 6 "Agent"
- 7 "Recommendation"
- 8 "My good reputation"
- 9 "Unsolicited applications"
- 10 "Good pay"
- 11 "Flyers at equipment dealers and service stations"

# Comments from the Industry: Bonds & Related Issues

In both the Contractor Survey and the Worker Survey, respondents were given the opportunity to provide open-ended comments. Additionally, strategic interviews yielded insights about this study and general conditions in the logging industry. Respondents' comments are noted below.

- 1. The problem in my area is that the landowners have used the harvesters' high production to bid down the prices they will pay to the point where a cable skidder can't compete. I can do a better job on the woods, but the companies' only real concern is profit. They care about the state their pocketbook is in.
- 2. The best help ME can offer is stabilization of prices. Better enforcement of Mill Scalers "Logs", "International Rule" takes out ¼. Loggers don't get paid for all wood. One scale rule in all of ME would be better- "Maine Rule." "Fairer."
- 3. Canadians are difficult to handle, but they do their job if properly supervised. Maine workers just don't have what it takes. Lost time, poor performance.
- 4. I think it will be difficult to extrapolate any accurate information from this survey given the small number of participants and the fact that each may interpret what you want differently. Averages are very hard to arrive at given the range of variables in each aspect being quantified. Perhaps it is easier for others than me. For policy makers to use this data for decisions is worrisome for me.
- 5. Have a state office where we can call to for information on mill prices and markets. See if mills will open markets.
- 8. 1998-1999 was the last year my company harvested timber. New owners of the land have reduced prices significantly and I am out of the business.

- 10. Workers running mechanical forestry equipment should be earning \$14.00 \$16.00 per hour instead of the \$8.00 \$10.00 they now earn. Landowners have colluded to depress prices contractors and loggers receive.
- 11. When X purchased Y, we didn't have any negotiations. We were offered a 30% decrease from what we had made with Y for the past 20 years. There wasn't a second offer, it was basically "take it or leave it." We believe this was done so that they could hire Canadian labor. We had a perfect record for 35 years. We never fell short of filling our contracts. Now we are forced to travel 2 hours and 40 minutes and stay at camps all week. Previous to the buyout we only traveled 20-30 minutes. Canadians are subsidized when they buy equipment, and because of the exchange rate and health care situation they are cheaper to hire. Irving has taken over, they set the low prices and the competition will follow. The State of Maine needs to protect its people. Logging will *never* be the same.
- 13. I was one of the original founding members of the professional logging contractors of ME and currently sit on the board of directors. This study you're doing here, seems to be pointed strictly at the bonded Canadian issue, which is a far cry from what the real problems are in our industry. I would invite a representative from your dept. to schedule a meeting with the board of directors for the PLCM so that you can get the total picture of the problems and the bleak future facing the forest products industry as a whole. This questionnaire doesn't begin to deal with the issues at hand.
- 14. In the next 5 years I will lose many all-around loggers. Most loggers stop at 60 years of age. No new loggers because it does not pay enough.

### Other Views

In Figure 88, we present statements by interviewees on these and related issues, in response to an open-ended survey question.

# Figure 88 Loggers' Suggestions on the H-2 Program

- 2 "Would not allow them across the border because we can't work over there"
- 3 "Do away with the program completely"
- 4 "Make it easier with the DOL to hire. Time frame too long. Advertise"
- 5 "The required experience needed should be more"
- 6 "DOL should authorize more visas"
- 7 '3/4 guarantee- I get contracted for 1000T, yet he can only move 850T now! Need to be able to get extra bonds quicker to react to market"
- 8 "Cut CLS which could terminate, would like to change 75 % when not our fault"
- 9 "Period to get a certification- you should be able to apply in a much shorter time"
- 10 "Paperwork is excessive; advertising costs are very high"
- 12 "Prevailing rates in hardwood are too high"
- 13 "Employers should not have to hire the number of bonds requested"
- 14 "The 3/4 Guarantee is difficult to abide by"
- 15 "MDOL should limit the time for US workers to come onto a crew; it is disruptive to productivity to alter a crew midway through"
- 16 "The problem with the 3/4 Guarantee is that wood-cutting contracts are not signed during the H-2 application period, making it difficult to balance work requirements with labor resources. Furthermore, the H-2 hiring period is too long."
- 17 "US employers should be able to get bonds, but not Canadian contractors"
- 18 "The DOL rate should prevail for all loggers, including US, visa-holders, or bonds."
- 19 "Canadians should be allowed to work in the US by the hour, but should not be permitted to bring heavy equipment across the border."

### THE CLP PROGRAM AND ITS IMPACT ON LOGGING

# **Synopsis of the Issue**

The Certified Logging Professional (CLP) Program is a relatively recent development in the logging industry. It has been both heralded by its proponents and derided by critics, but as of 1999 an estimated 80% of loggers in the State had completed its certification programs. In summary, CLP has the following groups of proponents:

• landowners, who have seen improved forest safety drive workers compensation (WC) insurance premiums down markedly;

WC insurance providers, who have seen claims fall;

foresters, who have seen improvements in sustainable forestry practices overall since the inception of the program; and

loggers, more than 2,600 of whom have completed CLP training and many of whom have come to believe that its practices increase safety and help professionalize the industry.

Critics of CLP, the largest group of which includes loggers with decades of experience, focus their objections on three aspects of the program: its direct and implied costs, its inability to substitute for years of practical experience, and its "infringement on the rights of individuals" to earn their living the way they deem appropriate. This group of loggers not only tends to be very experienced, but also appears to be concentrated in the southern region of the State, where landholdings are smaller and loggers are more likely to be harvesting their own land.

In our Worker Survey, 80% of our sample (N=98) claimed to be CLP-certified. This confirms what we had been told in strategic interviews regarding the rate of certification.

Figure 89
CLP Statistics from Logger Interviews

	<u>Percent</u>		<u>N</u>
Currently CLP	79.6%	98	
Received paid training last ten years	76.5%	98	
Employer paid CLP	71.4%	98	
Paid wage while training on company equipment	8.2%	97	
1 1			

Source: PAC interviews.

## **Background**

The CLP program operates under the auspices of the Maine TREE Foundation and is administered in Jackman by Michael St. Peter. The program's aim has been to increase the safety and environmental sensitivity of the logging profession, while also helping to establish a career path for loggers—thus "professionalizing" the industry. CLP began in 1991 and has since served 2,600 loggers, which is estimated to represent at least two-thirds of the total logger population in Maine in 1999.

CLP teaches modules on safe and efficient wood harvesting, the "business of logging," forest management and silviculture, first aid, and fish and wildlife conservation. The program involves several days of intensive training in the spring and fall of each year on each of these topics. The course costs \$500 per participant, and course fees are covered either by the logger or their employer. CLP notes that many of its active members are company employees, rather than independent contractors. Courses are geared toward loggers in five categories. There are conventional, mechanical, and supervisor/contractor courses, as well as associate (non-logger) and apprentice (trained in high school) courses.

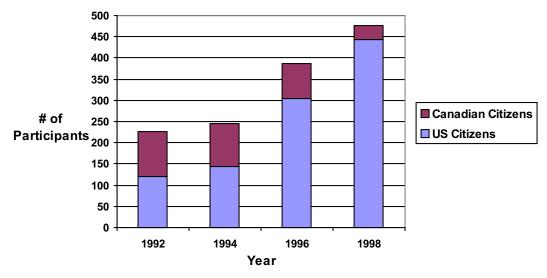
Upon completion of the primary course of study at CLP facilities, CLP instructors visit successful candidates at their work sites within six months. On the work site, the instructors interview the candidate, observe work practices, and determine whether or not the logger is adhering to CLP principles. The on-site visits suggest a "quasi-regulatory" nature to some, and are a source of many objections to the program.

The literature regarding CLP has been overwhelmingly positive in its assessment of the program's success. The John D. and Catherine T. MacArthur Foundation's Sustainable Forestry Working Group praised CLP in 1998 for successfully confronting the concerns of high injury rates, an aging logging workforce, loss of training opportunities at the high school and vocational school levels, and the threat of state regulation of forestry environmental practices. In summary, the Working Group calls CLP an "unusually successful emerging technique that helps to sustain resources and development" (page 4-6). Likewise, Maine's Logger Licensing Technical Review Committee, reporting in 1998 to the Department of Professional and Financial Regulation, calls the CLP program "a success story" (page 2). In fact, the Committee recommended against the State's instituting either a logger licensing or even a registration policy because, in its view, CLP has been so effective. The Committee consisted primarily of professional loggers and foresters, as well as the Director of the Maine Forest Service.

Arguably CLP's most notable contribution to the logging industry, which has won the program accolades from the likes of the Maine Employers Mutual Insurance Company (MEMIC), is the reduction it has brought about in worksite fatalities and major disabling injuries. In fact, WC rates for CLP loggers are now reportedly up to 74% below rates for a noncertified conventional logger (1999). WC rates which, until the early 1990's, exceeded \$40 per \$100 in payroll have fallen to \$10.50 per \$100 in payroll in 1999. CLP literature notes that, from 1990 (the year before the program's inception) to 1994, lost workday WC claims fell 45%, while fatalities declined from six to two. Major landowners, including International Paper (IP), have begun mandating that all of its logging contractors be CLP-certified. For IP, this became "law" on January 1, 1998; other landowners have followed suit. As of July 1, 1999, it is reported that IP will no longer purchase pulpwood from non-CLP-certified loggers except those that are non-commercial, harvest only their own property, and attempt to sell no more than ten truckloads annually to IP's pulpmills.

That portion of the logging population which is "against" CLP base their objections on several points. One is the program's direct and indirect or implied costs. Direct costs include the \$500 fee to take the course, and additional fees to maintain active CLP status in subsequent years. Indirect or implied costs include the costs of CLP-appropriate safety gear as well as additional maintenance and fuel costs for the chainsaw and other equipment that bear additional wear-and-tear as a result of more meticulous logging. A second objection to CLP is brought by loggers with many years—often decades—of experience, who object to the fact that CLP is a course taught in a few days, perhaps by people with less time in the woods than themselves. These loggers insist that they, not the academic CLP instructor, know what works and what does not work on the job site in terms of balancing safety and productivity. Third, CLP's detractors dislike the inherently intrusive nature of the on-site inspections, and many feel that their individual rights to earn a living are compromised by CLP practices which may emphasize safety at the cost of productivity. Finally, loggers argue that actually implementing time-consuming CLP safety and environmental practices slows down work and results in productivity (and compensation) losses, most directly for loggers paid on a piece-rate system.

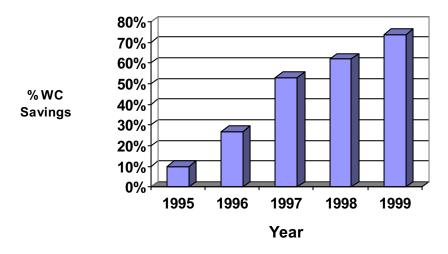
Figure 90 Number of CLP Participants by Year by Nationality, 1992-98



Source: Certified Logging Professional Program Statistics.

The above graph above suggests that, over the life of the CLP Program, not only the relative number but the absolute number of Canadian participants versus US national participants has declined. Further research will attempt to determine whether this trend is indicative of a systematic difference in working conditions for Canadian and domestic loggers.

Figure 91 Workers' Compensation Savings, CLP vs. Non-CLP Loggers, 1995-99



Source: Certified Logging Professional Program Statistics.

In our worker survey, we found 80% claimed CLP certification (N=96). Of these, 76% has received training paid for by the employer in the past 10 years, and 71% had CLP paid for. 53% received other employer-paid training, primarily first aid.

Contractors reported the following:

- -- 87% pay for training and re-certification.
- -- 65% require for all on some workers (N=70)
- -- 66% are required to have CLP by insurers (N=73)
- -- 70% believe CLP improves safety (N=73)
- -- 51% said their cut contracts require CLP (N=73)
- -- 68% believe CLP lowers WC costs (N=73)

### Recommendations

In our interviews and surveys, we heard many different viewpoints on CLP, but were impressed that the majority were favorable. Positive comments regarding CLP came from loggers, landowner representatives, foresters, and others close to the industry with extensive practical experience. Many logging contractors pay for their workers to attend CLP programs and value its results. While negative feedback is useful and should not be ignored, it is useful to recall the maxim that "a satisfied customer tells three people, while a dissatisfied customer tells nine."

At this time, the vast majority of loggers working in Maine have (or have had) CLP certification. The CLP program has functioned well over the last eight years to improve safety and reduce workers' compensation rates in the logging industry. Furthermore, it has done so without government regulation at either the State or Federal level. As found by the Logger Licensing Technical Review Committee in 1998, there does not appear to be solid rationale for either creating a competing program or for licensing loggers in the state. CLP should be allowed to run as it has, without government regulation. We believe that the Maine State Government's continued support of the program through complete or partial scholarships to attend CLP should resolve concerns about financial hardship (MDOL has established a fund to pay \$250 of the initial \$500 course fee for each new participant in the program).

As of the 1999 operating season, MDOL allows H-2 employers to require H-2 certification of new hires, whether US or Canadian. As such, CLP now has the status of a "prevailing practice" in the logging industry. Therefore, it should be subject to the same MDOL auditing procedures as all other wage and working condition factors. MDOL, then, can assist the CLP program in enforcing CLP standards and practices. Enforcement would tend to "level the playing field" and ensure that CLP is a true industry standard practice.

# **REPORT ADDENDA:**

# PROJECT TEAM BIOGRAPHIES & SOURCE LISTS

# PROJECT TEAM BIOGRAPHIES

# Patrick O. Murphy

### **Pan Atlantic Consultants**

Patrick O. Murphy is the President and founder of Pan Atlantic Consultants, one of Northern New England's largest and most diversified strategic market research, marketing consulting and business planning consulting firms. He has personally directed over 300 strategic market research, business planning, market development and quantitative and qualitative marketing projects since 1985. His expertise is in advising both private and public sector organizations on business development, research and marketing issues. He has over 20 years experience in the development of markets and promotion of concepts, goods and services in the U.S. and worldwide.

Mr. Murphy is a member of the US Small Business Administration (SBA) National Advisory Council and chairs the International Trade Committee. He also serves on the Maine SBA Advisory Council and is a Director of both the Maine International Trade Center and the East/West Highway Association. He was Chairman of the Maine Delegation to the White House Conference on Small Business in June 1995.

Mr. Murphy previously held the position of Executive Director with the Irish Trade Board in New York City, as well as other senior assignments with the same organization in Europe and the Middle East. He started his career with Arthur Andersen Consulting. He has B.A. and M.A. degrees in Economics from Trinity College, Dublin University.

### Jennifer A. Senick

### Pan Atlantic Consultants

Jennifer Senick is a Senior Consultant at Pan Atlantic. She joined the firm in 1997. Since then she has managed strategic consulting projects in the US and Europe in industries as diverse as forest products, food ingredients and automotive and mechanical engineering. Jennifer's expertise is strong in strategic business strategy development, qualitative and quantitative market research and strategic planning.

Her previous work experience includes seven years as an international consultant with the Rand Corporation and research and managerial positions at Harvard University and the Woodrow Wilson Institute. At the Rand Corporation, Jennifer played a senior role in numerous projects.

Jennifer holds an A. B in Government and Russian from Bowdoin College, an M.A. in Political Science (Comparative Government and Quantitative Methods and Formal Modeling) from the University of California, Los Angeles, and awaits a Ph.D in Political Science from the same. She is an active member of her local community, serving on the directors' boards of two non-profit organizations.

#### **Eric Bassett**

### Pan Atlantic Consultants

Eric joined Pan Atlantic in 1999, bringing seven years of experience in marketing research, business strategy, and corporate development. To date, his projects with Pan Atlantic have included marketing research and public policy analysis in industries including forestry, automotive components, real estate, and industrial machinery.

Independently and with two Washington, DC consulting firms, Eric has managed projects providing strategic planning and corporate development support to Fortune 500 and private companies. His industry experience includes professional and financial services, electric utilities, and consumer and industrial projects. His skills include business and market analysis, primary and secondary marketing research, and facilitation of strategic alliances and joint ventures. In particular, he has assisted companies in finding and developing joint venture/acquisition candidates; analyzing and entering new, particularly international, markets; and segmenting markets to identify business opportunities. Eric's projects have enabled companies to preempt competitive threats, make profitable joint ventures and acquisitions, and develop new customer relationships in markets worldwide.

Eric has worked with clients across the United States and Europe, and has assisted in the development of export markets for companies in Europe, Asia, and Latin America. He has lived in Russia, speaks Russian and some Spanish, and has worked with various international trade organizations including the U.S.-Russia Business Council and the New Zealand Trade Development Board. He also held internships at the US Departments of State and Commerce in Washington, DC.

Eric holds an MS degree from Georgetown University in International Business and a BA from Duke University in Russian Language & Literature and History.

#### Kristina Morse

### Pan Atlantic Consultants

Kristina Morse is the Director of Quantitative Research at Strategic Marketing Services (SMS). She is currently responsible for executing and managing a wide range of quantitative market research studies in both the public and private sectors. Kristina has several years of market research, strategic planning and project management experience, and brings to the firm strong market research, analytical, and statistical skills.

Ms. Morse was previously employed by Harvard Pilgrim Health Care in Dedham, Massachusetts. There, Kristina was part of a five-person implementation team which developed First Return, Inc., a subsidiary of Harvard Pilgrim Health Care which offers workers' compensation insurance and services. She supported all aspects of implementation including marketing, operations, and strategic planning. Kristina also was a Teaching Assistant/Tutor and a Statistical Researcher at Bates College, in Lewiston, Maine

Kristina graduated Phi Beta Kappa and Magna Cum Laude from Bates College and holds a BA in Sociology. She is proficient in SPSS, WordPerfect, MS Suite, and MS Project.

# Dr. Lloyd C. Irland, PhD

# The Irland Group

Lloyd C. Irland is President of The Irland Group, a forest economics and marketing consulting firm in Winthrop, Mane. The firm provides resources analysis, cost and economics studies, and market research to private clients a well as evaluation and policy analyses for government agencies. Much of the firm's work is concentrated in the northern tier states from Minnesota to Maine and n adjacent Canadian provinces. Irland served a an Associate Economist for the USDA Forest Service, Assistant Professor at the Yale School of Forestry and Environmental Studies, and as State Economist for Maine before forming The Irland Group in 1987. His PhD is from Yale University.

## Dr. Jonathan Goldstein, PhD

### **Bowdoin College**

Jonathan Goldstein received his PhD in Economics from the University of Massachusetts. He has been on the faculty of Bowdoin College since 1979 and currently holds the rank of Professor. He ha also held appointments as Visiting Professor at the University of Massachusetts and as a Resident Scholar at the Jerome Levy Economics Institute at Bard College.

Goldstein's primary research interests are in the areas of macroeconomics and econometrics, particularly as applied to issues concerning the business cycle. He has published numerous articles on this subject and others in academic journals and edited collections including papers in The Journal of Business, The Southern Economic Journal, The Journal of Risk and Insurance, Metroeconomica and The Journal of Post Keynesian Economics.

He recently completed a research project on Russian labor markets in transition after spending his 1995-96 sabbatic leave in Russia. This project included a study of the Russian wood harvesting industry. Other research topics include the risk and self-insurance implications of motorcycle helmet use, financial determinants of investment demand and the likelihood of a deficient demand crisis in the coming decade.

Goldstein teaches courses in macroeconomics, statistics, econometrics, political economy and the business cycle.

### Kevin M. Allcroft

# **Forestree Concepts**

Kevin's fourteen years experience in the forest industry in Maine has required working with many large and small landowners. He has extensive experience with various harvesting techniques, inventory and forest regeneration. His responsibilities have included harvest bidding harvest supervision, inventory, road system layout and road construction supervision. He has practiced in New Brunswick and the States of Mane, Massachusetts, New Jersey and New York. The pat four years he has been working as an interviewer and researcher for The Irland Group. Experience including phone interviewing and on-site visits for data research and current market trends.

# DIRECTORY OF SECONDARY SOURCES CONSULTED

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# STRATEGIC INTERVIEWS

During the course of this study, PAC/IRG completed "strategic interviews" with the following list of individuals. As a component of the study, strategic interviews were designed to complement the views expressed by logging contractors and workers in their respective surveys by representing the opinions of other key Maine Woods constituencies, such as landowners and regulators. Some strategic interview contacts, particularly landowners, were interviewed based on personal contacts and declined to be identified in the study.

- John Cashwell (Seven Islands) -- Landowner
   Mike Dann & Other Foresters (Seven Islands) -- Landowner
   Bill Sylvester (International Paper) -- Landowner
   Gaetan Pelletier (Irving) -- Landowner (New Brunswick)
   Fred Morton (Farm Credit Bank of Maine) -- Equipment Financing
   Vonda Krukowski -- H-2 Agent & Owner, Stony Brook Logging
   Michael St. Peter -- CLP Administrator and H-2 Agent
   Tim Gammell (American Pulpwood Association) -- (Outgoing) Regional Director
- Dick Schneider (Professional Logging Contractors of Maine) -- Former Director Peter Lammert (Maine Department of Conservation) -- Utilization & Marketing Forester
- Peter Beringer (Maine Department of Conservation) -- Maine Forest Service
   Janas Laster & John Rohde (Maine Workers Compensation Board) WC Enforcement
   Valerie Reuillard (Quebec Forest Industries Association) -- Researcher
   Jacques Allen (Human Resources Development Canada) -- Researcher (Quebec)
   Jacques Gosselin (DeLoupe, Inc.) Equipment Manufacturer (Trailers)
   Hilton Hafford -- Logger/Activist (Northern Maine)
   Other Individual Loggers Throughout Maine
   MDOL Contacts -- Craig Holland, Bob Kelley, Vaughn Leblanc, and Others
   Skowhegan Pooled Interviews (April and May 1999) and NELMA Expo '99
   Northern Maine Logging Industry Subcommittee Meetings, April July 1999